

**CITY OF PLYMOUTH
AGENDA
Special City Council
Medicine Lake Room
3400 Plymouth Boulevard, Plymouth, MN
September 9, 2025, 5:00 PM**

1. CALL TO ORDER

2. TOPICS

- 2.1** Energy Action Plan Overview
 - 1. Presentation
 - 2. Energy Action Plan - Draft
- 2.2** 2026/2027 Budget Discussion #2
 - 1. Presentation
 - 2. Budget Memo - All Funds
 - 3. Fund Budget Summary Reports
 - 4. FTE Summary by Dept
 - 5. Allocation Memo
 - 6. Risk Mgmt Fund Memo 2025
 - 7. Yard Waste Memo
 - 8. 2025-2034 CIP by funding source
 - 9. 2025-2034 CIP by type
- 2.3** Set future study sessions
 - 1. Calendar

3. ADJOURNMENT

To: Dave Callister, City Manager

Prepared by: MK Anderson, Environmental Stewardship Coordinator

Reviewed by: Michael Thompson, Public Works Director

Item: **Energy Action Plan Overview**

1. Action Requested:

Review Energy Action Plan

2. Background:

The City of Plymouth received an in-kind grant from Partners In Energy, a joint program run by Xcel Energy and the Center for Energy and the Environment, to develop an Energy Action Plan for the community. This was a community-led process where an Energy Action Plan team, made up of 22 Plymouth Community Members. From February through August 2025, the team met in five workshops to establish a vision, define an overarching goal, and identify strategies and tactics to achieve that goal.

Partners In Energy will be presenting the Energy Action Plan to the City Council and will answer any questions council has regarding the plan itself or the development of the plan.

3. Budget Impact:

N/A

4. Attachments:

1. Presentation
2. Energy Action Plan - Draft



Partners in Energy

City of Plymouth

DRAFT:

Energy Action Plan

WHAT IS PARTNERS IN ENERGY?

- Partners in Energy is a collaboration with Xcel Energy to develop and implement your individual community energy plan goals.
- Opportunity to engage stakeholders, create goals and strategies, and develop a work plan to be successful.



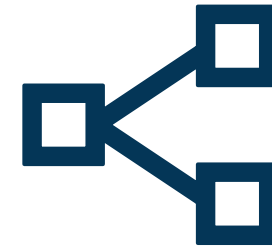
XCEL ENERGY'S BENEFITS



Develop a better understanding of the energy needs of communities we serve



Better align the services and programs we offer with customer needs to save energy and advance clean energy goals



Strengthen relationships with the community and support the Xcel Energy philosophy of community engagement

Planning support

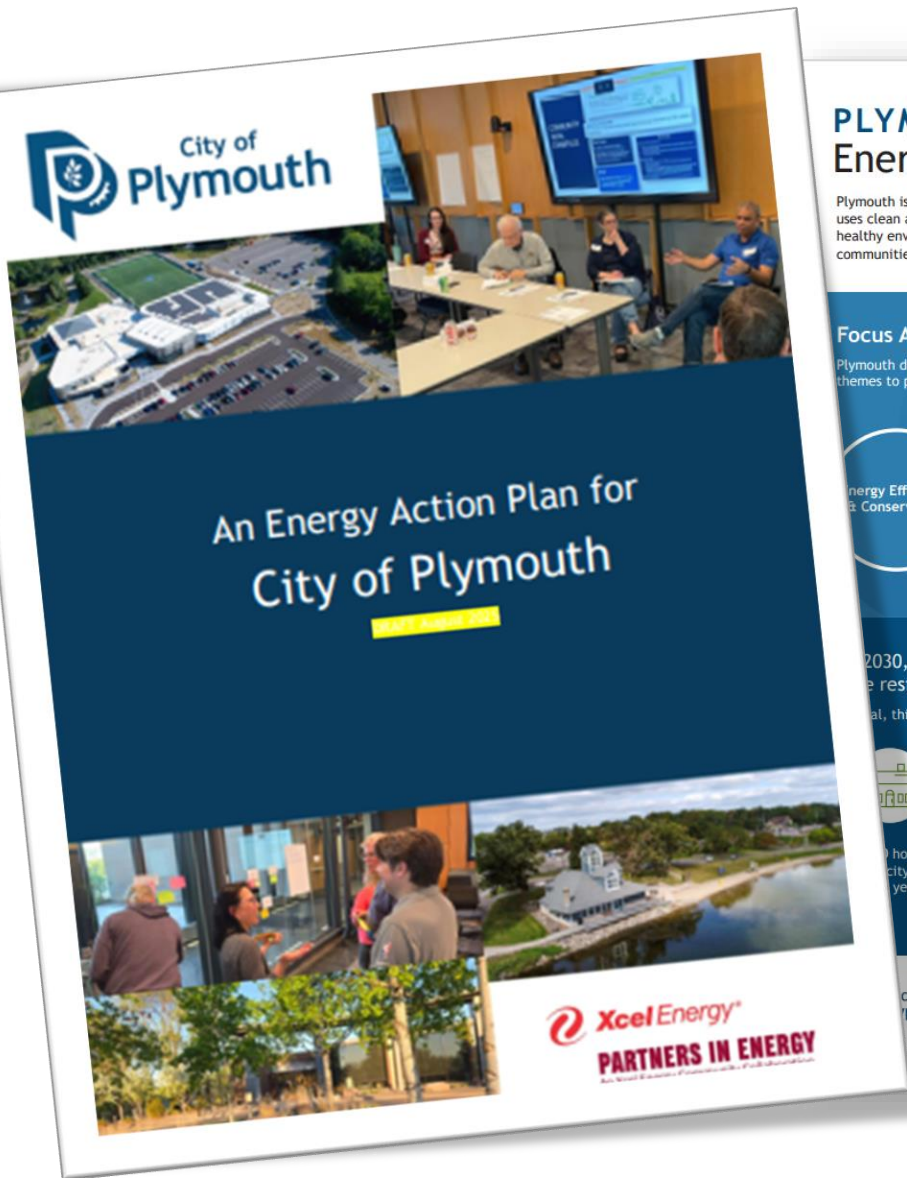


Implementation support



Additional Resources





PLYMOUTH Energy Action Plan

Plymouth is a thriving community that conserves and uses clean and resilient energy, so everyone has a healthy environment and enough energy to meet our communities' needs into the future.

Focus Areas

Plymouth developed two focus areas with four cross-cutting themes to prioritize strategies and resources.

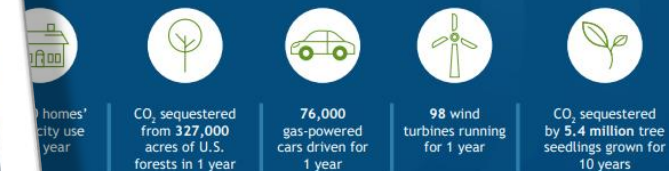


Goals

Working together, the Team set near-term and long-term goals and targets to measure success. Together those goals and targets culminate into a community-wide goal that speaks to the community's energy sentiment and is intended to be met by 2030, so that the community can revisit progress and set new goals as new technologies, community direction, and opportunities are presented.

By 2030, Plymouth will increase its community-wide energy savings by 30% to save residents and businesses money on their utility bills.

In total, this will result in almost 1.3 million MMBtu in energy savings by 2030. This is equivalent to:



City of
Plymouth

The content of this plan is derived from a series of planning workshops and events hosted by Xcel Energy's Partners in Energy and the City of Plymouth. Thank you to the Plymouth Energy Action Team who contributed many hours of service to creating our vision, goals, and strategies for this plan.

Xcel Energy
PARTNERS IN ENERGY
An Xcel Energy Community Collaboration

DRAFT PLAN REVIEW



HOW WE GOT HERE

ENERGY ACTION PLAN OVERVIEW

Acknowledgments

Introduction

Where We Are Now

Where We are Going

How We Are Going To Get There

How We Stay On Course

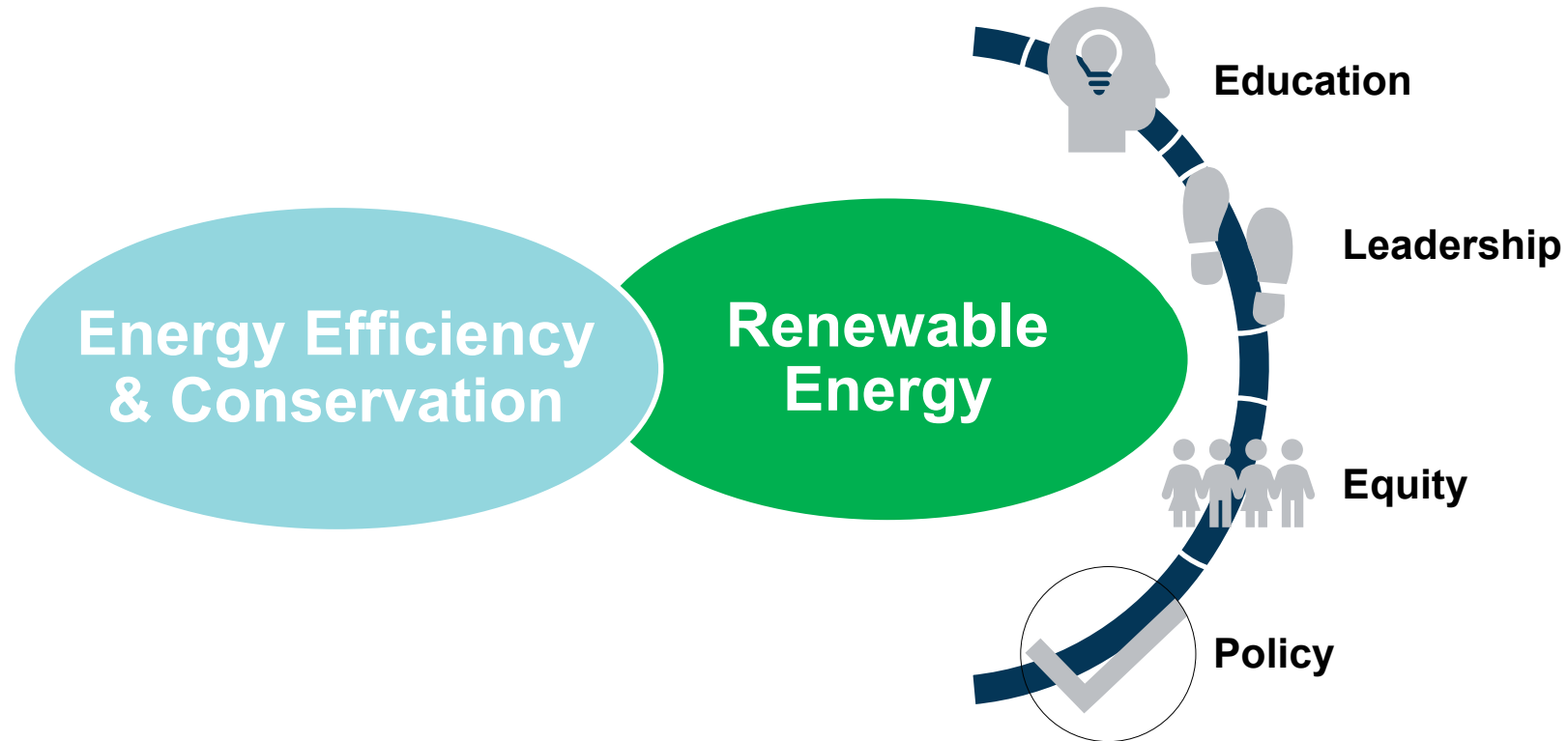
Appendices

COMMUNITY VISION

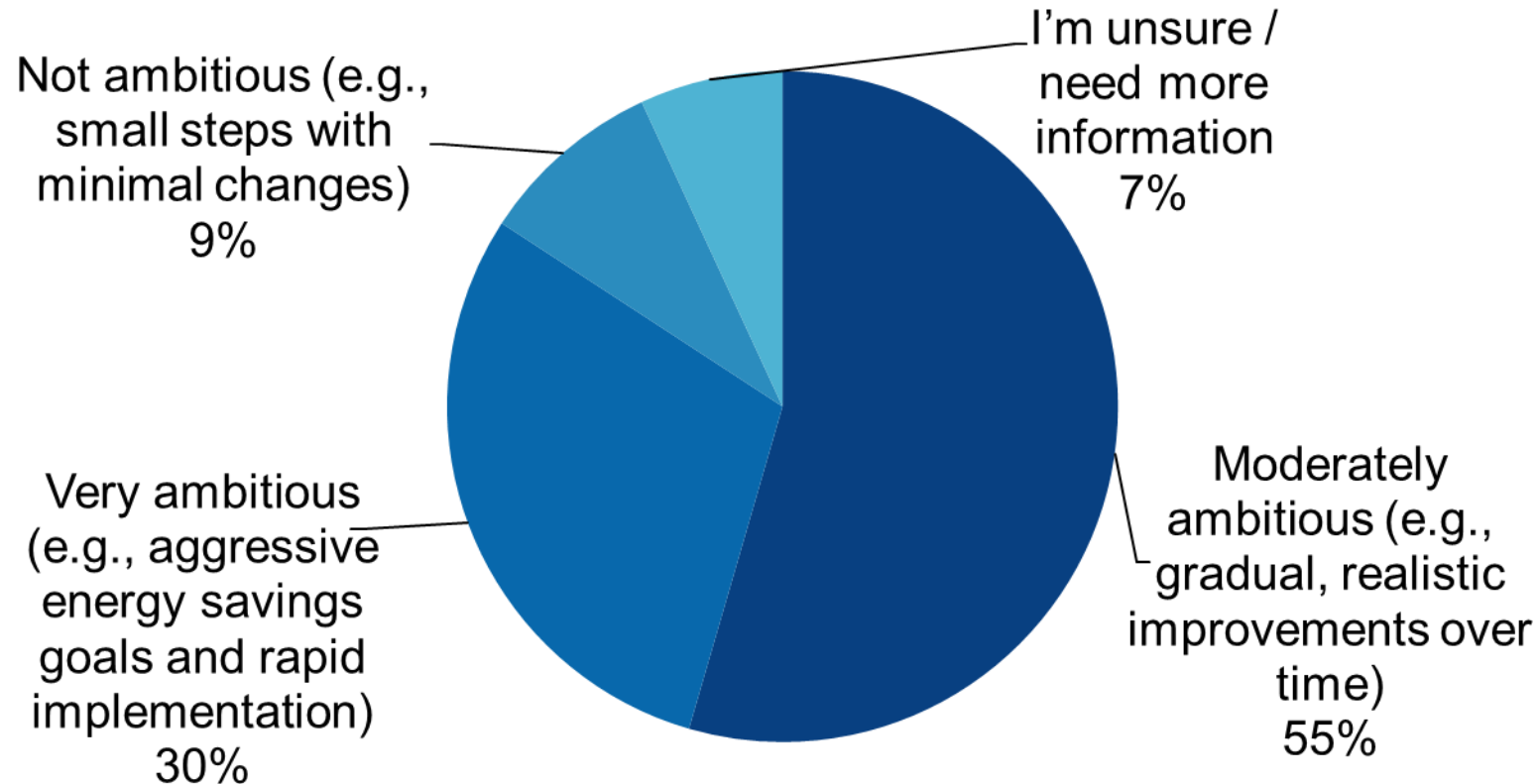
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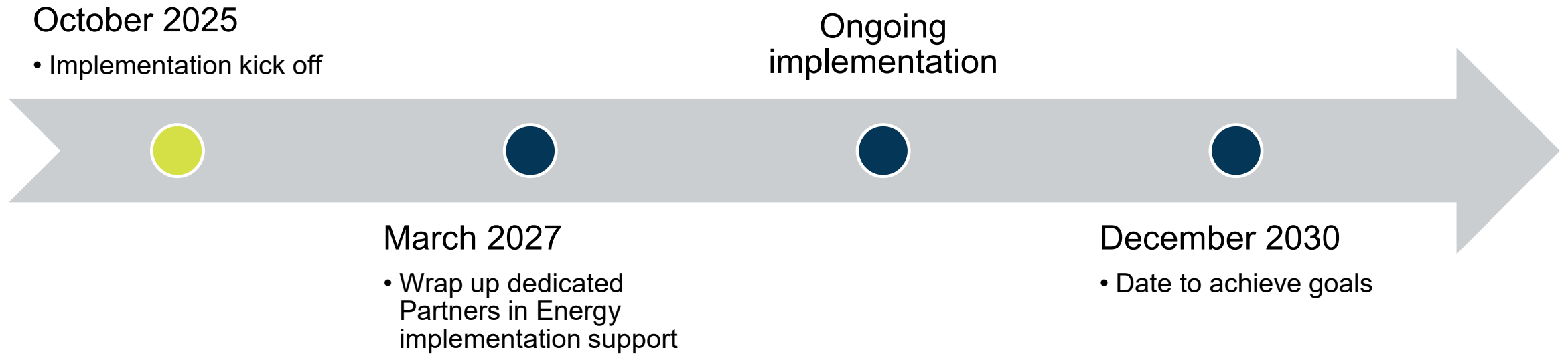
FOCUS AREAS



COMMUNITY SURVEY RESPONSE: HOW AMBITIOUS SHOULD WE BE?



GOAL TIMELINE

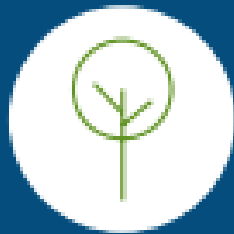


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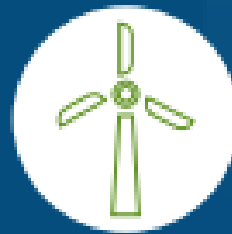
60,000 homes' electricity use for 1 year



CO₂ sequestered from 327,000 acres of U.S. forests in 1 year



76,000 gas-powered cars driven for 1 year

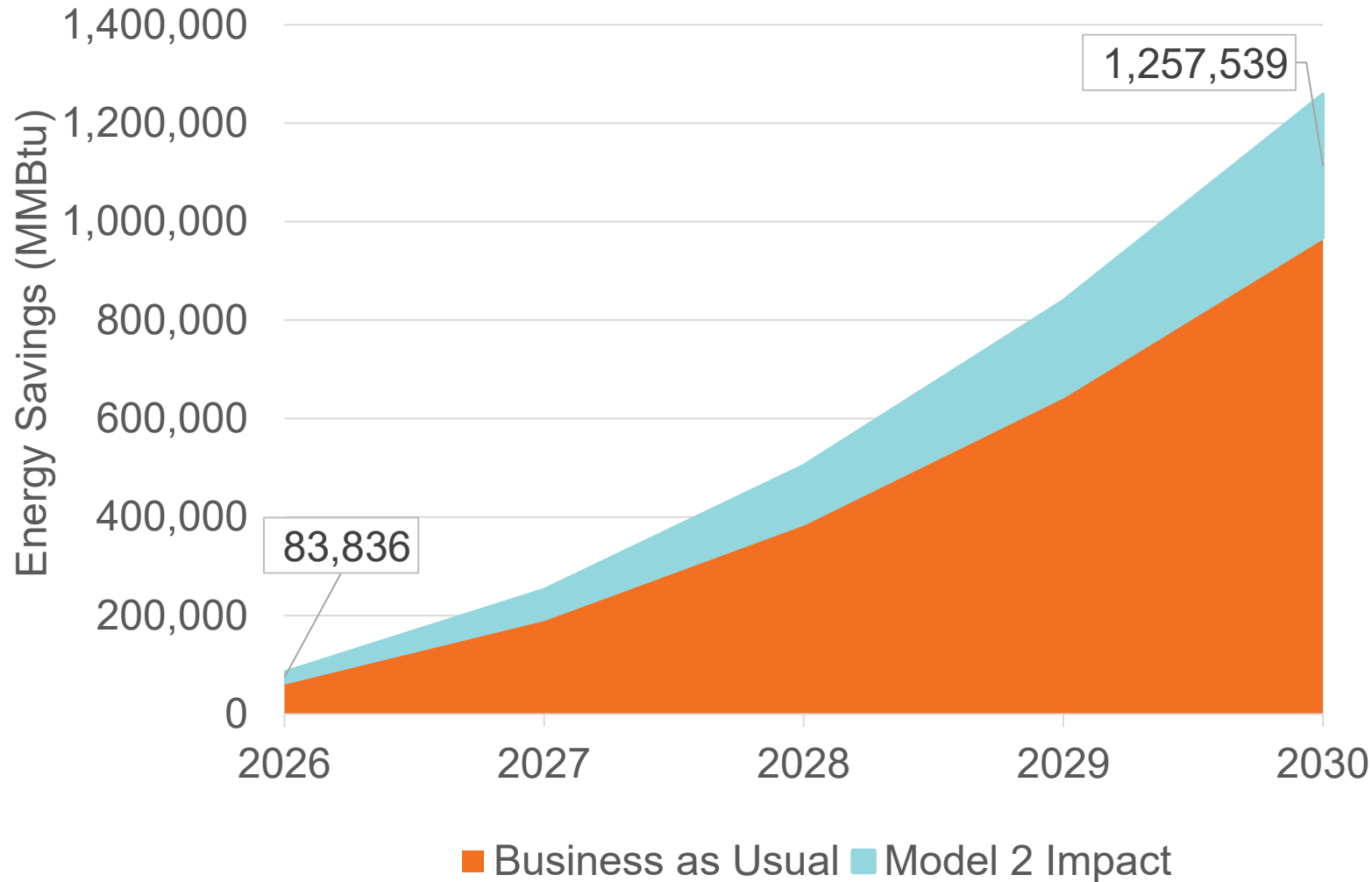


98 wind turbines running for 1 year



CO₂ sequestered by 5.4 million tree seedlings grown for 10 years

Cumulative Energy Efficiency Savings: Electricity & Natural Gas



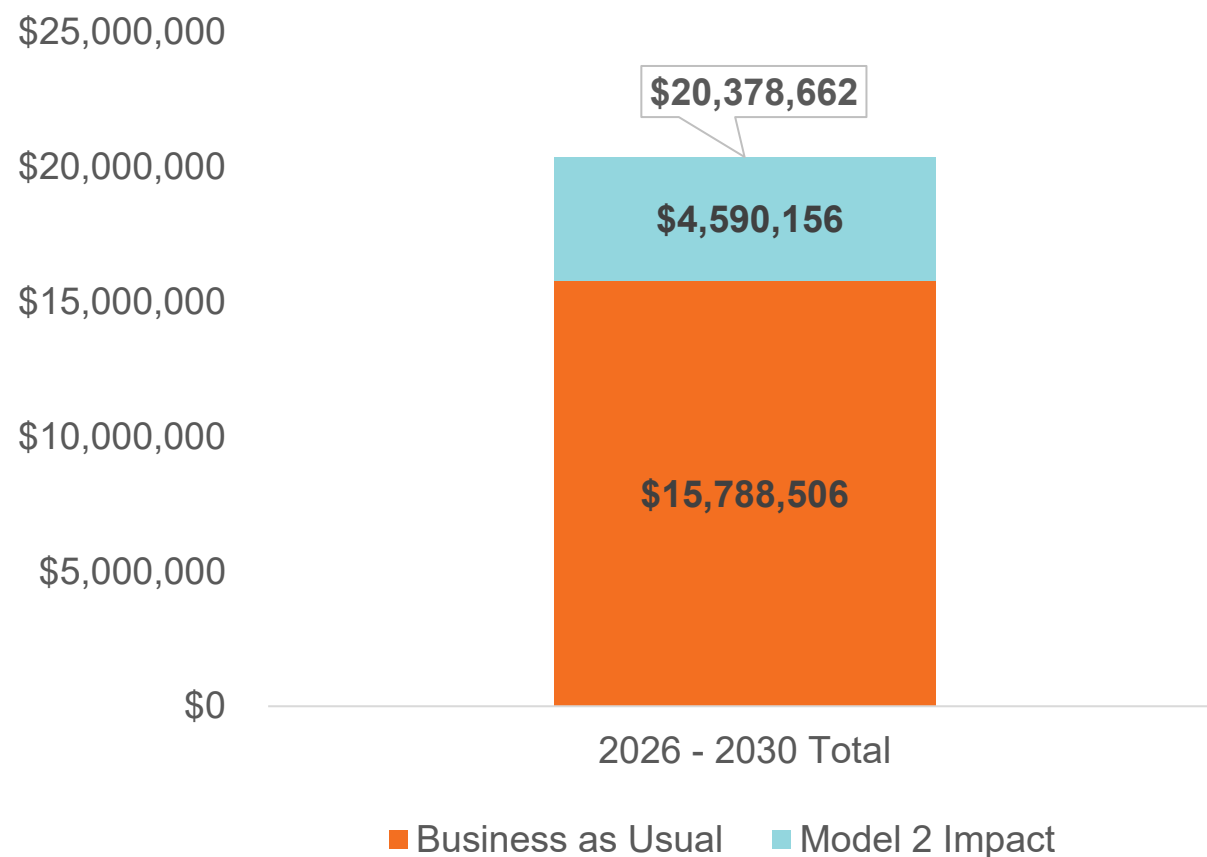
**30% INCREASE
IN OVERALL
ENERGY
SAVINGS**

ADDITIONAL 288K MMBTU
SAVINGS

\$4.6 MILLION IN ADDITIONAL MONETARY SAVINGS*

■*Dollar amounts are estimated based on current rates for electricity and natural gas and are subject to change.

Total Dollar Savings, 2026-2030



COMMUNITY SURVEY RESPONSE: GENERAL FEEDBACK



**Desire for Voluntary,
Incentive-Based
Programs**



**Mixed Trust and
Skepticism Toward
City's Motives or
Process**



**Strong Support for City
Leadership and Action**



**Need for Better
Communication and
Education**



**Concerns About Cost
and Economic Impact**

STRATEGIES: WHAT ARE WE GOING TO DO

Energy Efficiency and Conservation

- Conduct a Home Energy Efficiency Campaign for Existing Residents
- Promote Energy Efficiency for New Homes
- Promote Income-qualified Programs to Low-income Residents to Reduce Energy Burden
- Develop a Green Business Program
- Participate in Energy Efficiency Workforce Development
- Energy Efficient City Facilities

Renewable Energy

- Encourage Residential Use of Renewable Energy
- Encourage Commercial Use of Renewable Energy
- Assist in Navigating On-site Solar Vendors
- Explore Opportunities to Reduce Barriers to Renewable Energy Projects
- Power Municipal Electricity with Renewable Energy
- Explore Opportunities to Develop or Promote Solar Gardens to Residents

Fundamental Strategies

- Communicate Partners in Energy Impact with Community to Highlight Successes
- Pursue Funding to Bolster Implementation Efforts

Strategy EEC-1: Conduct a Home Energy Efficiency Campaign for Existing Residents

Plymouth's community survey identified several barriers to residential energy action, including knowledge and upfront cost. This strategy focuses on connecting residents with information and incentives to reduce these barriers and encourage energy action.

Desired Outcomes

- 1500 Home Energy Squad visits by 2030
- 40% increase in insulation, air sealing and heating & cooling rebates

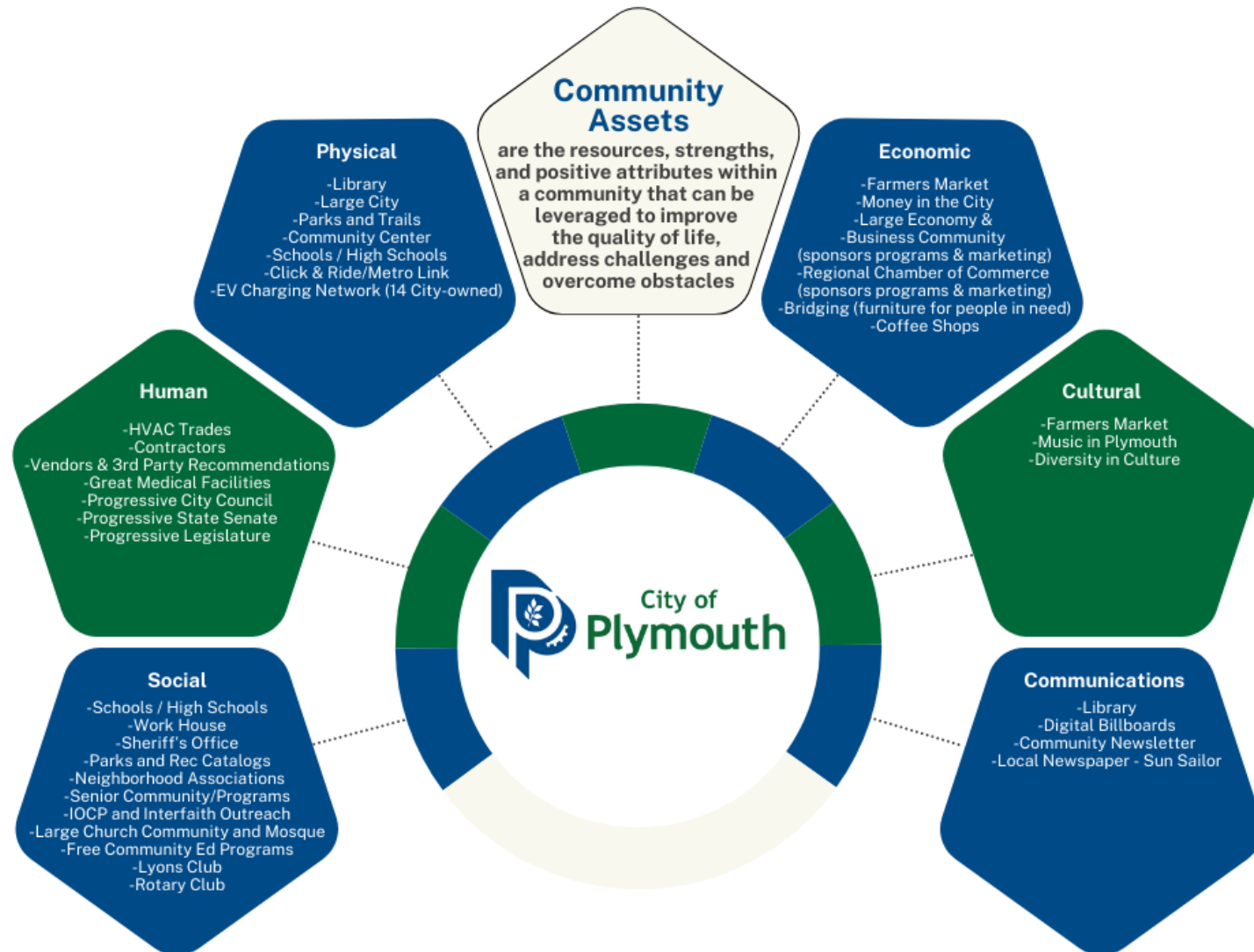
Actions and Roles

Action	Roles
EEC-1a. Share energy efficiency information through City channels, with a focus on navigating audits, insulation and air sealing, efficient heating and cooling, and FAQs.	Partners in Energy will draft information and the City will distribute through website, social media, and events. Partners in Energy will develop a refrigerator magnet with energy actions.
EEC-1b. Connect older homes with information about insulation and air sealing.	Partners in Energy and the City will partner to identify up to 2 target neighborhoods. Partners in Energy will create a postcard to send to identified homes.
EEC-1c. Host a National Night Out campaign.	Partners in Energy to create energy efficiency promotional materials and City to connect with neighborhood leaders, fire stations, and police to distribute.
EEC-1d. Conduct a follow-up campaign with residents who completed an energy assessment.	Partners in Energy and City work together to identify qualifying residents and share targeted messaging to encourage them to implement a recommendation.
EEC-1e. Distribute energy evaluation kits to help residents measure home usage.	City to partner with local libraries to create an energy kit rental system.
EEC-1f. Organize a group buy for residential heat pumps.	City to identify and contract with a vendor and installer for heat pumps and offer a discounted "group rate" to residents. Partners in Energy to support promotion of group buy.

Timeline: Short-term 1-6 Months

Resources: Youth groups and clubs, city council participation/case study, word of mouth, HOAs, neighbor-to-neighbor communication

SAMPLE STRATEGY ACTION PLAN



COMMUNITY ASSETS

Implementation support





QUESTIONS?



An Energy Action Plan for City of Plymouth

DRAFT August 2025



PARTNERS IN ENERGY

An Xcel Energy Community Collaboration

ACKNOWLEDGEMENTS

Thank you to the following individuals who contributed many hours of service to developing this Energy Action Plan.

The content of this plan is derived from a series of planning workshops hosted by Xcel Energy's Partners in Energy. Xcel Energy and Wright-Hennepin Cooperative Electric Association are the main electric utilities and CenterPoint Energy is the main gas utility serving the City of Plymouth. Partners in Energy is a two-year collaboration to develop and implement a community's energy goals. For more information about the planning workshops, see Appendix A: Xcel Energy's Partners in Energy Planning Process.

Energy Action Team

Name	Organization
Diane Anastos	Plymouth Resident, Renter
MK Anderson	Environmental Stewardship Coordinator, City of Plymouth
Jessica Avariden	Plymouth Resident, Homeowner
Alison Cerier	Plymouth Resident, Homeowner
Sue Christiansen	Plymouth Resident, Homeowner
Louis Dang	Plymouth Resident, Student
Marjorie Dickery	Plymouth Resident, Homeowner
Jill Eide	Plymouth Resident, Homeowner
Clark Gregor	Plymouth City Council Member At-Large
Michael Griffin	Plymouth Resident, Homeowner
Amy Hanson	Fleet and Facilities Manager, City of Plymouth
Leslee Jaeger	Plymouth Resident, Homeowner
Steve Japs	Plymouth Resident, Homeowner
Sam Jasmine	Plymouth Resident, Homeowner, Local Business Owner
Phil Kirkegaard	Plymouth Resident, Homeowner
Gregory Korstad	Plymouth Resident, Homeowner
Alison LaCroix	Plymouth Resident, Homeowner
Arthur Lord	Plymouth Resident, Homeowner
Aryan Maheshwari	Plymouth Resident, Student
Jay Patel	Plymouth Resident, Homeowner
Jane Petty	Plymouth Resident, Homeowner

Fred Rose	Plymouth Resident, Homeowner
Lori Sanoski	Plymouth Resident, Homeowner, Local Business Owner
Pritesh Shah	Plymouth Resident, Homeowner
Shailendra Singh	Plymouth Resident, Homeowner

Facilitators and Utility Representatives

Name	Organization
Marcus Baker	Partners in Energy Community Facilitator
Deirdre Coleman	Partners in Energy Community Facilitator
Michelle Frost	Partners in Energy Community Facilitator
Sarah Kaye	Partners in Energy Community Facilitator
Jesse Peterson-Brandt	Partners in Energy Community Facilitator
Adam Burr	Account Manager, Xcel Energy
Sofia Troutman	Program Manager, Xcel Energy's Partners in Energy
Julia Hanson	Local Energy Policy Manager, CenterPoint Energy
Scott Johnson	Plymouth Community Relations Manager, Xcel Energy
James Conely	Beneficial Electrification & Community Programs, Wright-Hennepin Cooperative Electric Association
Robbins Nisbet	Members Program Manager, Wright-Hennepin Cooperative Electric Association
Ethan Warner	Regulatory Manager, Energy & Conservation Programs, CenterPoint Energy
Tyler Glewwe	Regulatory Analyst, Energy & Conservation Programs, CenterPoint Energy

This Energy Action Plan was funded by and developed in collaboration with Xcel Energy's Partners in Energy. Partners in Energy shall not be responsible for any content, analysis, or results if the City of Plymouth has made modifications to the plan.

TABLE OF CONTENTS

Acknowledgements	i
Introduction	2
About This Plan.....	2
Why an Energy Action Plan.....	3
Where We Are Now	4
Community Demographics	4
Energy Use and Savings.....	5
Greenhouse Gas Emissions.....	10
Renewable Energy	11
Energy Efficiency Program Participation and Savings	12
Where We Are Going.....	15
Energy Vision.....	15
Goals	15
Focus Areas.....	16
How We Are Going To Get There	18
Timeline of Strategies.....	18
Fundamental Strategies	19
Energy Efficiency and Conservation.....	21
Renewable Energy.....	26
How We Stay On Course	30
Adapting to a Changing Landscape.....	30
Project Management and Tracking Progress.....	30
Energy Action Team Commitment and Other Community Assets.....	31
Appendix A: Xcel Energy’s Partners in Energy Planning Process	32
About Xcel Energy’s Partners in Energy.....	32
Plan Development Process	32
Plan Implementation	33
Appendix B: Baseline Energy Analysis.....	34

PLYMOUTH

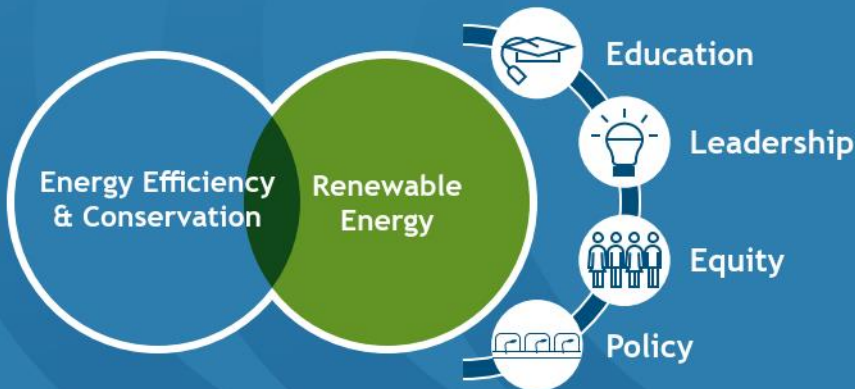
Energy Action Plan

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In total, this will result in almost 1.3 million MMBTu in energy savings by 2030. This is equivalent to:



60,000 homes' electricity use for 1 year



CO₂ sequestered from **327,000** acres of U.S. forests in 1 year



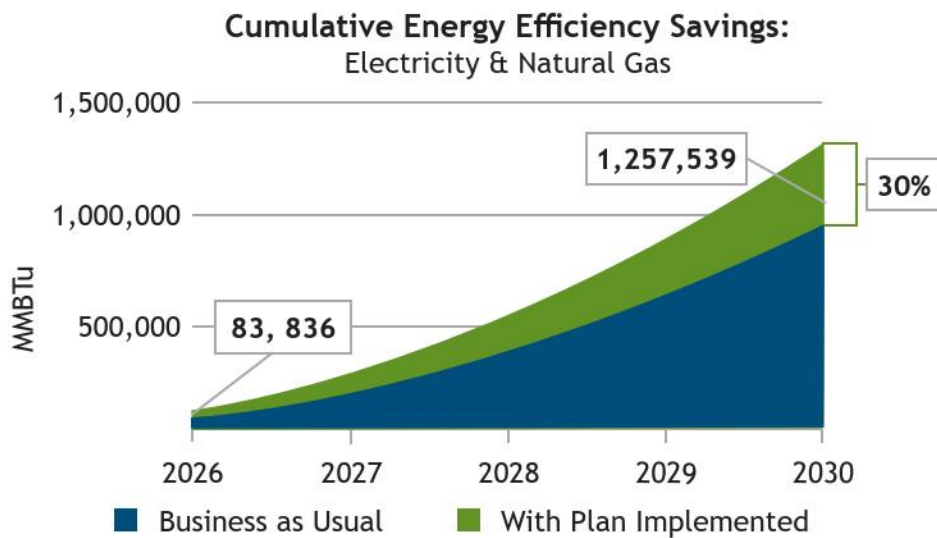
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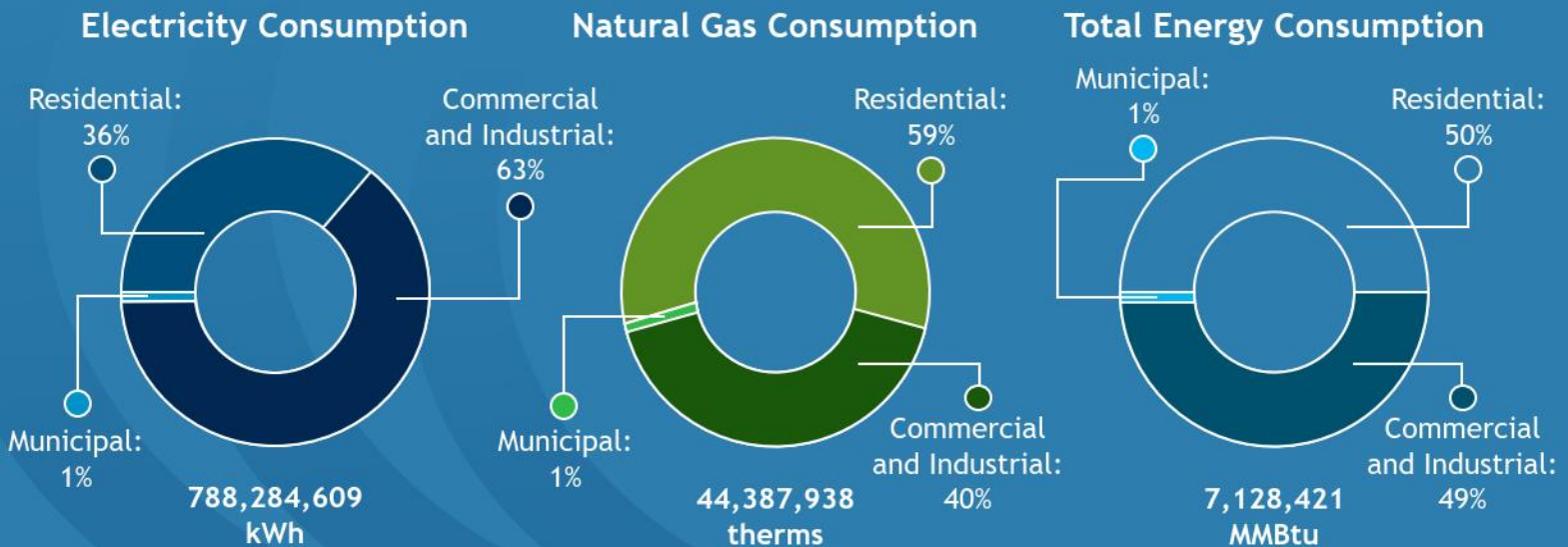
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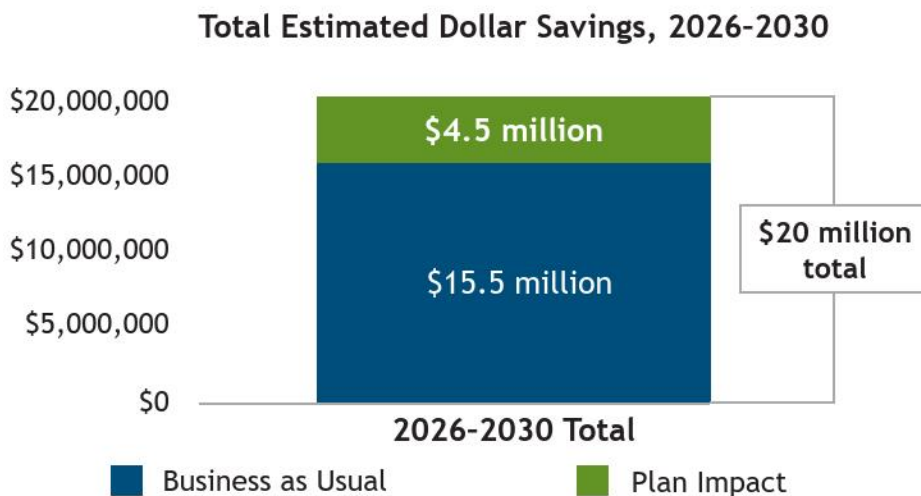
High-Level Strategies

The plan has strategies to reach business and residential audiences, remove barriers to energy efficiency and renewable energy, and help navigate energy programs. The strategies are all actionable, developed to connect community resources, and need little funding or seek funding from outside the city. Each strategy has desired outcomes and timelines outlined to help guide their implementation.

Energy Baseline



Impact and Results of Plan Implementation



Cost savings are estimated using deemed energy savings and a residential cost of \$0.11/kwh and \$.72/therm and a commercial cost of \$.087/kwh and \$.59/therm





INTRODUCTION

Plymouth is a vibrant and forward-thinking city located just west of Minneapolis. As one of Minnesota's largest suburbs, Plymouth is known for its exceptional quality of life, strong economic base, and commitment to sustainability and innovation. With a population of nearly 80,000, the City boasts a diverse and engaged community, top-tier schools, expansive park systems, and a thriving business environment. Plymouth continues to attract families, entrepreneurs, and professionals alike, thanks to its strategic location, robust infrastructure, and a shared vision for inclusive growth.

Plymouth began working with Partners in Energy in the fall of 2024 and is proud to be a community that values innovation, resilience, and environmental stewardship. As one of the state's most dynamic cities, Plymouth is committed to creating a sustainable future that benefits all residents—today and for generations to come.

About This Plan

The goals and strategies outlined in this plan were developed collaboratively with a group of stakeholders, referred to as the Energy Action Team, through five planning workshops and three stakeholder surveys conducted between February and August 2025. The Energy Action Team included Plymouth residents, business owners, students, and City staff, as well as representatives from Xcel Energy, CenterPoint Energy, and Wright-Hennepin Cooperative Electric Association (see **Acknowledgements** for full list of participants). Team members coordinated throughout the process to share information and identify potential opportunities for partnership during implementation.

Additionally, Partners in Energy solicited community feedback via a community survey that was open from mid-April to early-June. The survey asked for community input on energy priorities, energy action motivations and barriers, and desired level of ambition for Plymouth's energy goals. 101 community members responded to the survey. See Appendix D:

Community Energy Survey Results for more information about the planning process and Xcel Energy Partners in Energy.

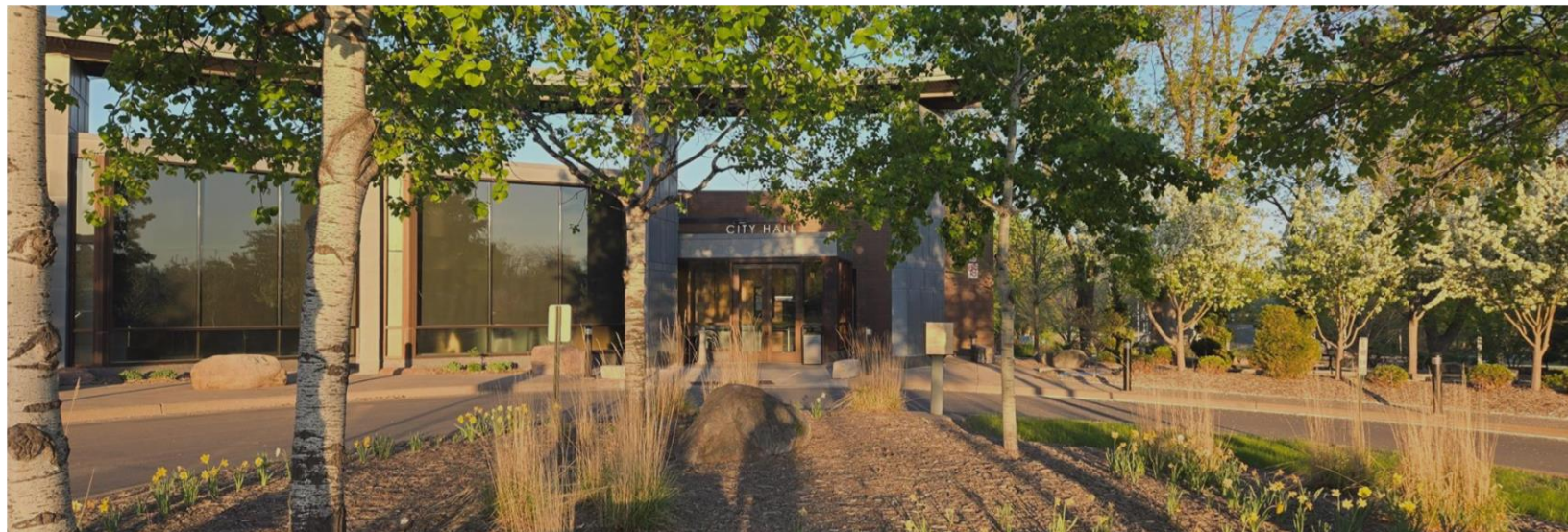
Plymouth joined more than 34 other Minnesota communities that have developed Energy Action Plans through Xcel Energy's Partners in Energy, an offering that provides resources for community energy planning. Partners in Energy also supports 18 months of plan implementation in the form of marketing and communications, data tracking and analysis, program expertise, and project management.

Why an Energy Action Plan

The City of Plymouth is the 7th largest city in the state of Minnesota. Plymouth has many industrial and commercial customers, as well as over 33,000 homes. Plymouth's City Council identified environmental stewardship as a strategic priority and, in 2024, Plymouth hired its first environmental stewardship coordinator.

Plymouth is committed to advancing environmental stewardship through energy action. In 2020, Plymouth City Council adopted a goal to explore ways to reduce the City's carbon footprint. Since then, the City has implemented nine facility projects that collectively resulted in an annual reduction of 397 metric tons of CO₂. Additionally, the City installed solar photovoltaic panels on the Plymouth Community Center and is planning to add solar photovoltaic panels on Fire Stations 2 and 3. Plymouth is a GreenStep Cities participant and hosts a Plymouth Environmental Academy, which has included education on energy conservation in the past. In 2025, Plymouth launched a [home energy rebate program](#), to help lower the upfront costs of energy efficiency, EV charging, and renewable energy projects.

This Energy Action Plan seeks to provide a strategic roadmap to help Plymouth continue its commitment to advancing environmental stewardship through energy conservation and renewable energy for residents, businesses, and municipal facilities.



WHERE WE ARE NOW

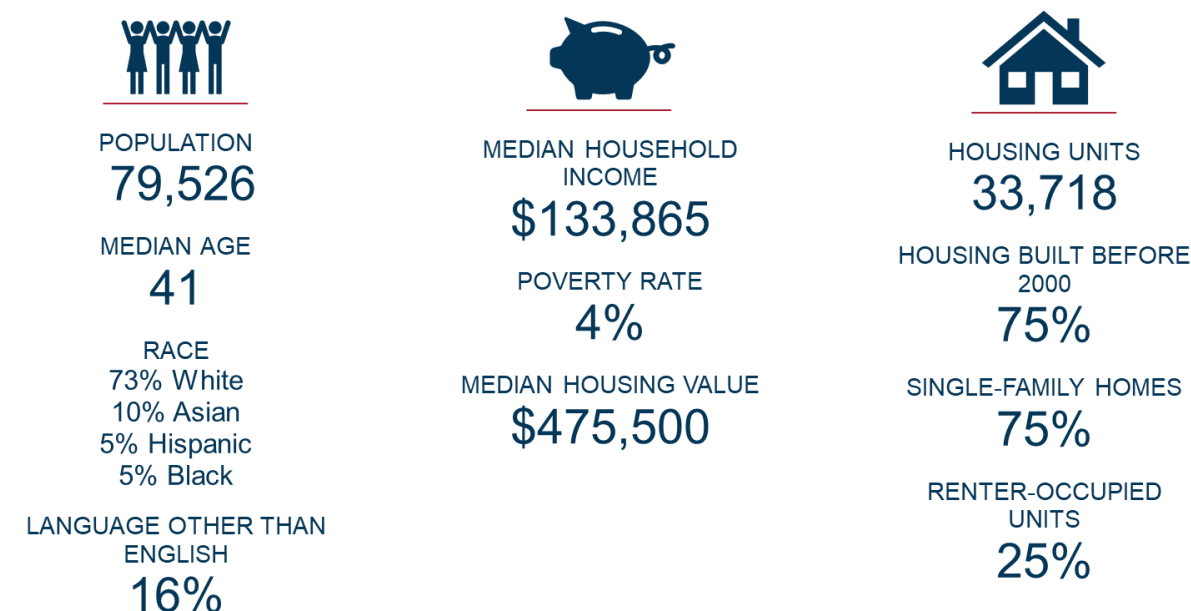
An integral part of the Partners in Energy planning process is reviewing historical community demographic data and energy data that informs our community's energy baseline. Xcel Energy provided data on energy use, energy efficiency and renewable energy program participation counts, and utility energy conservation program savings for Plymouth as detailed in the following sections. See Appendix B: Baseline Energy Analysis for a comprehensive picture of Plymouth's baseline energy data.

Community Demographics

Plymouth is a relatively large suburb of Minneapolis, with nearly 80,000 residents and over 33,000 housing units. Most homes are single-family (75%) and most housing units are owner-occupied (75%). Note, owner-occupied units may include a mix of single-family and non-single family. Single-family homes that are owner-occupied tend to face fewer barriers to making home energy improvements, installing EV charging, and installing solar panels. Additionally, most housing units were built before 2000 (75%). Homes more than 20 years old may have more opportunities for energy improvements compared to newer homes, which were built to higher energy standards. Compared to peer cities like Minnetonka and Maple Grove, Plymouth households have a higher median household income (\$134,000). Plymouth residents are also more diverse than peer communities; 16% of residents speak a language other than English. This highlights an opportunity to provide engagement opportunities in multiple languages, to maximize the accessibility and equity of energy engagement efforts. See Figure 1 for more detail.¹

¹ Source: U.S. Census Bureau American Community Survey, 2023 five-year estimates

Figure 1. Community demographic snapshot¹



Energy Use and Savings

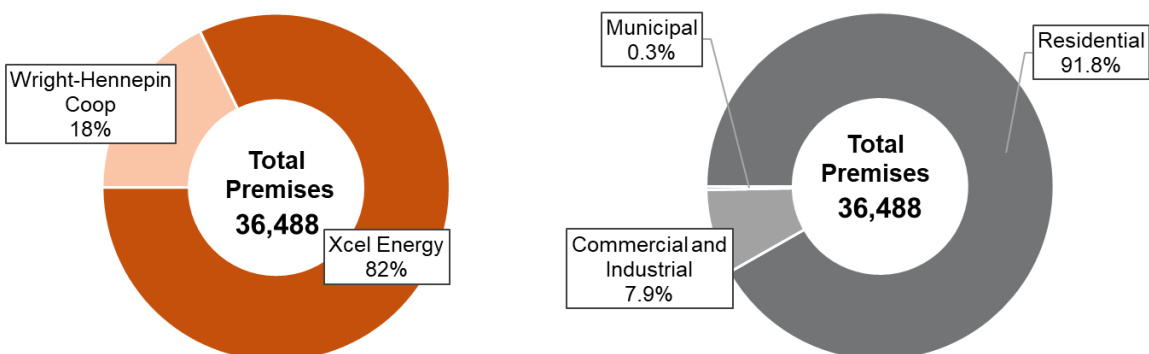
Premises

In 2023, there were 36,488 total residential and commercial premises in Plymouth. In 2023, Xcel Energy provided electricity to 82% of premises and Wright-Hennepin Cooperative Electric Association served the remaining 18%. CenterPoint Energy provides natural gas to all of Plymouth's residents and businesses. Most of the premises in Plymouth are residential (92%). See Figure 2 for more detail.

Term Check: What Is a Premise?

A premise is a unique combination of service address and energy meter. For residential customers, this is typically the equivalent of an individual house or a dwelling unit in a multi-tenant building. For business customers, a premise is an individual business, or for a larger business, a separately metered portion of the business' load at that same address.

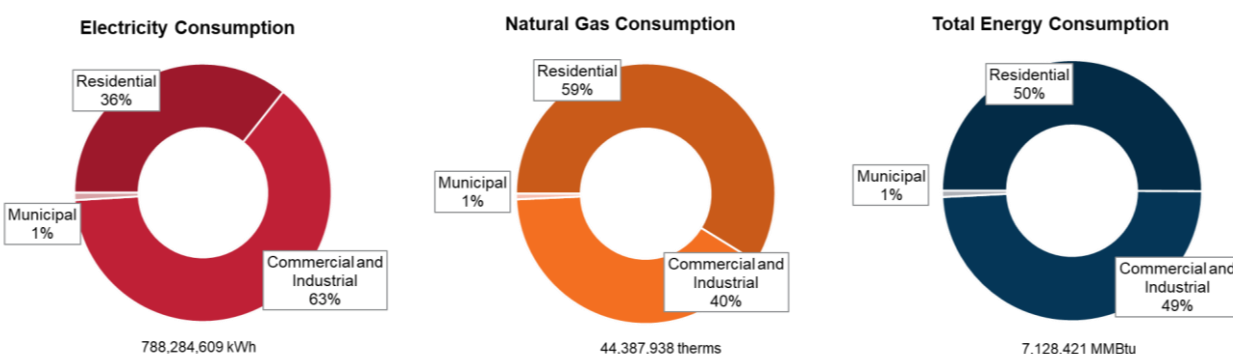
Figure 2. Electricity premise count by utility and sector, 2023



Energy Use (Combined Xcel Energy, CenterPoint Energy, and Wright-Hennepin Cooperative Electric Association usage data)

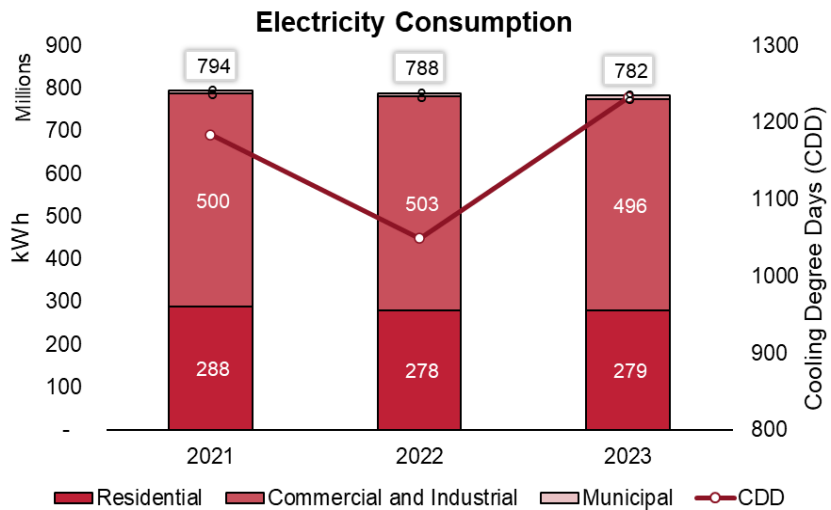
On average during the 2021-2023 baseline period, the Plymouth community consumed over 788 million kWh of electricity and over 44 million therms of natural gas across all sectors. To compare energy use between electricity and natural gas consumption on a common measure of energy savings potential, total energy consumption was calculated using both electricity and natural gas consumption converted into British thermal units (MMBTu). Although the commercial and industrial sector only makes up 8% of premises in Plymouth, it accounts for nearly half of total energy consumption. Commercial and industrial premises use significantly more energy on average per premise than residential premises, a typical pattern for cities like Plymouth. See Figure 3 for more detail.

Figure 3. Average annual energy consumption by sector, 2021-2023



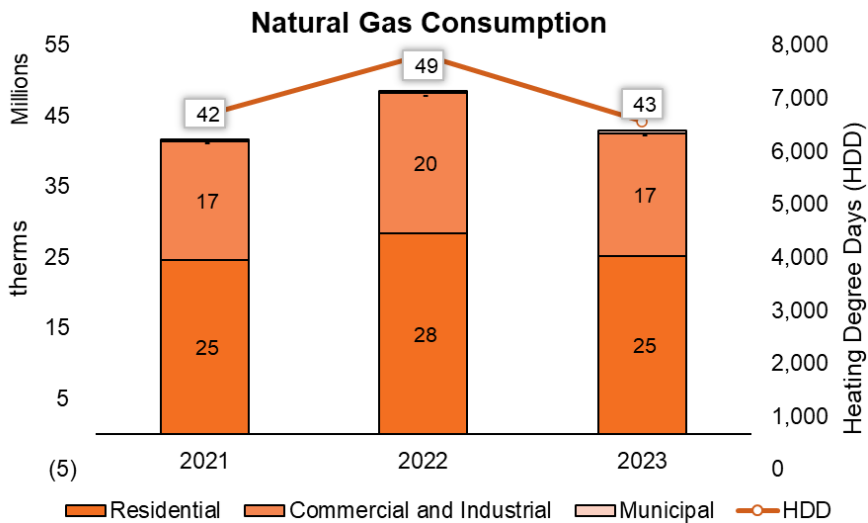
During the three-year baseline period (2021-2023), Plymouth's overall electricity consumption decreased by 1.5%, driven by decreases in both residential and commercial and industrial electricity use. Total electricity consumption during the baseline period did not seem impacted by weather, as the year with the most cooling degree days (hottest weather) had the lowest electricity use. See Figure 4 for more detail.

Figure 4. Electricity consumption by sector, 2021-2023



During the three-year baseline period (2021-2023), Plymouth’s natural gas consumption increased by 3.1%. Total natural gas consumption during the baseline period is associated with winter temperatures, where natural gas use went up in years with more heating degree days (colder weather) and down in years with fewer heating degree days. See Figure 5 for more detail.

Figure 5. Natural gas consumption by sector, 2021-2023



Energy Costs and Energy Burden

During the three-year baseline period, Plymouth spent an estimated \$137 million per year on fuel costs for both electricity and natural gas, with residential fuel costs representing 48% of the total fuel costs in an average year. During this time, residents spent an annual average of \$2,000 per premise on both electricity and natural gas.

While costs vary greatly for commercial and industrial premises based on size and industry, the average commercial and industrial premise spent \$24,000 annually on energy. Total average annual energy costs for City facilities were \$1.2 million or an average of around \$10,000 per premise.

How Do You Compare?

How do your annual electricity and natural gas bills compare to Plymouth's average resident or commercial premise? Think about why your bill might be higher or lower (size of your building, number of occupants, how you use your building). What action could you take to lower your electricity or natural gas use for the year?

Figure 6. Total average annual energy costs by sector, 2021-2023

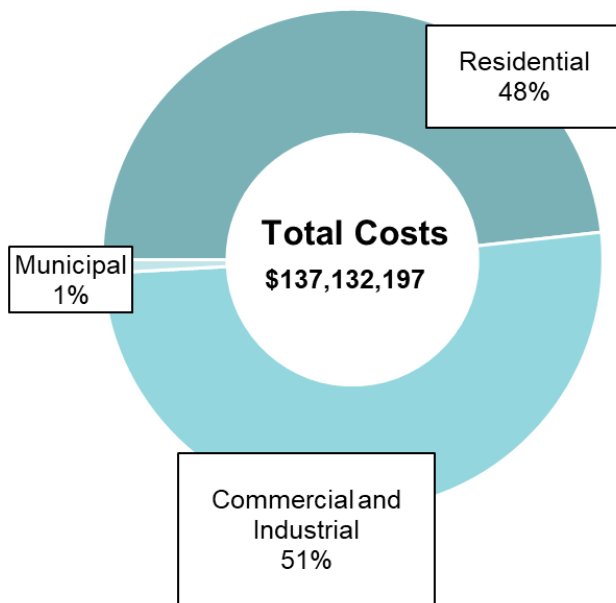


Table 1. Average annual fuel costs by sector and fuel type, 2021-2023

Sector	Annual Electricity Costs	Annual Natural Gas Costs	Annual Cost per Premise
Residential	\$37,112,021	\$29,042,764	\$1,986
Commercial & Industrial	\$55,297,395	\$14,496,216	\$24,355
Municipal	\$916,698	\$267,103	\$10,445
Total	\$93,326,114	\$43,806,083	

Energy burden is the percentage of income that community members spend on energy. A high energy burden is defined as spending greater than 6% of income on energy, while a severe energy burden is greater than 10% of income.² The group of Plymouth residents with the greatest energy burden are those who own their homes and make less than \$35,000 per year, which is 30% or lower than the area median income. This group spends up to 14% of their income on energy costs (

Figure 7). The household data in Figure 8 show that 3% of Plymouth residents fall into this category. As a point of reference, 36% of Plymouth residents are homeowners who make more than the area median income, a group with a 1% energy burden. Addressing energy burden was identified as a priority by the City and Energy Action Team. While the pool of energy burdened residents reflects a small portion of the total city population, addressing this issue could have meaningful impacts for the larger community.

Figure 7. Energy burden by income and owner status³

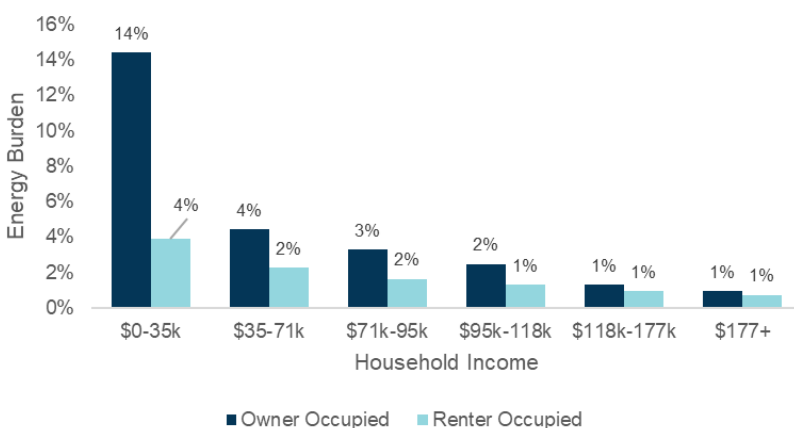
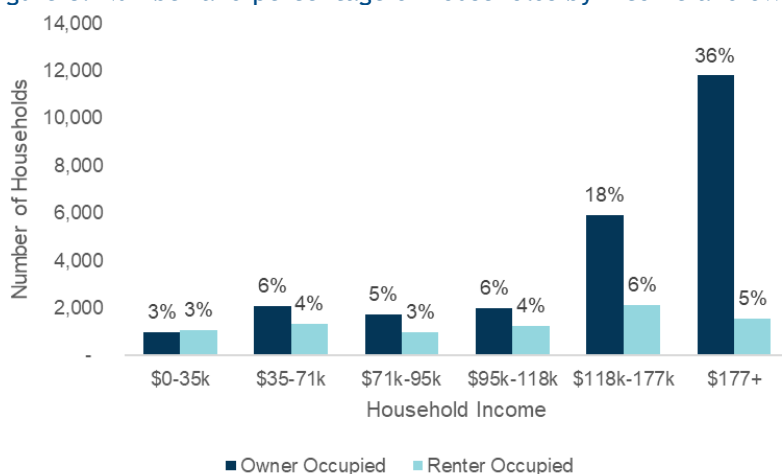


Figure 8. Number and percentage of households by income and owner status³



² APPRISE (Applied Public Policy Research Institute for Study and Evaluation). 2005. LIHEAP Energy Burden Evaluation Study. Washington, DC: HHS (Department of Health and Human Services). www.acf.hhs.gov/sites/default/files/ocs/comm_liheap_energyburdenstudy_apprise.pdf.

³ Source: Department of Energy Low-Income Energy Affordability Data

Greenhouse Gas Emissions

Energy related greenhouse gas emissions are calculated for both electricity and natural gas consumption for all sectors in Plymouth (

Figure 9). Plymouth's energy-related greenhouse gas emissions in 2023 amounted to almost 439,000 metric tons of carbon dioxide equivalent (MTCO₂e). Emissions have decreased by 5.8% between 2021 and 2023, with an increase in only the municipal sector. Municipal emissions are represented at the top of the bar chart, a make up only a small proportion of overall city emissions. Figure 10 breaks down the 2023 energy-related emissions by sector and fuel type. Commercial and industrial electricity as well as residential natural gas each make up 30% of emissions. In total, the residential sector generated 48% of Plymouth's energy-related greenhouse emissions while the commercial sector generated 51% of the emissions. Natural gas consumption made up the largest proportion of total emissions, adding up to 51% of all energy-related emissions. The proportion of energy-related emissions from natural gas is expected to increase over time as grid decarbonization results in cleaner electricity; however, it could decrease with the implementation of beneficial electrification strategies.

Figure 9. Energy-related greenhouse gas emissions, 2021-2023

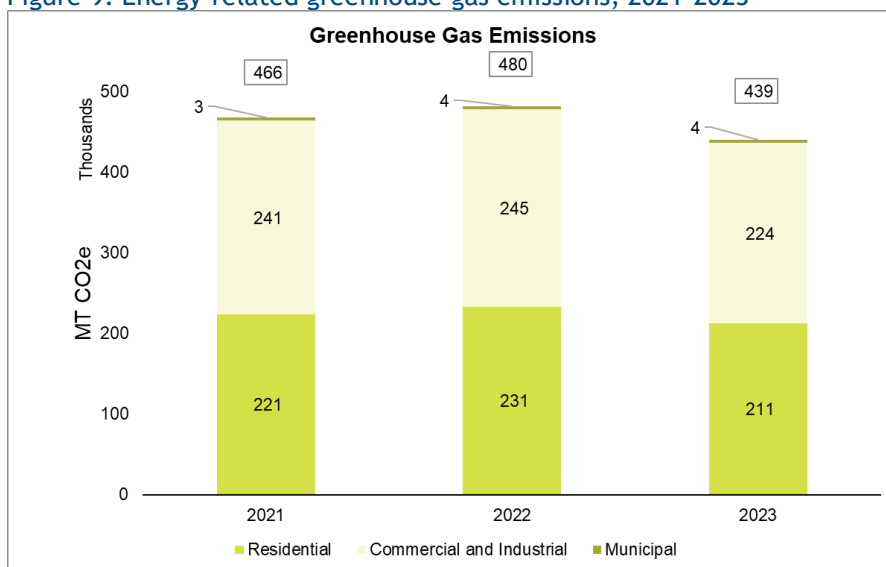
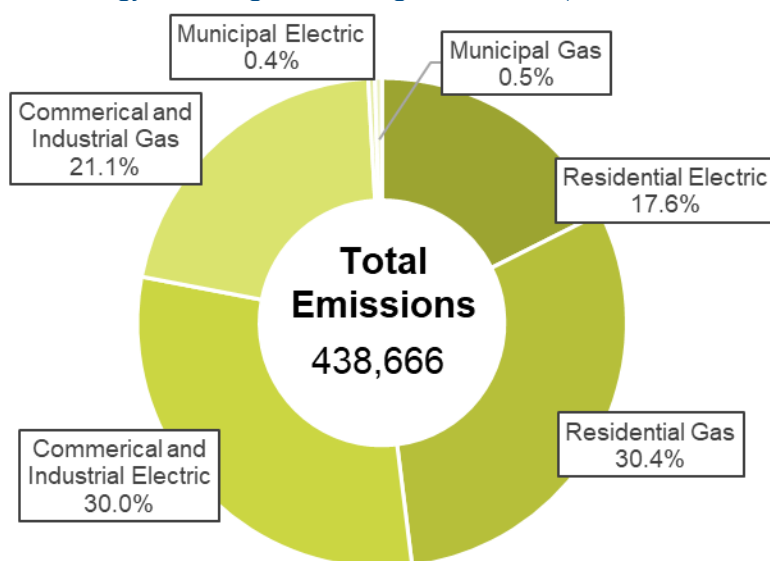


Figure 10. Energy-related greenhouse gas emissions (metric tons CO₂e) by sector and fuel type, 2023



Renewable Energy

Plymouth residents and businesses use subscription programs and on-site options to support renewable energy (Table 2 and Table 3). In Plymouth, most renewable energy participation is in the residential sector, where during 2023, 1,559 residents received renewable energy through subscription programs for a combined total of 6.1 million kWh. In 2023, 255 residents had on-site solar installations⁴. Fewer commercial and industrial customers participated in renewable energy offerings than residents in 2023, with 23 renewable energy program subscribers totaling 19.4 million kWh and 37 on-site installations. However, commercial customers participating in subscriptions programs generate over three times the amount of electricity. Across both residential and business premises, the total renewable energy subscribed is equivalent to almost 4% of total electricity consumption. Overall, there is potential to increase renewable energy use in Plymouth. For more details on participation and subscriptions by electricity utility, see Appendix B: Baseline Energy Analysis.

Table 2. Xcel Energy and Wright-Hennepin Cooperative Electric Association subscription renewable energy program support, 2023

Green Power Purchase Subscriptions	Residential	Commercial & Industrial	Total
Subscriber Count	1,361	18	1,379
Total Annual Electricity Subscribed (kWh)	4,873,053	17,812,269	22,685,322
Community Solar Gardens			
Subscriber Count	198	5	203
Total Annual Electricity Subscribed (kWh)	1,228,022	1,614,393	2,842,415
Total Subscription Renewable Energy Support			
Subscriber Count	1,559	23	1,582

Total Annual Electricity Subscribed (kWh)	6,101,075	19,426,662	25,527,737
Percent of Sector Xcel Energy Electricity Use	2.8%	4.4%	3.8%

Table 3. Xcel Energy and Wright-Hennepin Cooperative Electric Association on-site solar program support, 2023⁴

On-site Solar - Solar*Rewards® and Net-Metering	Residential	Commercial & Industrial
Participant Count	255	37
Total Electricity Capacity (kW)	2,904	8,568
Total Electricity Produced (kWh)	2,387,018	19,442,692

Energy Efficiency Program Participation and Savings

Both residents and commercial and industrial premises participate in Xcel Energy, Wright-Hennepin Electric Cooperative Association⁵, and CenterPoint Energy's efficiency programs in which they can receive rebates for upgrading equipment, arrange a building audit to understand their efficiency opportunities or manage their demand through rate savings programs. Participation in these programs results in energy savings for participants. Plymouth residents and commercial and industrial premises saved an annual average of more than 6.8 million kWh and more than 383,000 therms during the baseline period by participating in CenterPoint Energy and Xcel Energy's efficiency programs (Table 4 and Table 5).

Table 4: Average annual Xcel Energy program participation and energy savings, 2021-2023⁶

Program Sector	Average Annual Participation	Average Electricity Savings (kWh)
Residential	2,579	641,818
Low-Income	35	19,469
Commercial & Industrial	288	6,118,172
Total	2,902	6,779,459

⁴ Source: Xcel Energy Community Energy Report for Plymouth, 2023; data provided by Wright-Hennepin Cooperative Electric Association to Partners in Energy, 2023

⁵ Comparable program participation and energy savings data are not available for Wright-Hennepin Cooperative Electric Association, but their 2024 participation data included more than 3,000 residential participants, and several custom commercial participants with large electricity savings.

Table 5: Average annual CenterPoint Energy program participation and energy savings, 2021-2023^{6,7}

Program Sector	Average Annual Participation	Average Natural Gas Savings (therms)
Residential	1,764	236,270
Low-Income	26	4,951
Commercial & Industrial	69	141,898
Total	1,859	383,119

Plymouth residents and businesses rely on a few key programs from Xcel Energy to help them improve efficiency (Table 6 and Table 7). The Residential Heating and Cooling rebate program, where residents receive rebates for upgrading to more efficient equipment and adding or updating insulation, had the most participants and results in the most savings, but programs like Refrigerator Recycling, a recycling rebate program, and Home Energy Squad, a home energy assessment with some equipment installation, also resulted in significant savings. In the commercial and industrial sector, the Lighting Efficiency and Small Business Lighting programs that offer audits and rebates for businesses to upgrade to more energy efficient lighting had the most participants and higher savings were seen, though high savings were through the commercial HVAC program. Participation and savings data from 2021-2023 for all Xcel Energy and CenterPoint Energy programs are provided in Appendix B: Baseline Energy Analysis.

Table 6: Average annual participation in top Xcel Energy residential programs, 2021-2023

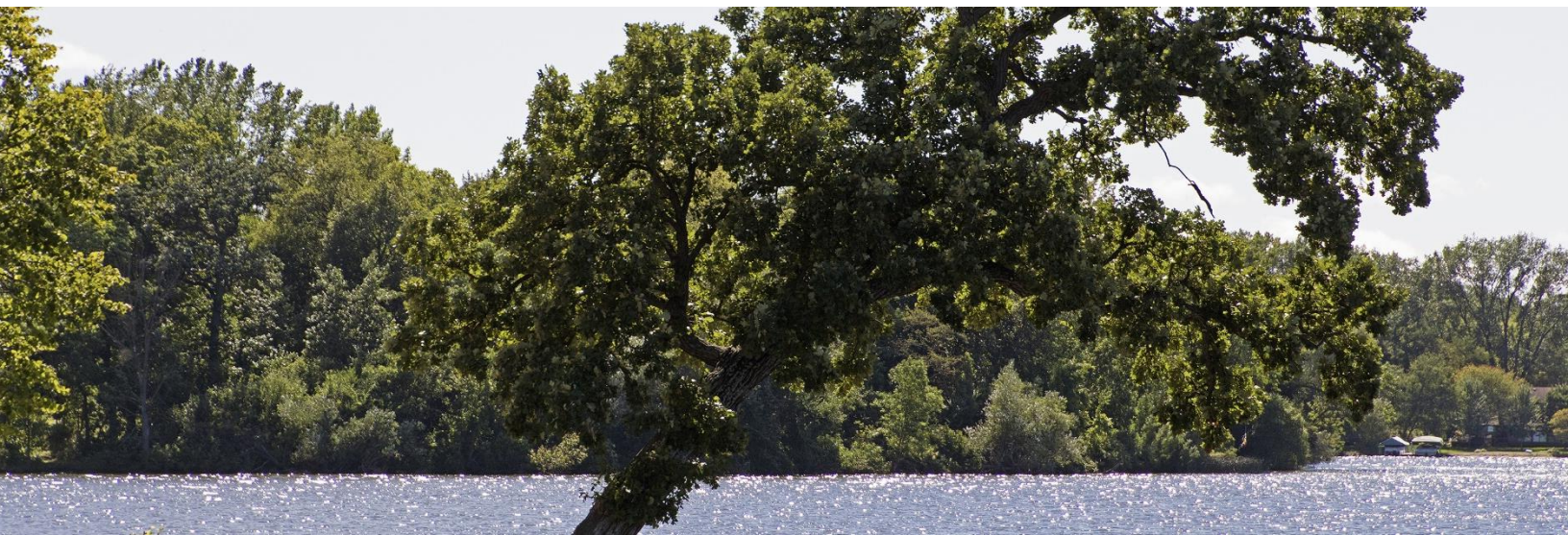
Residential Program	Average Annual Participation	Average Total Electricity Savings (kWh)
Efficient New Home Construction	80	112,032
Home Energy Squad	129	119,676
Refrigerator Recycling	106	81,351
Residential HVAC	837	313,161
Smart Thermostat	653	13,997

⁶ Home Energy Squad is a program jointly offered by Xcel Energy and CenterPoint Energy. Data in these tables counts Home Energy Squad participation separately for Xcel Energy and CenterPoint Energy. The Home Energy Squad participation counts for Xcel Energy and CenterPoint Energy are not unique residents, and in many cases overlap, but therms and kWh savings from Home Energy Squad are unique to CenterPoint Energy and Xcel Energy, respectively.

⁷ Participation and savings data excludes DIY energy efficiency kits, home energy reports and school kits from the residential sector, and code compliance, training and education, and benchmarking from the commercial sector.

Table 7: Average annual participation in top Xcel Energy commercial and industrial programs, 2021-2023

Commercial Program	Average Annual Participation	Average Electricity Savings (kWh)
Custom Efficiency	1	195,858
Energy Design Assistance	1	299,653
HVAC+R Efficiency	36	710,307
Lighting Efficiency	92	3,036,907
Small Business Lighting	52	1,544,959



WHERE WE ARE GOING

Developing an outlook of where the City of Plymouth would like to be at the end of this plan's timeline was a large part of the City's planning effort. This section gives an overview of what the successful implementation of this plan looks like according to the Energy Action Team.

Energy Vision

During the planning process, the Energy Action Team created the following vision statement for this Energy Action Plan. This statement guided the planning process and reflected the intention of the community. See Appendix D: Community Energy Survey Results.

Plymouth is a thriving community that conserves and uses clean and resilient energy, so everyone has a healthy environment and enough energy to meet our communities' needs into the future.

Goals

Working together, the Energy Action Team set near-term and long-term goals and targets to measure success. Together those goals and targets culminate into a community-wide goal that speaks to the community's energy sentiment and is intended to be met by 2030. The community can revisit progress at that point, and set new goals as new technologies, community direction, and opportunities are presented. This is a fairly ambitious goal per the team and the wider community's input, that will require some resources and promotion of projects and programs that will keep Plymouth on track.

By 2030, Plymouth will increase its community-wide energy savings by 30% to save residents and businesses money on their utility bills.

In total, this will result in almost 1.3 million MMBTu (a combined measure of gas and electric energy) in energy savings by 2030 compared to the savings of a business-as-usual (BAU) scenario. This is equivalent to:

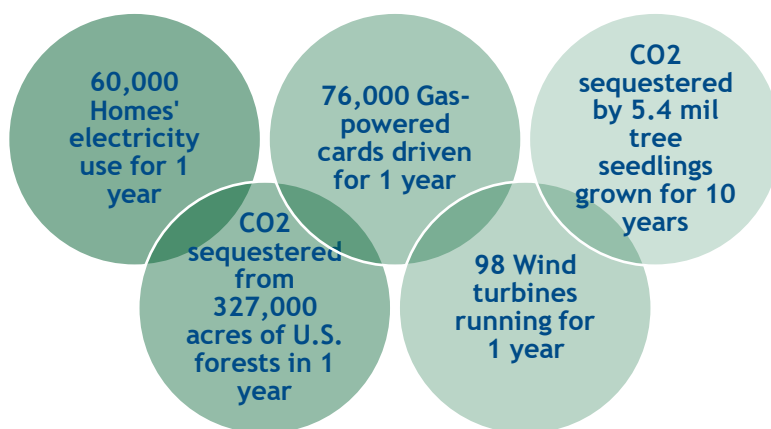
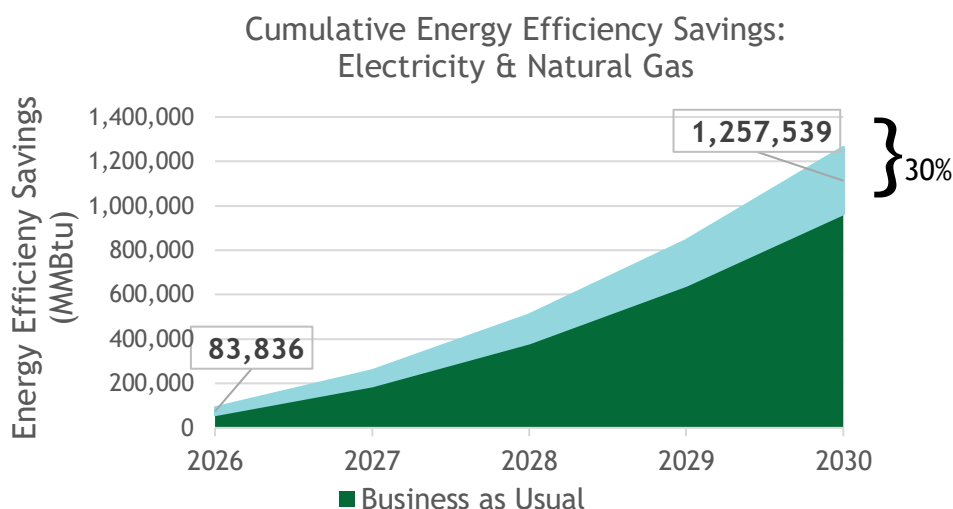
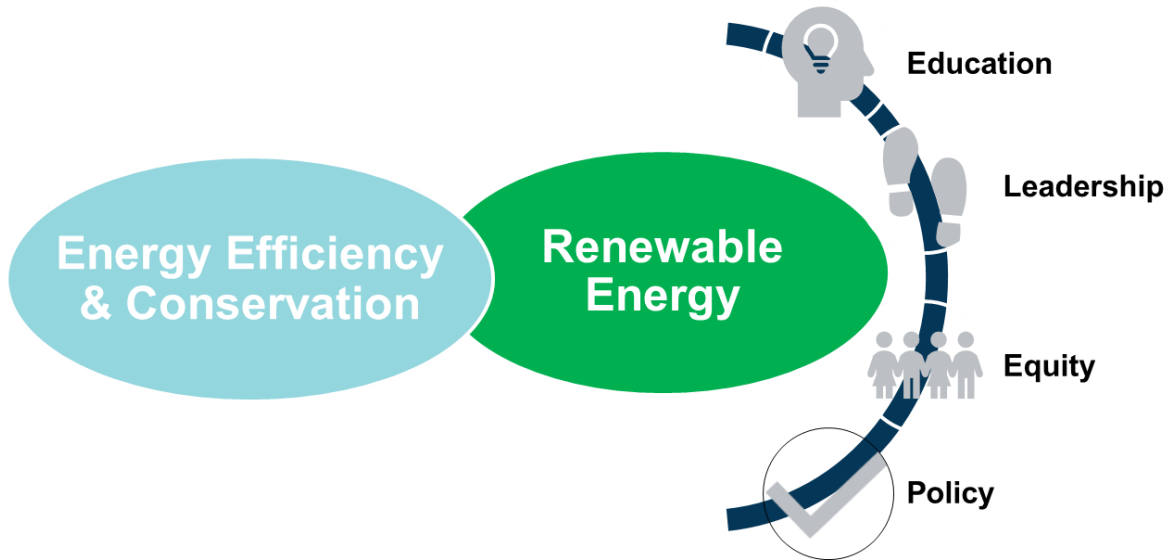


Figure 11. Model of a 30% increase in energy savings derived from utility program participation targets.



Focus Areas

The Energy Action Team identified two focus areas with four cross-cutting themes to prioritize strategies and resources. The focus areas are the two organizing topics for the strategies within the plan. The cross-cutting themes are types of actions or concepts to elevate through each strategy. There are strategies that intersect with both focus areas or themes, giving those strategies the benefit of extra support and resources identified in the planning process. We've labeled these as fundamental strategies.



Focus Area 1: Energy Efficiency and Conservation is key to the Plymouth community for saving residents and businesses money on utility bills and preparing homes and buildings for electrification and renewable energy options. Energy efficiency is also important to Plymouth to help the most energy burdened people in the community from over-spending on their energy.

Focus Area 2: Renewable Energy is important to Plymouth to build the resilience of homes and buildings, reduce greenhouse gas emissions, and save the community money into the future.

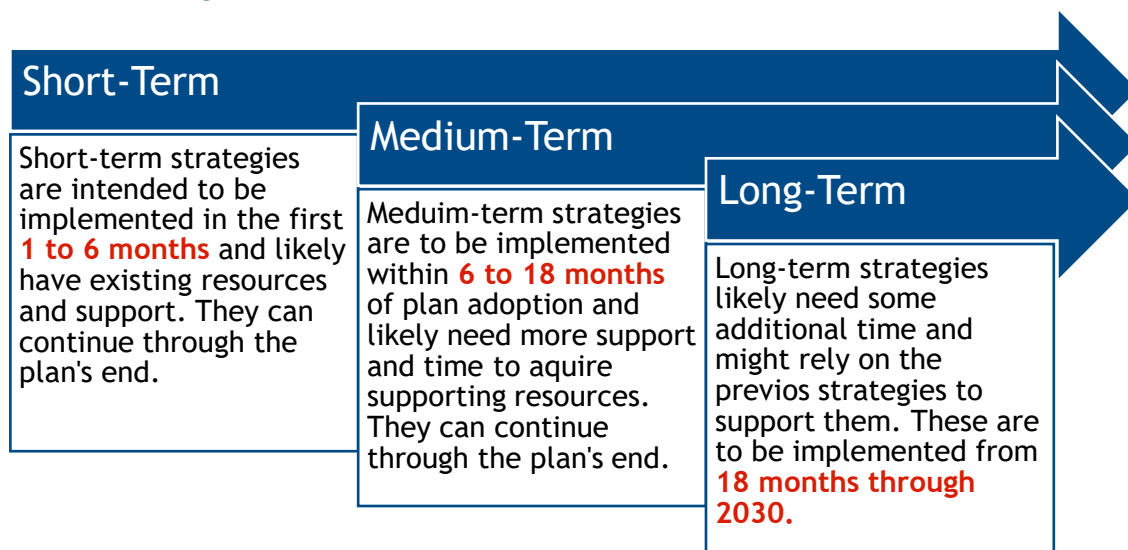
Focus Area 3: Fundamental Strategies that fall within both focus areas 1 and 2.



HOW WE ARE GOING TO GET THERE

To achieve the community's energy vision and goal, the Energy Action Team identified a set of strategies to support plan implementation. The following sections organize strategies by focus area and include baseline information, desired outcomes, potential barriers, available resources, and a timeline of action steps.

Timeline of Strategies



Fundamental Strategies

These strategies didn't fall within just one of the focus area categories but rather applied both the Energy Efficiency and Conservation and Renewable Energy focus areas and therefore are named as Fundamental Strategies to cover both of the plan's focuses.

FS-1 Communicate Partners in Energy Impact with Community to Highlight Successes

Report Partners in Energy impacts (e.g., implementation highlights and case studies, program participation, energy savings, progress toward goals) for all sectors, in a special section of the City's newsletter.

Desired Outcome

- Show the City's progress toward goals in real time
- Community members are educated about energy efficiency and renewable energy

Actions and Roles

Action	Roles
FS-1a. Highlight case studies and example energy projects in public communications.	Partners in Energy will draft information and the City will distribute it through website, social media, and events.
FS-1b. Report energy savings and greenhouse gas emissions avoidance in a dedicated energy section of City newsletter.	Partners in Energy will share data at 6-month intervals with the City, and the City will collect other utility data and develop a section of the newsletter to share publicly.
FS-1c. Develop case studies of energy efficiency or renewable energy projects as exemplary models.	Partners in Energy and the City will seek relevant projects in the community to develop case studies. Partners in Energy will create case studies, and the City will communicate the results.
FS-1d. Showcase how to understand your energy bill information on the City website that highlights customers' energy breakdowns and opportunities.	Partners in Energy and City to work together to identify relevant information and format for the City's website.
FS-1e. Show progress toward Energy Action Plan goals	City will host a web page that shows goal progress, Partners in Energy will provide updated data and program participation numbers.
FS-1f. Create an information hub on the City website – a one-stop shop to help people know about all the actions and programs available to them. Link to this hub in other energy promotional materials.	City to host a web-hub with support from Partners in Energy for program language, hub formatting, and relevant information.
Timeline: Short- to Medium-term 1-18 Months	
Resources: City and partner communication channels, City council, community programming	

FS-2: Pursue Funding to Bolster Implementation Efforts

As state and federal funding become available, there will be additional opportunities to promote stacking incentives, but also opportunities to pursue funding to expand city incentives or to support related projects (municipal electrification/efficiency, community solar, community wind, etc.).

Desired Outcome

- Increase impacts of projects through larger funding opportunities.

Actions and Roles

Action	Roles
FS-2a. Leverage state and federal funding for energy projects in Plymouth	Partners in Energy and the City will seek funding opportunities for the City to apply for, and Partners in Energy will provide letters of support.
Timeline: Short- to Long-term 1 month to 5 years	
Resources: Department of Energy, Minnesota Pollution Control Agency, Metropolitan Council, etc.	

Energy Efficiency and Conservation

Energy Efficiency and Energy Conservation were identified by the Energy Action Team and by the community energy survey as a high priority that will benefit residents and businesses, and is the first step to renewable energy, electrification and more.

Strategy EEC-1: Conduct a Home Energy Efficiency Campaign for Existing Residents

Plymouth's community survey identified several barriers to residential energy action, including knowledge and upfront cost. This strategy focuses on connecting residents with information and incentives to reduce these barriers and encourage energy action.

Desired Outcomes

- 1500 Home Energy Squad visits by 2030
- 40% increase in insulation, air sealing and heating & cooling rebates

Actions and Roles

Action	Roles
EEC-1a. Share energy efficiency information through City channels, with a focus on navigating audits, insulation and air sealing, efficient heating and cooling, and FAQs.	Partners in Energy will draft information and the City will distribute through website, social media, and events. Partners in Energy will develop a refrigerator magnet with energy actions.
EEC-1b. Connect older homes with information about insulation and air sealing.	Partners in Energy and the City will partner to identify up to 2 target neighborhoods. Partners in Energy will create a postcard to send to identified homes.
EEC-1c. Host a National Night Out campaign.	Partners in Energy to create energy efficiency promotional materials and City to connect with neighborhood leaders, fire stations, and police to distribute.
EEC-1d. Conduct a follow-up campaign with residents who completed an energy assessment.	Partners in Energy and City work together to identify qualifying residents and share targeted messaging to encourage them to implement a recommendation.
EEC-1e. Distribute energy evaluation kits to help residents measure home usage.	City to partner with the local library (or other community spaces) to create an energy kit rental/giveaway system with utility donations and grant funds.
EEC-1f. Organize a group buy for residential heat pumps.	Partners in Energy and the City will support group-buy opportunities through the county/state or peer community collaborations. Partners in Energy will develop promotional materials.
Timeline: Short-term 1-6 Months	
Resources: Youth groups and clubs, city council participation/case study, word of mouth, HOAs, neighbor-to-neighbor communication	

Strategy EEC-2: Promote Energy Efficiency for New Homes

New construction presents a great opportunity to promote resilient and sustainable energy because many of the energy systems in new homes last 10 years or more. This strategy focuses on encouraging energy efficient systems from the start.

Desired Outcomes

- 422 participants in Xcel Energy's Efficient New Home Construction Program by 2030
- New homes in Plymouth that are more energy efficient and therefore resilient, electrification, and renewable ready.

Actions and Roles

Action	Roles
EEC-2a. Encourage local builders to build with more energy efficient practices.	Partners in Energy will draft information and the City will distribute through relevant relationships with permitting staff, contractor partnerships, etc.
EEC-2b. Create an energy efficiency packet for realtors to share with new residents.	Partners in Energy will develop a packet of information, and the City will identify realtor partnership opportunities to share packets.
EEC-2c. Explore an energy efficiency audit/score as part of home sale inspections as a voluntary option for sellers.	City will explore opportunities and parameters.
Timeline: Medium-term 6-18 Months	
Resources: A targeted newsletter, builder and realtor group lists, permitting office/professionals	

Strategy EEC-3: Promote Income-qualified Programs to Low-income Residents to Reduce Energy Burden

Reducing the energy burden that Plymouth's lowest resourced residents bear, is beneficial to all in the Plymouth community. This strategy will not only have savings impacts, but will also increase residents' ability to thrive in the community.

Desired Outcomes

- 100% increase in income-qualified programs
- More residents can afford utility bills

Actions and Roles

Action	Roles
EEC-3a. Build partnerships with community-based organizations (CBOs) who serve income-qualified residents (e.g., IOCP).	The City will build relationships with CBOs in the community and Partners in Energy will support any efforts with materials and meeting opportunities.

EEC-3b. Develop a robust campaign aimed at the most energy-burdened areas of the community to share energy resources and support.	Partners in Energy will develop a campaign plan and marketing materials for the City to implement with relevant partners.
Timeline: Short-term 1-6 Months	
Resources: LIRC List, housing department, CBO partners, additional/increased City incentives, state and federal resources, utility program participation maps, manufactured home parks, community education	

Strategy EEC-4: Develop a Green Business Program

Pilot a green business program to recognize and promote local businesses that take energy actions that support the Energy Action Plan's goals. This strategy intends to incentivize businesses to take energy actions in new build and retrofitting projects.

Desired Outcomes

- Establish a green business program.
- Recognize at least two green businesses in first year of program.

Actions and Roles

Action	Roles
EEC-4a. Research green business program models.	Partners in Energy and the City will collaborate to find relevant examples of recognition programs for the City to build on.
EEC-4b. Develop green business certification criteria based on research.	The City will develop a set of criteria for businesses to meet, and Partners in Energy will incorporate those criteria into campaign materials.
EEC-4c. Establish and promote a green business program and marketing materials.	The City will seek approval on a recognition program and implement with Partners in Energy support with marketing and communication tools.
EEC-4d. Organize a business energy-saving campaign to promote the green business program and encourage participation.	Partners in Energy and City to work together to identify opportunities to promote the program and recognize businesses.
Timeline: Medium-term 6-18 Months	
Resources: LEED, Rotary, Air Source Heat Pump Collaborative, Chamber of Commerce, business groups	

Strategy EEC-5: Participate in Energy Efficiency Workforce Development

Support workforce development for energy efficiency related professions, such as HVAC, plumbing, and electrical work.

Desired Outcomes

- A workforce that can provide Plymouth residents with energy services, equipment replacement, and knowledgeable advice on new technologies and energy efficient priorities.

Actions and Roles

Action	Roles
EEC-5a. Research existing workforce development opportunities, programs, and partners.	Partners in Energy and the City will identify workforce support opportunities.
EEC-5b. Identify opportunities to train key vendors (HVAC installers, plumbers) on electric appliances (e.g., heat pumps).	The City will partner with peer communities, county opportunities, or other organizations and groups to host/co-host contractor training on relevant energy topics. Partners in Energy will support event planning and secure speakers/trainers.
EEC-5c. Pursue grade school and high school engagement and education opportunities	The City will identify interested school opportunities and Partners in Energy will support with the school kit program or creating other materials.
Timeline: Long-term 18 months to 5 years	
Resources: Utility workforce programs, schools, Sabathani, Hennepin County, intern opportunities, homeschool groups	

Strategy EEC-6: Energy Efficient City Facilities

Pursue opportunities to replace City of Plymouth equipment with more energy efficient equipment.

Desired Outcomes

- More efficient municipal buildings to lead by example for other commercial properties.

Actions and Roles

Action	Roles
EEC-6a. Continue to change streetlights to LEDs with light sensors, when new bulbs are needed.	The City will identify opportunities to make streetlights more efficient.
EEC-6b. Continue to install energy efficiency and electrification measures in all City buildings.	The City will identify energy measures in City-owned buildings. Partners in Energy will provide program support opportunities and project communications materials.
Timeline: Medium-term 6-18 Months	
Resources: Building staff, City council, state and federal programs	

Renewable Energy

Strategy RE-1 Encourage Residential Use of Renewable Energy

This strategy is focused on encouraging residents to participate in renewable energy programs (on-site and subscription). There is a need within the renewable energy sector to better explain programs so that residents can understand how to participate and what the customer experience looks like.

Desired Outcomes

- Increase subscriptions to renewable energy programs by 5% annually from business-as-usual

Actions and Roles

Action	Roles
RE-1a. Develop an incentive for homes to enroll in renewable energy programs (subscription and on-site programs).	The City will develop an incentive program for participating in renewable energy programs (e.g., recognition or financial). Partners in Energy will support with web-language, program materials, and communications/campaign planning.
RE-1b. Promote rooftop solar to homes.	Partners in Energy will develop promotional materials and a decision tree, and the City will distribute to its communications channels.
RE-1c. Develop and share case studies on local renewable energy projects.	The City will identify City projects for Partners in Energy to do a case study on. The City will promote through communications channels.
RE-1d. Market renewable energy subscription programs to residents (renters and homeowners).	Partners in Energy will develop promotional materials and the City will distribute to its communications channels.
RE-1f. Promote or collaborate on group-buy opportunities for residential rooftop solar.	Partners in Energy and the City will support group-buy opportunities through the county/state or peer community collaborations. Partners in Energy will develop promotional materials.
Timeline: Short to Medium-term 1-18 Months	
Resources: Geo-focused social media ads, HOAs, Buyers Club, farmers market, library	

Strategy RE-2 Encourage Commercial Use of Renewable Energy

This strategy focuses on encouraging businesses and institutions to participate in renewable energy programs (on-site and subscription). This strategy also intends to better communicate renewable energy program opportunities that resonate with the business community.

Desired Outcomes

- Increase subscriptions to renewable programs by 5% annually from business-as-usual

Actions and Roles

Action	Roles
RE-2a. Provide an incentive for businesses to enroll in renewable energy programs.	The City will develop an incentive program for participating in RE programs (e.g., recognition or financial). Partners in Energy will support with web-language, program materials, and communications/campaign planning.
RE-2b. Promote rooftop solar to businesses and home builders (particularly during roof replacements).	Partners in Energy will develop promotional materials and the City will distribute to its communications channels, chamber, and other business partnerships.
RE-2c. Encourage public schools to install rooftop solar and/or subscribe to renewable energy programs.	The City will identify school contacts and Partners in Energy will develop school communications materials with relevant program and funding opportunities.
Timeline: Medium-term 6-18 Months	
Resources: Permitting staff and lists, Housing department, Chamber of Commerce	

Strategy RE-3 Assist in Navigating On-site Solar Vendors

The Energy Action Team recognized that there are many solar scams that have been pertinent throughout the community, and that residents may be hesitant to adopt on-site solar for those reasons. This strategy aims to overcome that trust barrier.

Desired Outcomes

- Reduce solar scams and promote reputable projects.

Actions and Roles

Action	Roles
RE-3a. Guide residents to third-party renewable energy vendor lists or Xcel Energy approved vendor list.	The City will develop a place on the web-hub to help residents access third-party vendor lists. Partners in Energy will suggest possible relevant vendor lists.
RE-3b. Create a guide for residents to navigate solar pathways.	Partners in Energy will develop promotional materials and the City will

	distribute and host on the energy web-hub.
Timeline: Short-term 1-6 Months	
Resources: Local nonprofit renewable organizations, utilities, faith orgs, community ed.	

Strategy RE-4 Explore Opportunities to Reduce Barriers to Renewable Energy Projects

Barriers can present themselves when residents or businesses want to install solar or subscribe to renewable energy programs. The City can get ahead of those barriers by addressing them in this strategy.

Desired Outcomes

- Minimize barriers to renewable energy.

Actions and Roles

Action	Roles
RE-4a. Review opportunities to update Plymouth permits, zoning requirements (solar requirements updated in 2024).	The City will monitor opportunities to update ordinances/policy.
RE-4b. Review reasons for solar interconnection time delays and inform Plymouth residents about how they can facilitate and expedite the process.	Partners in Energy will coordinate efforts.
RE-4c. Guide interested parties to solar interconnection link.	Partners in Energy will develop language for the City to include in materials/web.
Timeline: Short-term to Long-term 2030	
Resources: Guides to renewable energy zoning, utility information	

Strategy RE-5 Power Municipal Electricity with Renewable Energy

The City of Plymouth wants to lead by example. The City has undertaken energy efficiency projects, which puts the City in a good position for renewable energy and electrification. This strategy focuses on continuing to explore opportunities to power municipal electricity with renewable energy through on-site solar or participation in renewable energy subscription programs.

Desired Outcomes

- Get 100% of City electricity from renewable energy.
- Increase municipal participation in renewable energy programs.
- Reduce the municipal building contribution to greenhouse gas emissions.

Actions and Roles

Action	Roles
RE-5a. Install on-site solar/wind power and energy efficiency in City buildings where possible.	The City will identify opportunities to participate in programs on a building-by-building case. Partners in Energy will connect the City to relevant program information and develop project communications.
RE-5b. Subscribe municipal buildings to renewable programs where feasible.	The City will identify opportunities to participate in programs on a building-by-building case. Partners in Energy will connect with programs and develop project communications.
Timeline: Medium-term 6-18 Months	
Resources: Utility account managers, City building staff, City council	

Strategy RE-6 Explore Opportunities to Develop or Promote Solar Gardens to Residents

Solar gardens can provide options for renewable energy for people who aren't able to do on-site solar. This provides for more equitable access for renters and homeowners who need pre-renewable energy upgrades. It adds renewable energy to the grid, which can benefit the resilience of the community.

Desired Outcomes

- More residents can access renewable energy with reduced electric costs.

Actions and Roles

Action	Roles
RE-6a. Explore site opportunities for a community solar garden.	The City will explore options for a community solar garden through internal or third-party assessments.
RE-6b. Seek funding for solar garden.	The City and Partners in Energy will identify/explore funding opportunities when they become available.
RE-6c. Secure necessary partners and construct solar garden.	The City will explore partnerships and contractors for any potential installations.
RE-6d. Promote solar garden, with a focus on low-income residents.	Partners in Energy will develop communications and City will promote participation.
Timeline: Long-term 18 Months to 5 Years	
Resources: Solar garden owners/developers, utility maps	

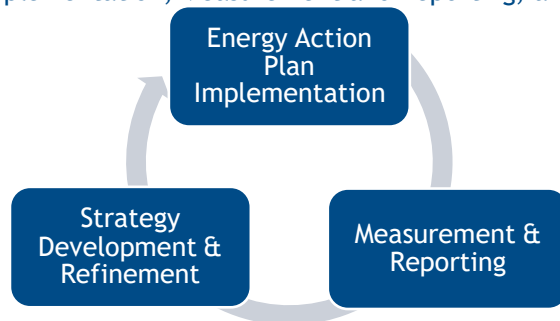


HOW WE STAY ON COURSE

Adapting to a Changing Landscape

This Energy Action Plan is a living document that is cyclical in nature (Figure 12). Goals and strategies will be assessed and refined as needed based on data and community staff capacity.

Figure 12: Cycle of Implementation, Measurement and Reporting, and Strategy Development



It will be important that strategies are evaluated and updated throughout implementation to reflect advancements in technology and new offerings from government entities and Xcel Energy. Throughout the planning process, we worked to build relationships between City staff and Xcel Energy staff that will foster the collaboration and cooperation required to successfully navigate the changing energy landscape.

Project Management and Tracking Progress

Partners in Energy will host regular project management check-in calls with City staff to ensure we stay on course to achieve our strategies. The City will request data from CenterPoint Energy and Wright-Hennepin Cooperative Electric Association, to add to the data provided by Xcel Energy to complete the energy data updates to track progress toward goals and program participation targets.

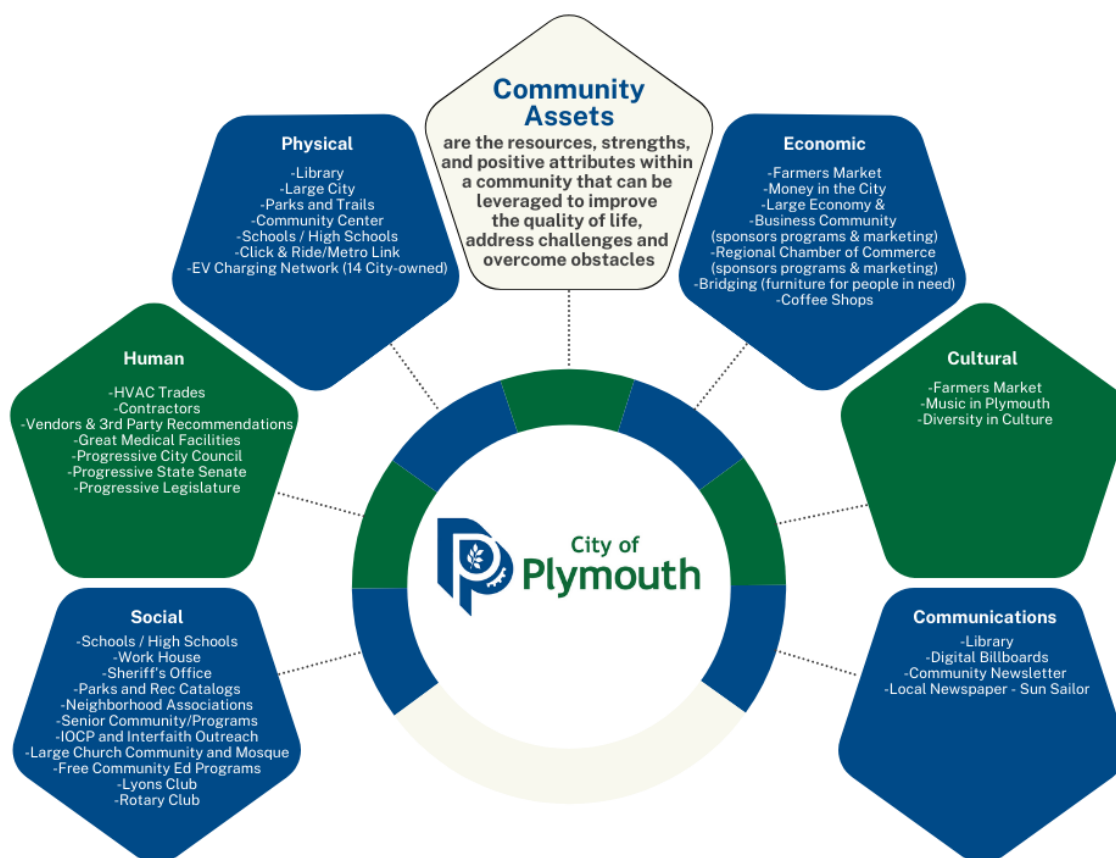
Partners in Energy will provide biannual progress reports with metrics of success and overall progress toward goals for Xcel Energy rebates and programs. These reports will be available publicly and shared with both the community and Energy Action Team. If available, ad hoc participation reports for specific Xcel Energy programs can be provided to measure the success of campaigns and to determine if we need to change course.

It will be important to let the wider community know how things are progressing and to recognize the collaborative efforts of those involved in hitting the plan targets. At critical milestones, Plymouth will publish updates on progress, share successes, and congratulate participants and partners.

Energy Action Team Commitment and Other Community Assets

The Energy Action Team formed to create this plan will support implementation by helping connect their networks to the campaigns that are developed as a part of this plan. They will also help by being resources for case studies and community examples for program participation. The team helped create a community asset map (Figure 13) to be considered when implementing this plan as assets that will help the success of plan strategies.

Figure 13. Community Assets identified by the Energy Action Team in Workshop 4





APPENDIX A: XCEL ENERGY'S PARTNERS IN ENERGY PLANNING PROCESS

About Xcel Energy's Partners in Energy

Xcel Energy is an electric and natural gas utility that provides the energy that powers millions of homes and businesses across eight Western and Midwestern states. Each community Xcel Energy serves has its own unique priorities and vision for its energy future. The energy landscape is dynamically changing with communities leading the way in setting energy and sustainability goals. To continue to innovatively support their communities, Xcel Energy launched Partners in Energy in the summer of 2014 as a collaborative resource with tailored services to complement each community's vision. The program offerings include support to develop an energy action plan, beneficial electrification plan or electric vehicle plan, tools to help implement the plan and deliver results, and resources designed to help each community stay informed and achieve their outlined goals.

Plan Development Process

The content of this plan is derived from a series of planning workshops held in the community with a planning team committed to representing local energy priorities and implementing plan strategies.

Partners in Energy held five workshops with the Energy Action Team, City, and utility representatives. The Energy Action Team provided input on surveys between workshops to help make decisions. A survey went out to the broader community asking about their energy priorities, which the Energy Action Team took into consideration when developing plan strategies and goals.

Figure 14. Energy Action Team Members Workshop 3 Activity – Goal Creation



Plan Implementation

Partners in Energy provides 18 months of support for implementation of an Energy Action Plan. This support is designed to supplement both technical analysis and community outreach. Services offered by the Partners in Energy team are shown in Figure 15.

Figure 15. Partners in Energy Resources for Implementation



Strategies that will be supported by Partners in Energy are identified in the Energy Action Plan, and a Memorandum of Understanding will be developed between Xcel Energy and Plymouth to outline the scope of support.



APPENDIX B: BASELINE ENERGY ANALYSIS

Data was provided by Xcel Energy, CenterPoint Energy, and Wright-Hennepin Cooperative Electric Association for all Plymouth premises for 2021-2023. Both Xcel Energy and Wright-Hennepin Cooperative Electric Association provide electric service to the community, while CenterPoint Energy provides natural gas service to the community. The data helped the Energy Action Team understand Plymouth’s energy use and opportunities for energy conservation and renewable energy. Data included in this section establishes a baseline against which progress toward goals will be compared in the future.

Electricity and Natural Gas Premises

Most Plymouth premises are residential. Of the 36,488 distinct electricity premises in Plymouth in 2023, 91.8% (33,485) are residential, 7.9% (2,889) are commercial and industrial, and the remaining 0.3% are municipal premises (114). The number of natural gas premises is lower than electricity premises since multi-family buildings tend to be individually metered for electricity but metered at the building level for natural gas. In 2023, the total number of natural gas premises in Plymouth was 30,977. Both Xcel Energy and Wright-Hennepin Cooperative Electric Association deliver electricity to the community of Plymouth, with Xcel Energy servicing 81% of residential premises and 94% of business premises.

Table 8. Electricity premise counts by sector, 2021-2023

Utility	Sector	2021	2022	2023	Average
Xcel Energy	Residential	26,869	27,038	27,180	27,029
	Commercial & Industrial	2,658	2,686	2,708	2,684
	Municipal	112	114	114	113
Wright-Hennepin	Residential	6,244	6,281	6,305	6,277

	Commercial & Industrial	182	182	181	182
All Electric Utilities	Residential	33,113	33,319	33,485	33,306
	Commercial & Industrial	2,840	2,868	2,889	2,866
	Municipal	112	114	114	113
Total	All Utilities	36,065	36,301	36,488	36,285

Electricity and Natural Gas Consumption and Trends by Sector

On average, the Plymouth community consumes 788 million kWh of electricity and 44 million therms of natural gas across all sectors per year. Total energy consumption increased by 1.3% over the baseline period, which can be attributed to an increase of 3.0% in natural gas consumption and a 1.5% decrease in electricity consumption.

Table 9. Total energy consumption by sector and fuel type, 2021-2023

Fuel Type	Sector	2021	2022	2023	Average
Electricity (kWh)	Residential	287,521,156	278,393,306	278,956,484	281,623,649
	Commercial & Industrial	500,454,024	502,514,728	495,517,816	499,495,523
	Municipal	6,240,896	7,543,085	7,712,331	7,165,437
	Total	794,216,076	788,451,119	782,186,631	788,284,609
Natural Gas (therm)	Residential	24,689,235	28,415,913	25,157,100	26,087,416
	Commercial & Industrial	16,782,169	19,766,784	17,424,945	17,991,299
	Municipal	216,613	331,396	379,660	309,223
	Total	41,688,017	48,514,093	42,961,705	44,387,938
Total (MMBtu)	Residential	3,449,946	3,791,469	3,467,510	3,569,641
	Commercial & Industrial	3,385,766	3,691,259	3,433,201	3,503,409
	Municipal	42,955	58,877	64,280	55,371
	Total	6,878,667	7,541,605	6,964,991	7,128,421

Total energy consumption during the baseline period varied in each sector consistent with variation in weather. Hotter summers (those with more cooling degree days) and colder

winters (those with more heating degree days) had higher energy consumption. For example, of the three years considered, Plymouth’s natural gas consumption was at its highest level in 2022, which was also the coldest year with the most heating degree days.

Table 10. Cooling degree and heating degree days, 2021-2023

	2021	2022	2023
Cooling Degree Days	1,184	1,049	1,232
Heating Degree Days	6,731	7,849	6,565

Greenhouse Gas Emissions and Trends

Plymouth’s overall energy-related greenhouse gas emissions remained steady from 2021-2023. However, a disaggregation by fuel type shows electricity emissions decreased by 13.8% while natural gas emission increased by 3.1% during this time. To calculate Plymouth’s energy-related emissions, an “emissions factor” is used. This emissions factor describes the amount of CO₂ emitted per unit of energy (Table 12). Specifically, the certified emissions factors from Xcel Energy’s Upper Midwest Fuel Mix, from Wright-Hennepin Cooperative Electric Association and a standard emissions factor for natural gas emissions were used. As Xcel Energy completes third-party verification, the emissions factors used during the planning process to estimate greenhouse gas emissions may change slightly.

Table 11. Energy-related greenhouse gas emissions in MTCO₂e, 2021-2023

Fuel Type	Sector	2021	2022	2023	Average
Electricity	Residential	90,374	79,997	77,200	82,524
	Commercial & Industrial	152,266	140,419	131,530	141,405
	Municipal	1,786	2,008	1,935	1,910
	Total	244,427	222,425	210,664	225,839
Natural Gas	Residential	131,028	150,806	133,511	138,449
	Commercial & Industrial	89,065	104,904	92,476	95,482
	Municipal	1,150	1,759	2,015	1,641
	Total	221,242	257,469	228,002	235,571
Total	Residential	221,403	230,803	210,711	220,972
	Commercial & Industrial	241,331	245,323	224,006	236,887
	Municipal	2,936	3,767	3,949	3,551
Total		465,669	479,894	438,666	461,410

Table 12. Emissions factors used to calculate energy-related greenhouse gas emissions, 2021-2023⁸

Fuel Type	2021	2022	2023
Xcel Energy Electricity Emissions Factor (lbs/MWh)	631	587	553
Wright-Hennepin Cooperative Electric Association Electricity Emissions Factor (lbs/MWh)	907	790	801
Natural Gas Emissions Factor (MTCO ₂ e/Dth)	0.05307	0.05307	0.05307

Energy Costs

In total, Plymouth premises spent an annual average of \$137 million on energy during the baseline period. Plymouth residential premises made up almost half of that spending (\$66.1 million or 48%), while commercial and industrial premises made up most of the other half. A small fraction of the spending was from municipal premises. Residential premises spent an annual average of almost \$2,000 per premise on fuel costs. Commercial premises spent much more per premise on energy, with an annual average of \$24,355 per premise.

Table 13. Annual energy costs by sector and fuel type, 2021-2023

Fuel Type	Sector	2021	2022	2023	Average	Average Annual Cost Per Premise
Electricity	Residential	\$35,064,469	\$37,255,201	\$39,016,392	\$37,112,021	\$1,114
	Commercial & Industrial	\$50,415,533	\$57,536,703	\$57,939,949	\$55,297,395	\$19,297
	Municipal	\$725,618	\$1,003,401	\$1,021,076	\$916,698	\$8,089
	Total	\$86,205,620	\$95,795,305	\$97,977,416	\$93,326,114	
Natural Gas	Residential	\$23,733,820	\$33,857,705	\$29,536,767	\$29,042,764	\$872
	Commercial & Industrial	\$11,349,302	\$16,974,340	\$15,165,007	\$14,496,216	\$5,059
	Municipal	\$139,690	\$316,363	\$345,257	\$267,103	\$2,357
	Total	\$35,222,812	\$51,148,407	\$45,047,030	\$43,806,083	
Total	Residential	\$58,798,289	\$71,112,905	\$68,553,158	\$66,154,784	\$1,986

⁸ [Xcel Energy 2022. Carbon Dioxide Emission Intensities.](#)

	Commercial & Industrial	\$61,764,835	\$74,511,044	\$73,104,956	\$69,793,611	\$24,355
	Municipal	\$865,308	\$1,319,764	\$1,366,333	\$1,183,801	\$10,445
Total		\$121,428,432	\$146,943,713	\$143,024,447	\$137,132,197	

Energy Burden

Energy burden is the percentage of income that residents spend on energy. Plymouth residents who own their homes and make 30% or less of the median area income spend up to 14% of their income on energy costs. This group comprises 1,002 households, 3% of total households in the City. Notably, energy burden is higher across almost every income group for homeowners than renters.

Table 14. Energy burden by unit occupancy and median income⁹

Percent of Area Median Income	Energy Burden		Household Count	
	Own	Rent	Own	Rent
0-30%	14%	4%	1,002	1,091
30-60%	4%	2%	2,091	1,343
60-80%	3%	2%	1,755	992
80-100%	2%	1%	1,996	1,238
100-150%	1%	1%	5,913	2,116
150%+	1%	1%	11,803	1,569
Total	2.2%	1.6%	24,560	8,349

Program Participation and Savings

Plymouth already has a significant number of participants in energy efficiency programs from Xcel Energy, Wright-Hennepin Cooperative Electric Association,¹⁰ and CenterPoint Energy, resulting in energy savings for residents and commercial customers. While fewer commercial and industrial premises participated during the baseline period, their participation resulted in larger savings per premise. In total, participation in these commercial programs saved an

⁹ Source: Department of Energy Low-Income Energy Affordability Data Tool

¹⁰ Comparable program participation and energy savings data are not available for Wright-Hennepin Cooperative Electric Association, but their 2024 participation data included more than 3,000 residential participants, and several custom commercial participants with large electricity savings.

annual average of 6,118,172 kWh and 141,898 therms, while participation in residential programs saved an annual average of 641,818 kWh and 236,270 therms.

Home Energy Squad is a residential program jointly offered by Xcel Energy and CenterPoint Energy, and Xcel Energy also maintains a separate program designation for income-qualified residents. [Table 15](#), Table 16, and

Table 18 show the Home Energy Squad participation and energy savings for Xcel Energy and CenterPoint Energy separately. The Home Energy Squad participation counts for Xcel Energy and CenterPoint Energy are not unique residents, and in most cases overlap; however, the electricity savings are exclusive to Xcel Energy, and the gas savings to CenterPoint Energy.

Table 15. Annual Xcel Energy residential energy efficiency program participation and savings, 2021-2023

Residential Program	2021		2022		2023	
	Count	Savings (kWh)	Count	Savings (kWh)	Count	Savings (kWh)
Efficient New Home Construction	86	106,451	34	48,781	119	180,864
Home Energy Audit	32	0	137	0	212	0
Home Energy Squad	79	97,116	124	118,285	183	143,626
HomeSmart	35	0	52	0	41	0
Insulation Rebate	22	1,186	10	1,060	7	687
Refrigerator Recycling	122	87,127	125	111,404	70	45,522
Residential HVAC	1,105	425,244	659	251,385	746	262,854
Residential Saver's Switch	408	452	264	292	1,107	1,128
Smart Thermostat	444	17,684	522	7,266	992	17,040
Total	2,333	735,260	1,927	538,473	3,477	651,721

Table 16. Annual Xcel Energy income-qualified energy efficiency program participation and savings, 2021-2023

Income-Qualified Program	2021		2022		2023	
	Count	Savings (kWh)	Count	Savings (kWh)	Count	Savings (kWh)
Home Energy Savings Program	33	13,877	31	15,168	17	9,375
Low-Income Home Energy Squad	2	3,342	11	10,658	10	5,987
Total	35	17,219	42	25,826	27	15,362

Table 17. Annual Xcel Energy business energy efficiency program participation and savings, 2021-2023

Business Program	2021		2022		2023	
	Count	Savings (kWh)	Count	Savings (kWh)	Count	Savings (kWh)
Business Energy Assessments	0	0	2	64,155	2	0
Custom Efficiency	1	83,644	1	60,712	2	443,217
Efficiency Controls	1	63,381	0	0	0	0
Electric Rate Savings	19	-20,409	0	0	12	632
Energy Design Assistance	0	0	3	898,958	0	0
Energy Efficient Buildings	0	0	4	39,833	2	47,211
Fluid System Optimization	5	113,824	6	283,885	4	77,345
Foodservice Equipment	0	0	0	0	1	9,331
HVAC+R Efficiency	46	372,499	28	729,793	35	1,028,630
InfoWise	2	0	1	0	0	0
Lighting Efficiency	123	4,353,765	85	2,687,050	69	2,069,906
Multi-Family Building Efficiency	4	100,094	7	87,681	6	12,697
Peak Partner Rewards	1	264	1	0	1	757
Process Efficiency	0	0	0	0	2	0
Recommissioning	2	69,877	0	0	0	0
Saver's Switch for Business	18	138	10	90	16	80
Small Business Lighting	54	1,575,968	58	1,220,623	45	1,838,286
Smart Thermostat for Businesses	48	36,848	60	818	71	2,932
Turn Key Services	3	0	3	0	0	0
Total	327	6,749,893	269	6,073,598	268	5,531,024

Table 18. Annual CenterPoint Energy residential energy efficiency program participation and savings, 2021-2023¹¹

Residential Program	2021		2022		2023	
	Count	Savings (therms)	Count	Savings (therms)	Count	Savings (therms)
High-Efficiency Homes	192	71,794	89	32,645	101	54,119
Home Efficiency Rebates	1,215	157,440	988	143,627	1,145	159,473
Home Energy Squad	123	4,655	174	7,859	237	10,441
Home Insulation Rebates	105	11,825	110	12,982	191	14,114
New Home Construction Rebates	371	16,139	124	5,562	127	6,136
Total	2,006	261,853	1,485	202,675	1,801	244,283

Table 19. Annual CenterPoint Energy income-qualified energy efficiency program participation and savings, 2021-2023

Income-Qualified Program	2021		2022		2023	
	Count	Savings (therms)	Count	Savings (therms)	Count	Savings (therms)
Low-Income Free Heating System Tune-up	4	84	2	42	6	127
Low-Income Multifamily Building Efficiency	1	234	2	1,003	5	8,707
Low-Income Rental Efficiency	0	0	0	0	0	0
Low-Income Weatherization	22	1,584	18	1,518	13	1,393
Non-Profit Affordable Housing	4	161	0	0	0	0
Total	31	2,063	22	2,563	24	10,227

¹¹ The CenterPoint Energy programs of DIY Efficiency, Home Energy Reports, and School Kits are excluded from this table.

Table 20. Annual CenterPoint Energy business energy efficiency program participation and savings, 2021-2023¹²

Commercial Sector Programs	2021		2022		2023	
	Count	Savings (kWh)	Count	Savings (kWh)	Count	Savings (kWh)
C&I Custom Rebates	2	32,850	0	0	1	7,400
C&I Audit Services	10	3,192	3	255	3	1,138
C&I Heating and Water Heating Rebates	33	69,524	43	102,130	76	78,114
C&I Process Efficiency	0	0	0	0	0	0
Commercial Foodservice Equipment Rebates	5	13,996	4	15,750	4	16,108
Energy Design Assistance	0	0	2	38,400	0	0
Multi-Family Building Efficiency	4	3,938	4	5,319	11	11,659
Recommissioning Study & Rebates	0	0	0	0	2	25,920
Total	54	123,500	56	161,854	97	140,339

¹² The CenterPoint Energy programs of Code Compliance, Training and Education, and Benchmarking are excluded from this table.

Renewable Energy Support

There is support for renewable energy in Plymouth where in 2023, 1,559 residential premises and 23 commercial/industrial premises subscribed to Xcel Energy and Wright-Hennepin Cooperative premises respectively, receiving a total of 6.1 million kWh and 19.4 kWh of their electricity from renewable sources. Furthermore, 255 residential premises and 37 commercial premises had on-site solar generation and generated almost 22 million kWh of electricity in 2023.

Table 21. Xcel Energy and Wright-Hennepin Cooperative Electric Association subscription renewable energy program support, 2023

Green Power Purchase Subscriptions	Residential	Commercial & Industrial	Total
Renewable Choice Participation (Wright-Hennepin)	35	1	36
Renewable Connect Flex Participation (Xcel Energy)	1,326	17	1,343
Total Subscriber Count	1,361	18	1,379
Renewable Choice Electricity Subscribed (kWh) (Wright-Hennepin)	35,000	3,054,000	3,089,000
Renewable Connect Flex Electricity Subscribed (kWh) (Xcel Energy)	4,838,053	14,758,269	19,596,322
Total Annual Electricity Subscribed (kWh)	4,873,053	17,812,269	22,685,322
Community Solar Gardens			
Solar Choice Participation (Wright-Hennepin)	31	0	31
Solar*Rewards Community Participation (Xcel Energy)	167	5	172
Total Subscriber Count	198	5	203
Solar Choice Electricity Subscribed (kWh) (Wright-Hennepin)	3,100	0	3,100
Solar*Rewards Community Electricity Subscribed (kWh) (Xcel Energy)	1,224,922	1,614,393	2,839,315
Total Annual Electricity Subscribed (kWh)	1,228,022	1,614,393	2,842,415
Total Subscription Renewable Energy Support			
Subscriber Count	1,559	23	1,582
Total Annual Electricity Subscribed (kWh)	6,101,075	19,426,662	25,527,737
Percent of Sector Xcel Energy Electricity Use	2.8%	4.4%	3.8%

Table 22. Xcel Energy and Wright-Hennepin Cooperative Electric Association on-site solar program support, 2023¹³

On-site Solar - Solar*Rewards® and Net-Metering	Residential	Commercial & Industrial
Participant Count	255	37
Total Electricity Capacity (kW)	2,904	8,568
Total Electricity Produced (kWh)	2,387,018	19,442,692

¹³ Source: Xcel Energy Community Energy Report for Plymouth, 2023; data provided by Wright-Hennepin Cooperative Electric Association to Partners in Energy, 2023



APPENDIX C: METHODOLOGY FOR MEASURING SUCCESS

As part of implementation support, Partners in Energy will provide biannual progress reports for Xcel Energy participation and savings data for Plymouth. All goals will be measured against Plymouth's three-year baseline of 2021-2023 data unless otherwise noted.

The following section defines the three-year baseline against which progress is measured, including Xcel Energy, CenterPoint Energy, and Wright-Hennepin Cooperative Electric Association programs included in the baseline.

The savings for residential and commercial energy efficiency are modeled to persist beyond the year of installation. For example, if an energy efficient furnace that results in energy savings is installed in one year, we count the savings for the installation year as well as for succeeding years. For the purposes of this Energy Action Plan, the first year of implementation is equivalent to year one for energy efficiency, and savings accumulate from that point forward.

Focus Area Goals

Residential Energy Efficiency

- Save 15,059,460 kWh and 4,674,314 therms by 2030, resulting in saving a total of \$6,824,767 in residential energy costs by 2030.

This goal will be measured by comparing actual program participation against the business-as-usual (BAU) scenario. Progress will be measured from October 2025 through September 2030. Table 23 identifies annual program participation targets for select programs to meet this goal. These targets are based on select Xcel Energy programs. All residential programs are aggregated for CenterPoint Energy. If Xcel Energy offers new residential efficiency rebate programs, they will be included in this calculation at the discretion of the Plymouth team and Partners in Energy.

Table 23: Residential energy efficiency focus area annual and cumulative participation targets by program

	BAU Annual Participation	Annual Target	Cumulative Target, 2026-2030
Xcel Energy Residential Programs Total	2,615	3,671	18,353
Home Energy Audit	164	329	1,643
Home Energy Squad	142	284	1,420
Low-Income Home Energy Squad	14	27	137
Home Energy Savings Program	26	51	257
Insulation Rebate	14	29	143
Residential Heating & Cooling	695	1391	6,953
Other programs	1,560	1,560	7,800
Wright-Hennepin Residential Program Total¹⁴	3,405	3,566	17,832
CenterPoint Residential Program Total	1,461	2,050	10,252
Grand Total	4,076	5,721	28,605

Business Energy Efficiency

- Save 140,803,054 kWh and 2,391,200 therms by 2030, resulting in a savings of \$12,904,017 in business energy costs by 2030.

This goal will be measured by comparing actual program participation against the BAU scenario. Progress will be measured from October 2025 through September 2030. Table 24 identifies annual program participation targets for select programs to meet this goal. These targets are based on current Xcel Energy programs. All business programs are aggregated for CenterPoint Energy. If Xcel Energy offers new commercial and industrial efficiency rebate programs, they will be included in this calculation at the discretion of the Plymouth team and Partners in Energy.

¹⁴ Wright-Hennepin Cooperative Electric Association offers a program called Quick Cash Air Conditioning that makes up 88% of residential participations. This program is capped at current enrollment, so is not modeled for an increase.

Table 24. Business energy efficiency focus area annual and cumulative participation targets by program

	BAU Annual Participation	Annual Target	Cumulative Target, 2026-2030
Xcel Energy Business Program Total	261	321	1,607
Business Energy Assessments	3	12	58
Lighting Efficiency	85	105	527
Multi-Family Building Efficiency	10	11	53
Small Business Lighting	53	83	413
Other programs	110	110	552
CenterPoint Business Energy Program Total	68	84	418
Wright-Hennepin Business Program Total	3	3	15
Grand Total	333	407	2,040

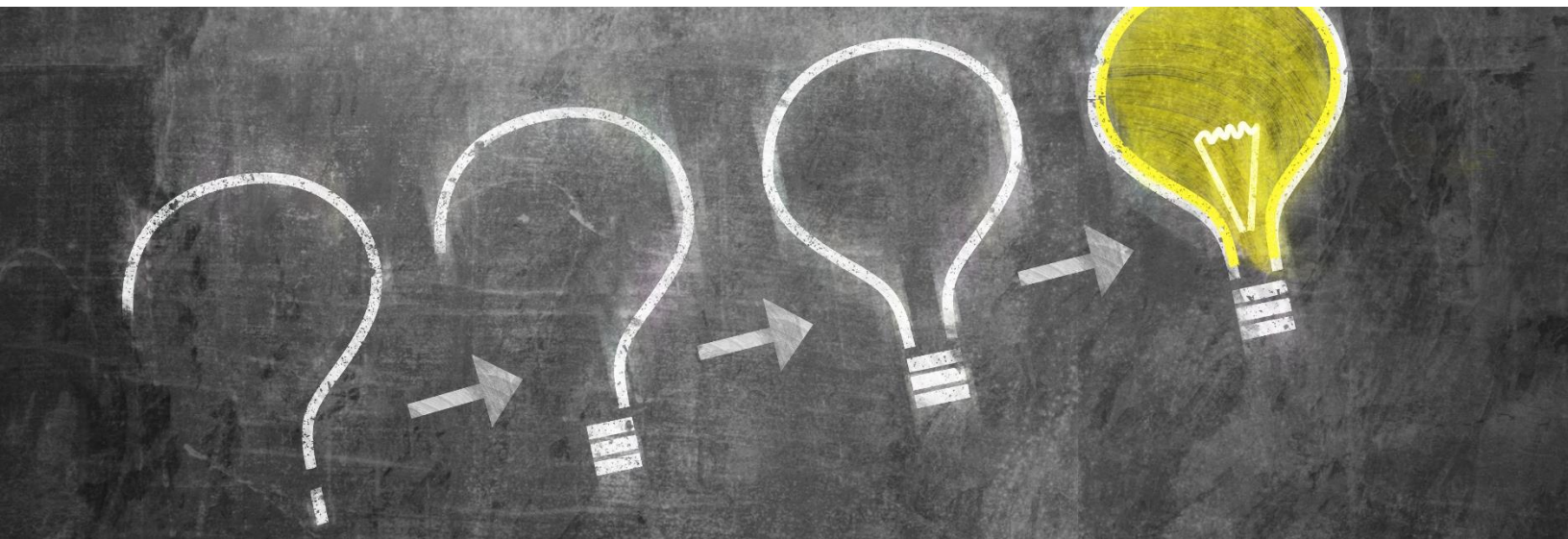
Renewable Energy

- Increase renewable energy program participation in select Xcel Energy and Wright-Hennepin Electric Cooperative Association programs by 1% annually, totaling 117,139,323 kWh of electricity generated through these programs between 2026-2030.

This goal will measure program participation by residents and businesses in Wright-Hennepin Cooperative Electric Association and Xcel Energy's subscription renewable energy programs. The subscription programs currently offered by Xcel Energy are Renewable*Connect Flex and Solar*Rewards Community. Wright-Hennepin has similar subscription programs for both green power purchase and community solar gardens, including Renewable Choice and Solar Choice. Annual participation targets by program are shown in Table 25. By 2030, the cumulative renewable energy participation target is an additional 103 residents and businesses over the 2023 baseline.

Table 25. Annual participation increases in Xcel Energy Renewable Energy Programs

Sector	Renewable Energy Program	Baseline Participation	Annual Participation Increase	2030 Goal
Residential	Xcel Energy Renewable*Connect Flex	1,177	11.8	1,236
	Xcel Energy Solar*Rewards Community (community solar)	185	1.85	194
	Wright-Hennepin Renewable Choice	35	.35	37
	Wright-Hennepin Solar Choice (community solar)	31	.31	33
Commercial	Xcel Energy Renewable*Connect Flex	15	.15	16
	Xcel Energy Solar*Rewards Community	5	0	5
	Wright-Hennepin Commercial Renewable Choice	1	0	1
	Wright-Hennepin Solar Choice (community solar)	0	0	0
Total	All Programs	1,449	14.5	1,552

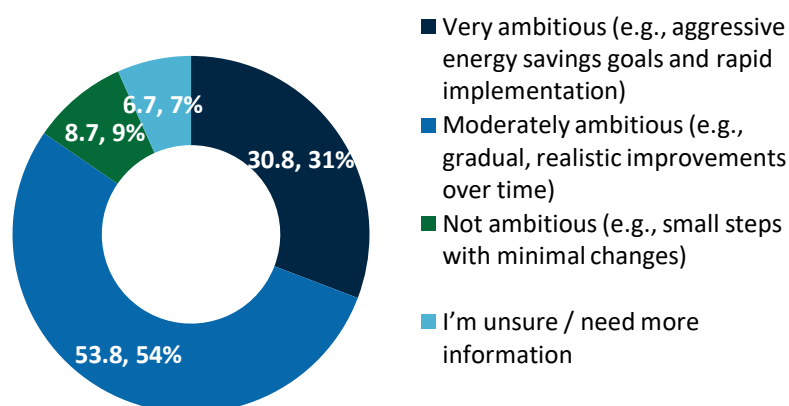


APPENDIX D: COMMUNITY ENERGY SURVEY RESULTS

A community-wide energy survey was conducted as a part of the Partners in Energy planning process. 101 people responded to this survey. These results were presented to the Energy Action Team to consider during strategy creation.

Question: We are establishing an energy savings goal as part of the plan. How ambitious should we be?

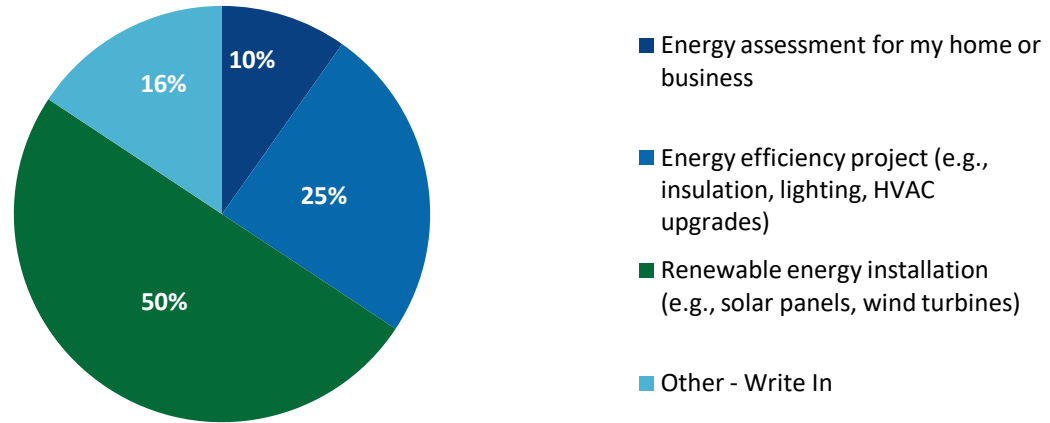
Figure 16. Plymouth's Community Energy Survey Question Results



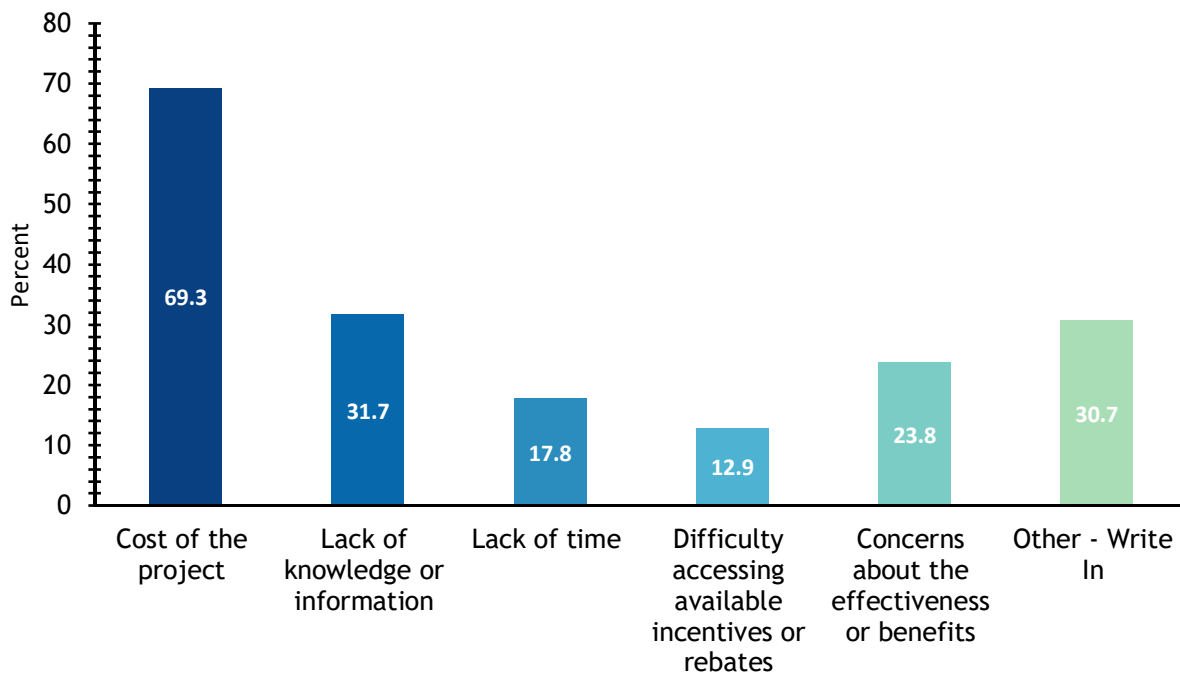
Question: The following lists the key ideas the stakeholder planning team identified to prioritize during implementation. Select the top three you think are most important to implement in the next year. (Select up to three.)

Value	Percent
Promote low-cost energy saving programs to residents (e.g., LEDs)	27.2%
Promote high-impact energy saving programs to residents (e.g., HVAC)	27.2%
Reduce energy burden for low-income residents (e.g., bill assistance, no-cost programs to reduce energy use)	22.3%
Establish and promote an income-qualified solar garden	10.7%
Promote renewable energy programs (e.g., incentives) to residents	31.1%
Help residents navigate rooftop solar purchase and installation	25.2%
Promote low-cost energy saving programs to businesses (e.g., LEDs)	9.7%
Promote high-impact energy saving programs to businesses (e.g., HVAC)	14.6%
Promote renewable energy programs (e.g., incentives) to businesses	14.6%
Adopt sustainable building codes for new construction (require more energy efficiency and renewable energy)	29.1%
Establish policies to require more energy efficient operations for businesses (e.g., commercial benchmarking, prohibiting high energy users)	10.7%
Community advocacy for local, state, and federal energy policy	10.7%
Invest in municipal energy efficiency improvements	18.4%
Invest in renewable energy to power electricity at municipal facilities	26.2%
Establish a City-led renewable energy incentive (e.g., rebate) for residents and businesses	30.1%
Other - Write In	7.8%

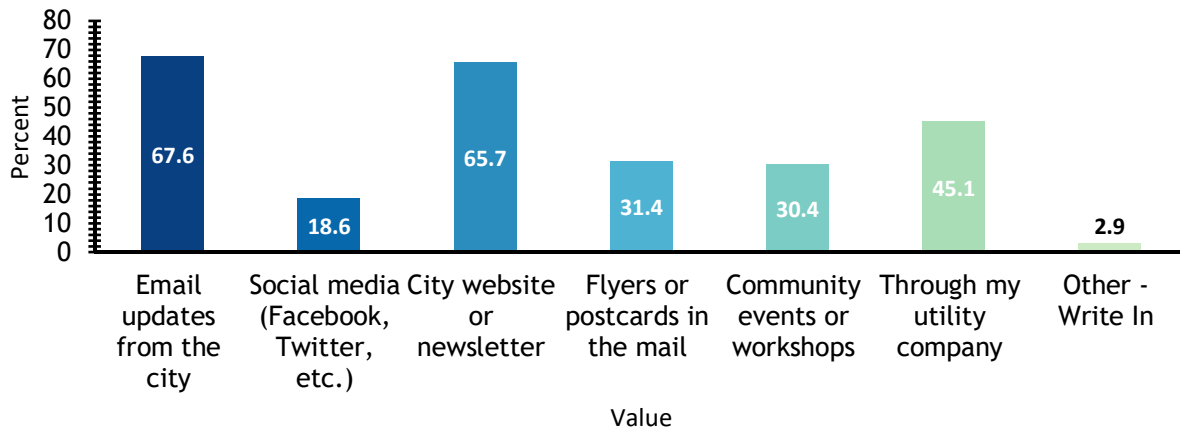
Question: What type of energy improvement would you be most excited to make if all barriers were removed (e.g., cost, time, knowledge)? (Select one.)



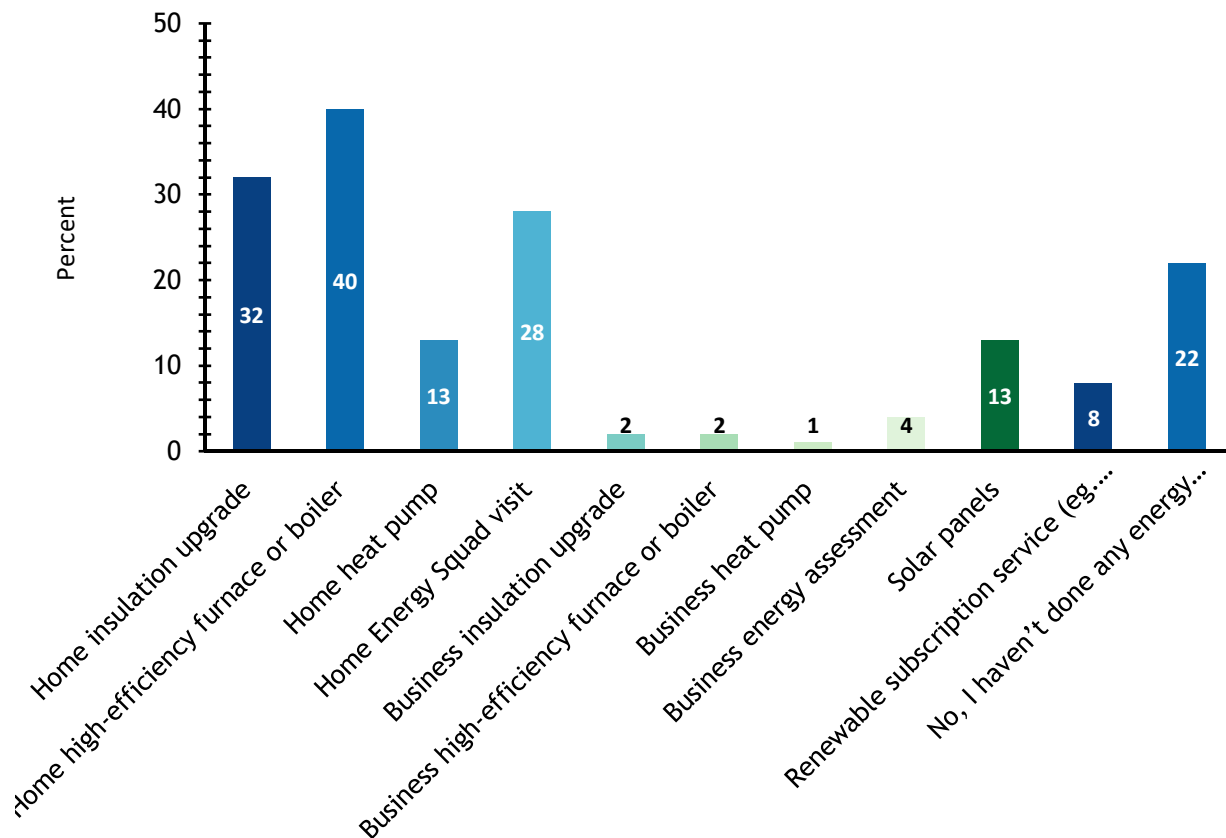
Question: What is stopping you from making the energy improvement you selected above? (Select all that apply.)



Question: How would you like to hear about community programs and incentives? (Select all that apply.)



Question: Have you implemented energy improvements in your home or business? If so, what kind? (Check all that apply.)





APPENDIX E: GLOSSARY OF TERMS

4 x 50: Xcel Energy's privacy rule, which requires all data summary statistics to contain at least four premises, with no single premise responsible for more than 50% of the total. Following these rules, if a premise(s) is responsible for more than 50% of the total for that data set, it is/they are removed from the summary.

Beneficial Electrification: Xcel Energy defines beneficial electrification (BE) as reducing direct fossil fuel use and replacing it with electricity in a way that lowers greenhouse gas emissions and keeps energy costs as low as possible.

British Thermal Unit (BTU): the amount of heat needed to raise one pound of water at maximum density through one degree Fahrenheit

Business As Usual (BAU): The scenario where there are no additional efforts made, and the energy consumption, program participation, and other factors remain consistent.

Carbon-free: Carbon-free refers to sources of energy that will not emit additional carbon dioxide into the air. Wind, solar and nuclear energy are all carbon free sources but only wind and solar are renewable.

Demand Side Management (DSM): Modification of consumer demand for energy through various methods, including education and financial incentives. DSM aims to encourage consumers to decrease energy consumption, especially during peak hours, or to shift time-of-energy use to off-peak periods such as nighttime and weekend.

Direct Installation: Free energy-saving equipment installed by Xcel Energy or other organization, for program participants, that produces immediate energy savings.

Energy Burden: Percentage of gross household income spent on energy costs.

Energy Conservation and Optimization Programs (ECO): Portfolio of approved utility energy efficiency and demand management programs. Minnesota electric utilities have a goal of

saving 1.5% of their total energy sales each year via customer conservation efforts. Minnesota natural gas utilities have a goal of saving 0.5% of their total energy sales each year via customer conservation efforts. ECO programs help Minnesota households and businesses use electricity and natural gas more efficiently, lessening the need for new utility infrastructure. The Minnesota Department of Commerce, Division of Energy Resources (DER) oversees ECO to ensure that ratepayer dollars are used effectively in achieving those goals and that energy savings are reported as accurately as possible.

Energy Reduction: The result of behavior changes that cause less energy to be used. For example, setting the thermostat to a lower temperature *reduces* the energy used in your home during the winter. Since energy reductions can be easily reversed, they are not accounted for when calculating changes in energy usage.

Energy Savings: Comes from a permanent change that results in using less energy to achieve the same results. A new furnace uses X% less energy to keep your home at the same temperature (all things being equal), resulting in energy *savings* of X%. For accounting purposes, energy savings are only counted in the year the new equipment is installed.

Greenhouse Gases (GHG): Gases in the atmosphere that absorb and emit radiation and significantly contribute to climate change. The primary greenhouse gases in the earth's atmosphere are water vapor, carbon dioxide, methane, nitrous oxide, and ozone.

Grid Decarbonization: The current planned reduction in the carbon intensity of electricity provided by electric utilities through the addition of low- or no-carbon energy sources to the electricity grid.

Kilowatt-hour (kWh): A unit of electricity consumption.

Million British Thermal Units (MMBtu): A unit of energy consumption that allows electricity and natural gas consumption to be combined.

Metric Tons of Carbon Dioxide Equivalent (MTCO_{2e}): A unit of measure for greenhouse gas emissions. The unit "CO_{2e}" represents an amount of a greenhouse gas whose atmospheric impact has been standardized to that of one unit mass of carbon dioxide (CO₂), based on the global warming potential (GWP) of the gas.

Megawatt (MW): A unit of electric power equal to 1 million watts.

Premise: A unique combination of service address and meter. For residential customers, this is the equivalent of an individual house or dwelling unit in a multi-tenant building. For business customers, it is an individual business, or for a larger business, a separately-metered portion of the business's load at that address.

Renewable Energy Certificate (REC): For every megawatt-hour of clean, renewable electricity generation, a renewable energy certificate (REC) is created. A REC embodies all of the environmental attributes of the generation and can be tracked and traded separately from the underlying electricity. Also known as a Renewable Energy Credit.

Resilience: The ability to prepare for and adapt to changing conditions and withstand and recover rapidly from disruptions. Resilience includes the ability to withstand and recover from deliberate attacks, accidents, or naturally occurring threats or incidents.

Solar Garden: Shared solar array with grid-connected subscribers who receive bill credits for their subscriptions.

Subscription: An agreement to purchase a certain amount of something in regular intervals.

Therm (thm or therm): A unit of natural gas consumption.

Trade Partner: Trade Partners, also known as Trade Allies or Business Trade Partners, are vendors and contractors who work with business and residential customers servicing, installing, and providing consulting services regarding the equipment associated with utility rebate programs. Their support for utility programs can range from providing equipment and assisting with rebate paperwork, to receiving rebates for equipment sold.



APPENDIX F: WORK PLAN

ID	Strategy	Lead	Support	Timeline						
				Q4 2025	Q1 2026	Q2 2026	Q3 2026	Q4 2026	Q1 2027	Long-Term
FS-1	Communicate Partners in Energy Impact with Community to Highlight Successes	PiE	City							
FS-2	Pursue Funding to Bolster Implementation Efforts	City	PiE							
EEC-1	Conduct a Home Energy Efficiency Campaign for Existing Residents	PiE	City							
EEC-2	Promote Energy Efficiency for New Homes	PiE	City							
EEC-3	Promote Income-qualified Programs to Low-income Residents to Reduce Energy Burden	PiE	City							
EEC-4	Develop a Green Business Program	City	PiE							
EEC-5	Participate in Energy Efficiency Workforce Development	PiE	City							
EEC-6	Energy Efficient City Facilities	City	PiE							
RE-1	Encourage Residential Use of Renewable Energy	PiE	City							
RE-2	Encourage Commercial Use of Renewable Energy	PiE	City							
RE-3	Assist in Navigating On-site Solar Vendors	City	PiE							
RE-4	Explore Opportunities to Reduce Barriers to Renewable Energy Projects	City	PiE							
RE-5	Power Municipal Electricity with Renewable Energy	City	PiE							
RE-6	Explore Opportunities to Develop or Promote Solar Gardens to Residents	City	PiE							



APPENDIX G: MEMORANDUM OF UNDERSTANDING

(TBD upon council work-session approval of plan contents)

To: Dave Callister, City Manager

Prepared by: Andrea Rich, Finance Director

Reviewed by: Dave Callister, City Manager

Item: **2026/2027 Budget Discussion #2**

1. Action Requested:

Review budget materials and provide staff direction for the preliminary 2026 property tax levy to be considered on September 23, 2025.

2. Background:

This is the second budget meeting with a focus on the enterprise and internal service funds. Staff will also follow up on items from the August 26, 2025 budget meeting.

3. Budget Impact:

See budget memo.

4. Attachments:

1. Presentation
2. Budget Memo - All Funds
3. Fund Budget Summary Reports
4. FTE Summary by Dept
5. Allocation Memo
6. Risk Mgmt Fund Memo 2025
7. Yard Waste Memo
8. 2025-2034 CIP by funding source
9. 2025-2034 CIP by type



2026/2027 BIENNIAL BUDGET DISCUSSION

September 9, 2025



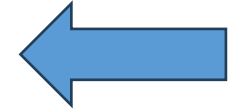
Agenda (Internal Service Funds and Enterprise Funds)

- Budget Overview Info
- New
 - Allocations
 - Department Presentations
 - Utilities
 - Plymouth Ice Center & Fieldhouse
 - Housing Trust Fund
 - Proposed Levy & Combined Taxpayer Impact
- Next Steps

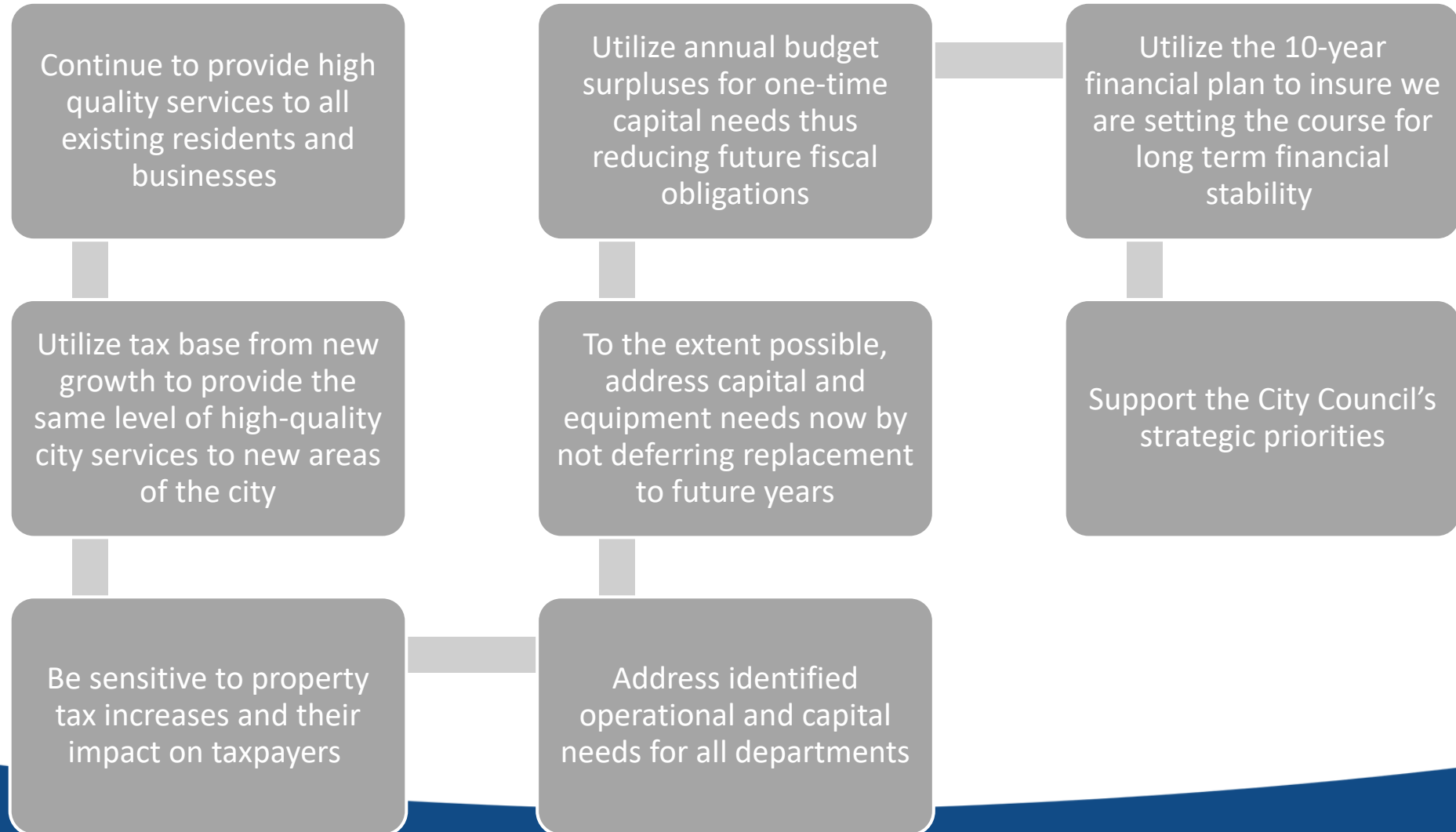


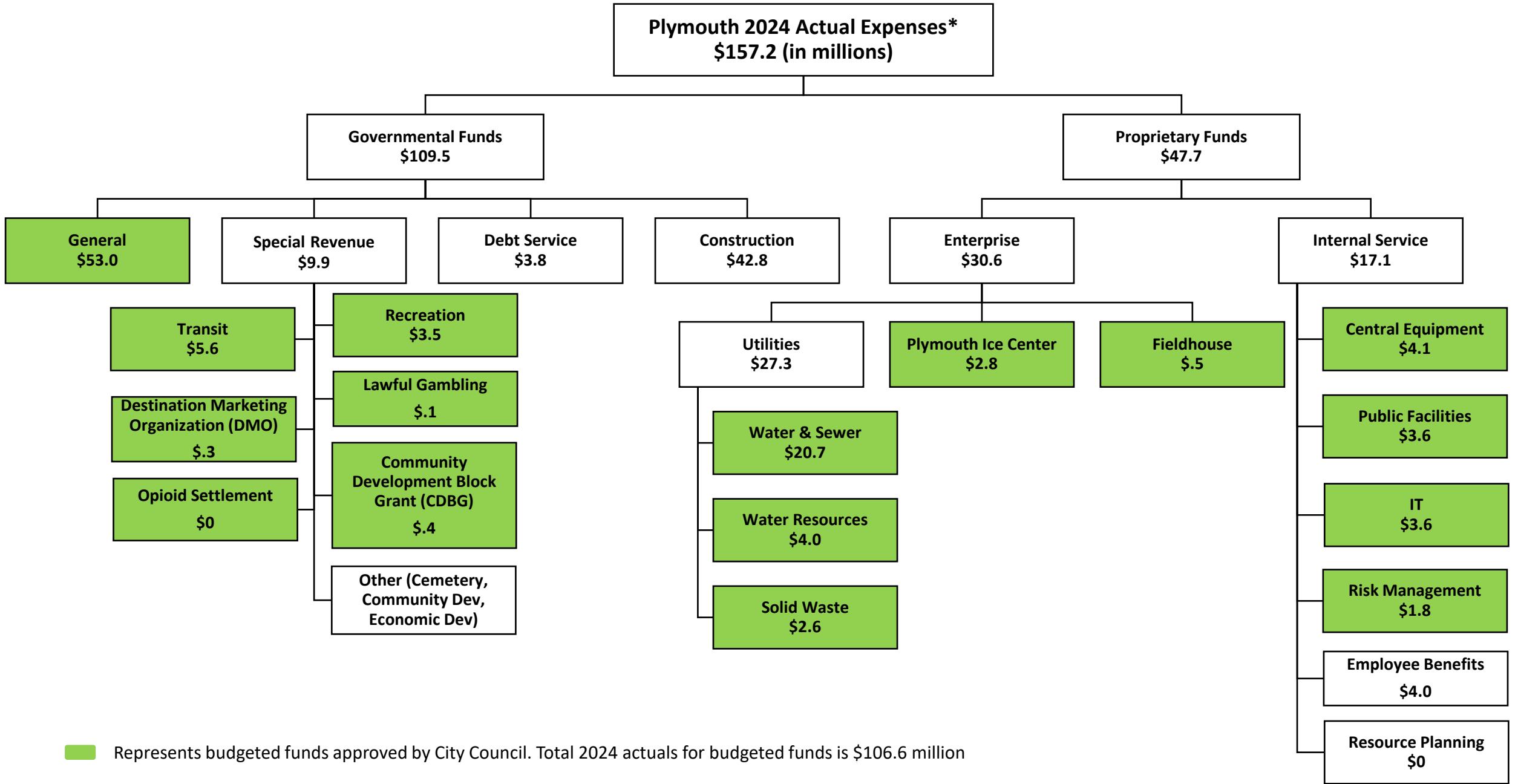
Timeline and Process

2026/27 BIENNIAL BUDGET TIMELINE	
HRA budget meeting	6/26/2025 & 7/24/2025
Departmental budgets submitted to Finance	6/30/2025
Department budget review meetings	July
Council Study Session - General Fund & Special Revenue funds (#1)	8/26/2025
Council Study Session - Enterprise funds and Internal Service funds (#2)	9/9/2025
Council adopts preliminary levies & budget	9/23/2025
Council Study Session - Budget follow up (#3)	10/28/2025
Council Study Session - Budget as needed (#4)	11/10/2025
Planning Commission public hearing (only if issuing debt)	TBD
Budget Public Hearing - Budget, Levy & Rates Adoption	12/9/2025
Levy is certified with Hennepin County	12/29/2025



Budget Goals





* 2024 audited operating expenses (before transfers, etc.) excluding HRA component unit (HRA General, Housing Choice Voucher, Plymouth Towne Square and Vicksburg Crossing)

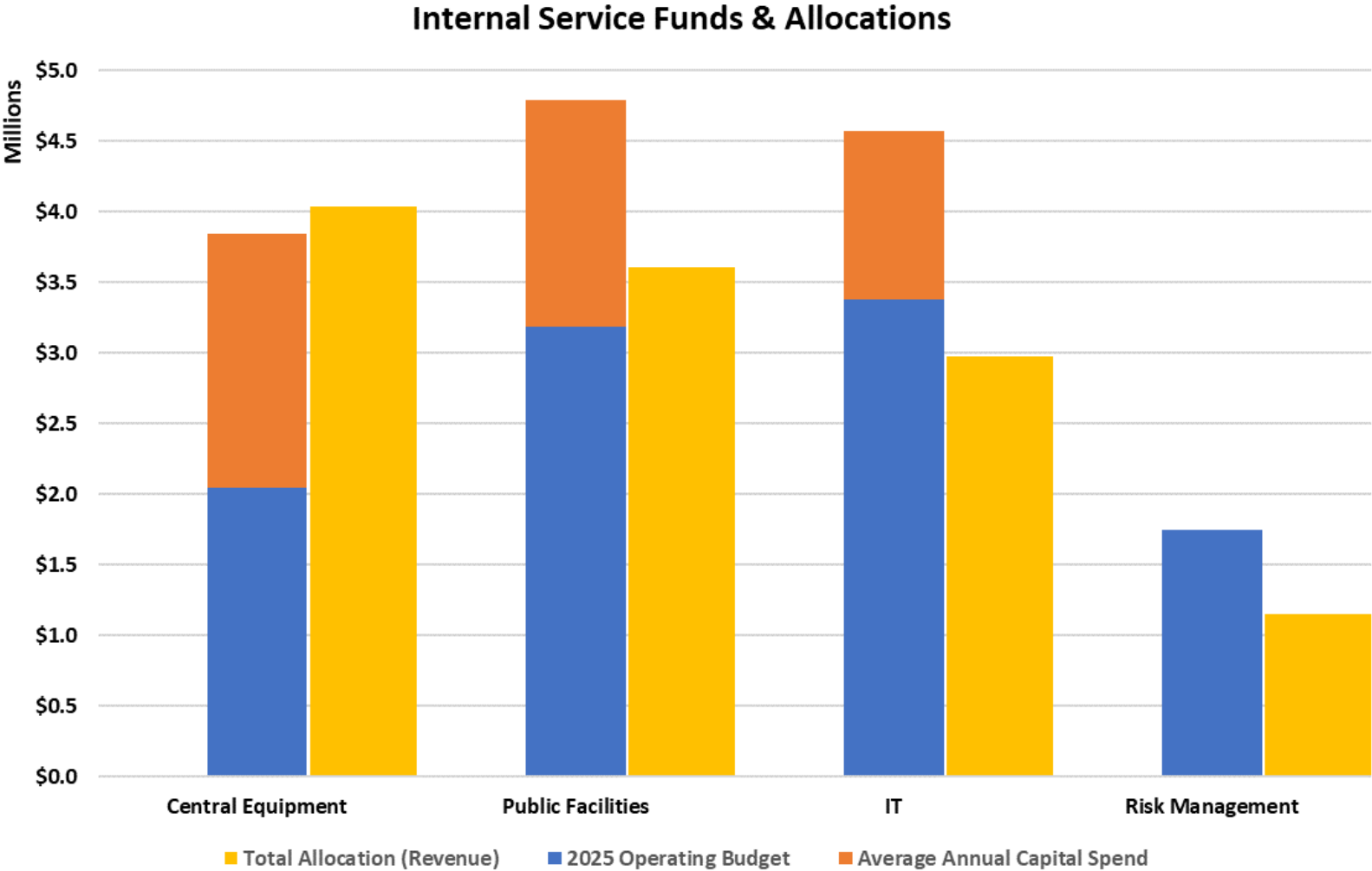
Internal Service Funds - Allocation Summary

- Central Equipment
 - Reserve target based upon 20 year projection from fleet and is revisited with each CIP.
 - No big changes for 26/27.
- Public Facilities
 - Reserve target based upon 20 year projection from facilities and is revisited with each CIP. Excludes major replacements – assume would bond.
 - PCC operating responsibility moved under General Fund but capital remains in ISF.
 - 2025 total allocation of \$3.6 million covered operations of \$3 million and reserves of \$600,000. Average annual capital spend is \$1.6 million.
 - Proposed increase to build up reserve to cover average annual capital spend of \$1.6 million. Utilize current reserves to cover shortfall in near term.

Internal Service Funds - Allocation Summary

- IT
 - CIP for software replacement (e.g., BS&A), hardware replacement (e.g., laptops, squad PCs) and various other equipment (switches, cameras, etc.).
 - Compilation of all software subscriptions. Increase in operational costs due to new software, migration to the cloud and various other technology.
 - 2025 total allocation of \$3 million almost covered operations of \$3.2 million with no dollars for reserves/capital. CIP average annual capital spend is \$900,000; this analysis estimates \$600,000 (to be revisited next budget cycle).
 - Propose increasing reserve/capital allocation \$300,000 for 2026 and 2027, then increasing operating allocation to catch up to subscription costs. Utilize current reserves to cover shortfall in near term.
- Risk Management
 - Supplement allocations with surplus, if needed, to retain \$7 million fund balance.
 - Increase allocation 20% in 2026 and 10% in 2027; projected 5% thereafter.
- Administrative – Updated with actual expenditures and allocation methodology vs 3% each year.

Internal Service Funds - Allocation Summary



Allocation Changes

Allocation Budgets				
		2025	2026	2027
<u>Total Allocations</u>	Fleet	4,039,601	3,779,930	3,847,454
	Facilities	3,609,308	3,623,908	3,677,823
	IT	2,977,993	3,277,993	3,577,993
	Risk Management**	1,148,894	1,379,447	1,519,912
	Admin	1,201,558	1,441,356	1,484,590
	Total	12,977,354	13,502,634	14,107,772
<u>Total General Levy</u>	Fleet	3,417,121	3,175,153	3,231,873
	Facilities	2,328,823	2,720,645	2,764,302
	IT	2,295,890	2,427,689	2,642,812
	Risk Management	867,172	983,204	1,091,356
	Admin	N/A	(275,646)	(43,234)
	Total	8,909,006	9,031,045	9,687,109
<u>Increase to General Levy</u>	Fleet		(241,968)	56,720
	Facilities*		391,821	43,658
	IT		131,799	215,123
	Risk Management		116,032	108,152
	Admin		(239,797)	(43,234)
	Total		157,887	380,419
% Increase			1.77%	4.21%
* Excludes increase to PCC budget for change in facility operating responsibility. The PCC Facilities allocation decreased \$387,000 from 2025 to 2026. ** Assumes \$500,000 surplus contribution in 2026 and 2027.				

Department Overviews

- **Utilities** – Mike Payne
 - Water
 - Water Resources
 - Sewer
 - Solid Waste
- **Parks & Recreation** – Jennifer Tomlinson
 - Plymouth Ice Center
 - Fieldhouse
- **Housing Trust Fund Follow-Up**

Utilities - Water, Water Resources

- Position changes
 - Addition of utility maintenance worker
 - Addition of project manager/engineer
- Water
 - Revenue projections include 8.0% increase in 2026 & 2027 per rate study
 - Increase in MDH fee (\$131,500)
- Water Resources
 - Revenue projections include 7.0% increase in 2026 & 2027 per rate study
 - Overall minor changes



Utilities - Sewer, Solid Waste, Yard Waste

- Sewer
 - Revenue projections include 4.0% increase in 2026 and 3.0% increase in 2027 per rate study
 - Increase in MCES charges (\$390,000)
- Solid Waste
 - Recycling rate increase \$0.50/mo. in 2026 & 2027
 - Organics rate increase \$0.17/mo. in 2026 & 2027
 - Increase in recycling contract (\$993,000)
- Yard Waste
 - Increase fee to surrounding communities
 - Cost is recovered through recycling fee



Housing Trust Fund Follow-Up

- City Attorney preparing ordinance to establish an Affordable Housing Trust Fund (AHTF)
- Ehlers preparing memo on AHTF uses and implementation examples from other cities
- Staff working with Communications on Affordable Housing Development incentive marketing one-pager
- AHTF Funding Options:
 - Transfer from HRA reserves
 - Increase HRA levy
 - Explore options on city owned housing and reallocation of existing levy

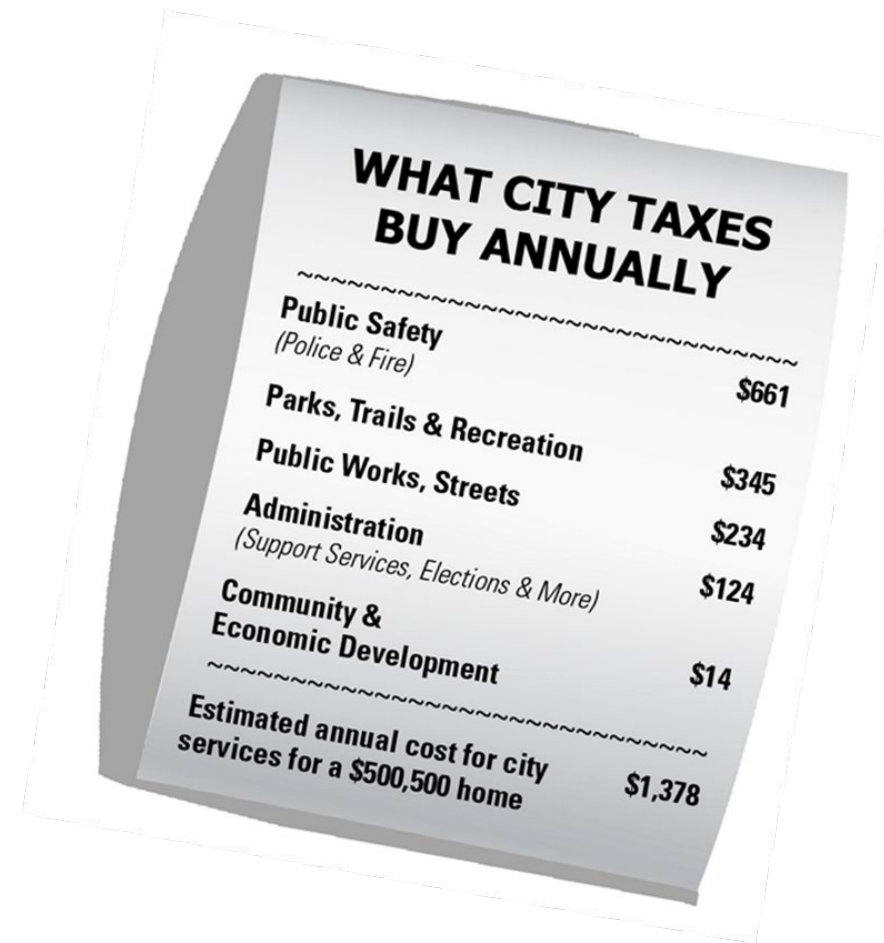


CITY OF PLYMOUTH PROPERTY TAX LEVIES

<u>Levy Type</u>	<u>2024</u>	<u>2025</u>	<u>2026 Proposed Levy</u>	<u>2027 Concept Levy</u>	<u>% Change Proposed 2026 to 2025</u>	<u>% Change Concept 2027 to Proposed 2026</u>
Levy Base						
General Fund Base	40,878,873	43,349,363	46,620,630	48,961,076	7.5%	5.0%
Street Reconstruction	2,938,539	3,026,695	3,117,496	3,211,021	3.0%	3.0%
Recreation Fund	972,979	1,002,168	1,032,233	1,063,200	3.0%	3.0%
Park Replacement	1,010,631	1,040,950	1,522,178	1,617,844	46.2%	6.3%
Capital Improvement Fund	<u>511,026</u>	<u>526,357</u>	<u>542,147</u>	<u>558,412</u>	<u>3.0%</u>	<u>3.0%</u>
Total Levy Base	46,312,048	48,945,533	52,834,684	55,411,553	7.9%	4.9%
Special Levies						
2020A Plymouth Community Center	2,360,910	2,361,540	2,364,690	2,364,900	0.1%	0.0%
2021A Fire Stations	<u>1,348,095</u>	<u>1,347,728</u>	<u>1,346,573</u>	<u>1,344,630</u>	<u>-0.1%</u>	<u>-0.1%</u>
Total Special Levies	<u>3,709,005</u>	<u>3,709,268</u>	<u>3,711,263</u>	<u>3,709,530</u>	<u>0.1%</u>	<u>0.0%</u>
TOTAL CITY LEVY	50,021,053	52,654,801	56,545,947	59,121,083	7.4%	4.6%
HRA Levy	<u>658,823</u>	<u>678,588</u>	<u>698,945</u>	<u>719,914</u>	<u>3.0%</u>	<u>3.0%</u>
TOTAL LEVY	\$50,679,876	\$53,333,389	\$57,244,892	\$59,840,997	7.3%	4.5%
Total City Tax Rate (not including HRA)	24.5%	25.8%	27.3%	26.7%		

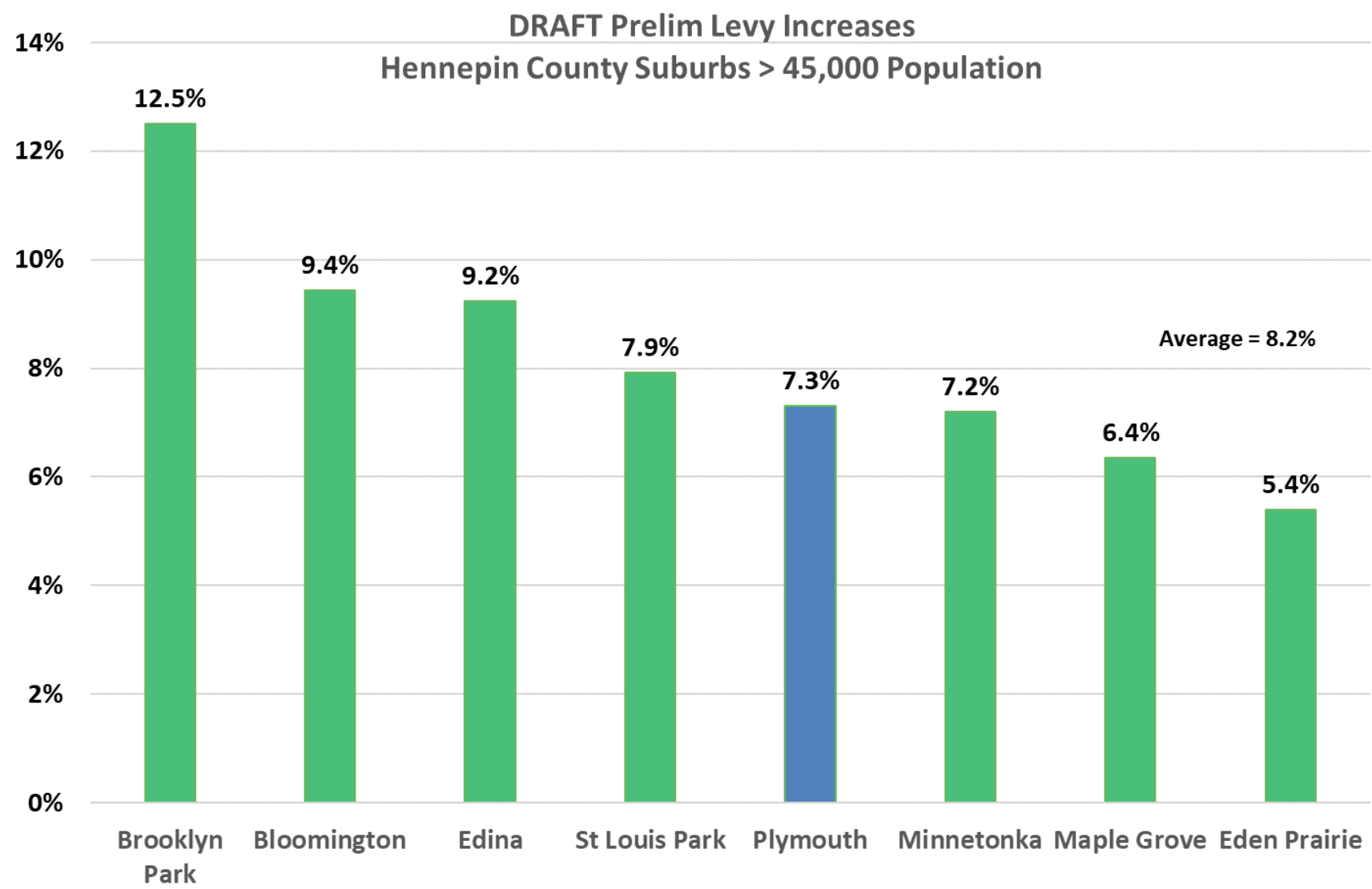
Property Tax Impacts

	Annual	Monthly
	2026 Proposed Levy Impact	2026 Proposed Levy Impact
Median Value Home		
Property Taxes		
Year-over-year home appreciation	29.61	2.47
General Levy	82.38	6.87
Park Replacement Levy	12.66	1.06
Other Levies (e.g., HRA, debt)	3.95	0.33
Total City Property Tax Change	128.60	10.72
Utilities (average usage)		
Water	18.08	1.51
Sewer	21.44	1.79
Water Resources	7.84	0.65
Solid Waste	6.00	0.50
Yard Waste	-	-
Franchise Fees	-	-
Total Utility Change	53.36	4.45
Total Median Value Home	181.96	15.16
\$1 million commercial	180.65	15.05
\$5 million commercial	931.38	77.62



Sensitivity			
Proposed Property Tax Impact Median Value Home (\$500,500)			
	Annual \$	Monthly \$	% Change
7.3% Levy Increase	\$128.60	\$10.72	10.3%
6.8% Levy Increase	\$121.01	\$10.08	9.7%
6.3% Levy Increase	\$114.68	\$9.56	9.2%

Comparison with other cities (Prelim)



Next Steps

- Feedback on proposed property tax levy
- Direction on study session discussion
 - Oct 28 – If needed
 - Nov 10 – If needed

Appendix



Fund	Central Equipment
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	211,951	206,201	141,535	(64,666)	-31.4%	149,160	7,625	5.4%
Capital Improve	13,945	2,415,400	2,815,600	400,200	16.6%	1,421,000	(1,394,600)	-49.5%
Contractual Services	175,510	132,310	135,910	3,600	2.7%	136,510	600	0.4%
Debt Service Interest	5,783	0	0	0	0.0%	0	0	0.0%
Depreciation	1,781,801	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	2,019	3,500	3,500	0	0.0%	3,500	0	0.0%
Employee Development & Meetings	865	2,200	2,200	0	0.0%	2,200	0	0.0%
Equip	19,729	34,000	34,000	0	0.0%	34,000	0	0.0%
Materials & Supplies	899,762	898,605	962,500	63,895	7.1%	982,600	20,100	2.1%
Other	329,378	31,275	36,650	5,375	17.2%	36,650	0	0.0%
Personal Services	643,324	737,197	809,904	72,707	9.9%	854,567	44,663	5.5%
Transfers Out	0	0	0	0	0.0%	0	0	0.0%
Expense Total	4,084,067	4,460,688	4,941,799	481,111	10.8%	3,620,187	(1,321,612)	-26.7%
Revenue								
Billings To Depts	3,884,232	4,039,601	3,779,930	(259,671)	-6.4%	3,847,454	67,524	1.8%
Charges For Services	0	21,218	21,218	0	0.0%	21,218	0	0.0%
Contributions & Donations - Capital	271,757	0	0	0	0.0%	0	0	0.0%
Int Inc	618,901	218,156	274,800	56,644	26.0%	274,800	0	0.0%
Intergovernmental	0	0	0	0	0.0%	0	0	0.0%
Other	296,478	106,090	100,000	(6,090)	-5.7%	100,000	0	0.0%
Transfers In	51,972	75,628	0	(75,628)	-100.0%	0	0	0.0%
Revenue Total	5,123,340	4,460,693	4,175,948	(284,745)	-6.4%	4,243,472	67,524	1.6%
Net Income/(Loss)	1,039,273	5	(765,851)	(765,856)		623,285	1,389,136	

Fund	Public Facilities
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	30,208	35,623	151,417	115,794	325.1%	166,446	15,029	9.9%
Capital Improve	0	3,090,000	2,769,000	(321,000)	-10.4%	1,725,000	(1,044,000)	-37.7%
Contractual Services	2,204,837	2,288,965	2,079,637	(209,328)	-9.1%	2,071,690	(7,947)	-0.4%
Contributed Capital	0	0	0	0	0.0%	0	0	0.0%
Depreciation	770,357	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	2,347	1,850	2,100	250	13.5%	2,100	0	0.0%
Employee Development & Meetings	1,708	4,500	4,500	0	0.0%	4,500	0	0.0%
Equip	26,656	100,100	77,300	(22,800)	-22.8%	77,300	0	0.0%
Materials & Supplies	135,236	175,790	170,050	(5,740)	-3.3%	170,050	0	0.0%
Other	1,367	950	920	(30)	-3.2%	920	0	0.0%
Personal Services	434,193	581,547	627,262	45,715	7.9%	460,389	(166,873)	-26.6%
Transfers Out	232,052	0	0	0	0.0%	0	0	0.0%
Expense Total	3,838,961	6,279,325	5,882,186	(397,139)	-6.3%	4,678,395	(1,203,791)	-20.5%
Revenue								
Billings To Depts	3,363,387	3,609,308	3,623,908	14,600	0.4%	3,677,823	53,915	1.5%
Contributions & Donations - Capital	287,615	0	0	0	0.0%	0	0	0.0%
Gen Prop Tax	0	0	0	0	0.0%	0	0	0.0%
Int Inc	347,344	141,497	164,600	23,103	16.3%	164,600	0	0.0%
Intergovernmental	0	0	0	0	0.0%	0	0	0.0%
Other	16,067	9,000	60,000	51,000	566.7%	11,000	(49,000)	-81.7%
Transfers In	250,000	2,519,522	0	(2,519,522)	-100.0%	0	0	0.0%
Revenue Total	4,264,413	6,279,327	3,848,508	(2,430,819)	-38.7%	3,853,423	4,915	0.1%
Net Income/(Loss)	425,452	2	(2,033,678)	(2,033,680)		(824,972)	1,208,706	

Fund	Information Technology
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	40,293	45,716	57,805	12,089	26.4%	59,785	1,980	3.4%
Capital Improve	(58,440)	80,000	1,818,700	1,738,700	2173.4%	1,556,400	(262,300)	-14.4%
Contractual Services	1,868,465	1,822,128	2,550,647	728,519	40.0%	2,606,665	56,018	2.2%
Debt Service Interest	5,196	0	0	0	0.0%	0	0	0.0%
Depreciation	407,147	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	(12,698)	250	250	0	0.0%	250	0	0.0%
Employee Development & Meetings	10,349	20,500	20,500	0	0.0%	20,500	0	0.0%
Equip	238,115	288,463	288,463	0	0.0%	288,463	0	0.0%
Materials & Supplies	11,140	12,000	17,000	5,000	41.7%	17,000	0	0.0%
Other	156,379	0	1,055	1,055	0.0%	1,055	0	0.0%
Personal Services	948,175	1,108,631	1,158,022	49,391	4.5%	1,218,032	60,010	5.2%
Transfers Out	0	0	0	0	0.0%	0	0	0.0%
Expense Total	3,614,121	3,377,688	5,912,442	2,534,754	75.0%	5,768,150	(144,292)	-2.4%
Revenue								
Billings To Depts	2,808,085	2,977,993	3,277,993	300,000	10.1%	3,577,993	300,000	9.2%
Charges For Services	0	0	0	0	0.0%	0	0	0.0%
Contributions & Donations - Capital	46,350	0	0	0	0.0%	0	0	0.0%
Int Inc	255,621	96,074	138,000	41,926	43.6%	138,000	0	0.0%
Intergovernmental	9,482	0	0	0	0.0%	0	0	0.0%
Other	1,515	0	0	0	0.0%	0	0	0.0%
Transfers In	82,000	303,624	100,000	(203,624)	-67.1%	0	(100,000)	-100.0%
Revenue Total	3,203,053	3,377,691	3,515,993	138,302	4.1%	3,715,993	200,000	5.7%
Net Income/(Loss)	(411,068)	3	(2,396,449)	(2,396,452)		(2,052,157)	344,292	

Fund	Risk Management
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	10,965	11,623	0	(11,623)	-100.0%	0	0	0.0%
Contractual Services	1,764,864	1,714,098	1,864,210	150,112	8.8%	1,934,177	69,967	3.8%
Dues & Subscriptions	0	0	0	0	0.0%	0	0	0.0%
Employee Development & Meetings	0	0	0	0	0.0%	0	0	0.0%
Materials & Supplies	34	300	300	0	0.0%	300	0	0.0%
Other	27,046	24,082	25,912	1,830	7.6%	25,912	0	0.0%
Personal Services	12,368	0	0	0	0.0%	0	0	0.0%
Transfers Out	2,403	0	0	0	0.0%	0	0	0.0%
Expense Total	1,817,680	1,750,103	1,890,422	140,319	8.0%	1,960,389	69,967	3.7%
Revenue								
Billings To Depts	755,811	1,148,894	1,379,447	230,553	20.1%	1,519,912	140,465	10.2%
Int Inc	273,577	141,181	135,000	(6,181)	-4.4%	135,000	0	0.0%
Other	151,871	86,463	98,500	12,037	13.9%	101,200	2,700	2.7%
Transfers In	2,700,000	373,565	500,000	126,435	33.8%	500,000	0	0.0%
Revenue Total	3,881,259	1,750,103	2,112,947	362,844	20.7%	2,256,112	143,165	6.8%
Net Income/(Loss)	2,063,579	-	222,525	222,525		295,723	73,198	

Fund	Water
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	1,558,763	1,597,363	1,161,247	(436,116)	-27.3%	1,206,822	45,575	3.9%
Capital Improve	0	3,940,000	3,230,000	(710,000)	-18.0%	6,770,000	3,540,000	109.6%
Contractual Services	2,000,674	2,088,000	2,228,050	140,050	6.7%	2,223,973	(4,077)	-0.2%
Debt Service Interest	0	0	0	0	0.0%	0	0	0.0%
Depreciation	2,904,138	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	9,398	12,500	10,000	(2,500)	-20.0%	10,000	0	0.0%
Employee Development & Meetings	19,526	18,000	21,000	3,000	16.7%	21,000	0	0.0%
Equip	8,437	15,000	15,000	0	0.0%	15,000	0	0.0%
Materials & Supplies	886,179	823,250	890,290	67,040	8.1%	909,214	18,924	2.1%
Other	57,426	60,550	55,630	(4,920)	-8.1%	55,630	0	0.0%
Personal Services	1,780,767	1,985,563	2,239,036	253,473	12.8%	2,367,472	128,436	5.7%
Transfers Out	2,117,342	1,650,001	41,700	(1,608,301)	-97.5%	41,700	0	0.0%
Expense Total	11,342,650	12,190,227	9,891,953	(2,298,274)	-18.9%	13,620,811	3,728,858	37.7%
Revenue								
Billings To Depts	0	0	0	0	0.0%	0	0	0.0%
Charges For Services	8,941,025	11,335,739	12,312,841	977,102	8.6%	13,291,996	979,155	8.0%
Contributions & Donations - Capital	904,606	800,000	800,000	0	0.0%	800,000	0	0.0%
Int Inc	133,225	34,500	103,300	68,800	199.4%	103,300	0	0.0%
Intergovernmental	33,664	10,000	10,000	0	0.0%	10,000	0	0.0%
Other	26,415	10,000	15,000	5,000	50.0%	15,000	0	0.0%
Permits & Licenses	0	0	0	0	0.0%	0	0	0.0%
Special Assess	0	0	0	0	0.0%	0	0	0.0%
Transfers In	333,647	0	0	0	0.0%	0	0	0.0%
Revenue Total	10,372,582	12,190,239	13,241,141	1,050,902	8.6%	14,220,296	979,155	7.4%
Net Income/(Loss)	(970,068)	12	3,349,188	3,349,176		599,485	(2,749,703)	

Fund	Sewer
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	730,329	755,968	1,018,933	262,965	34.8%	1,048,695	29,762	2.9%
Capital Improve	0	3,420,000	2,290,000	(1,130,000)	-33.0%	2,760,000	470,000	20.5%
Contractual Services	8,016,273	8,484,790	8,927,285	442,495	5.2%	9,185,676	258,391	2.9%
Depreciation	1,707,695	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	0	300	300	0	0.0%	300	0	0.0%
Employee Development & Meetings	12,972	9,000	12,300	3,300	36.7%	12,300	0	0.0%
Equip	3,335	7,500	7,500	0	0.0%	7,500	0	0.0%
Materials & Supplies	70,410	109,700	114,700	5,000	4.6%	115,200	500	0.4%
Other	78,511	69,700	78,190	8,490	12.2%	78,190	0	0.0%
Personal Services	934,602	1,145,297	1,354,077	208,780	18.2%	1,445,787	91,710	6.8%
Transfers Out	438,451	323,698	9,600	(314,098)	-97.0%	9,600	0	0.0%
Expense Total	11,992,578	14,325,953	13,812,885	(513,068)	-3.6%	14,663,248	850,363	6.2%
Revenue								
Billings To Depts	0	0	0	0	0.0%	0	0	0.0%
Charges For Services	12,437,808	13,342,852	13,764,925	422,073	3.2%	14,179,543	414,618	3.0%
Contributions & Donations - Capital	351,331	900,000	900,000	0	0.0%	900,000	0	0.0%
Int Inc	230,589	38,200	102,700	64,500	168.8%	102,700	0	0.0%
Intergovernmental	33,508	34,900	35,014	114	0.3%	36,049	1,035	3.0%
Other	11,851	10,000	10,000	0	0.0%	10,000	0	0.0%
Permits & Licenses	0	0	0	0	0.0%	0	0	0.0%
Transfers In	29,376	0	0	0	0.0%	0	0	0.0%
Revenue Total	13,094,463	14,325,952	14,812,639	486,687	3.4%	15,228,292	415,653	2.8%
Net Income/(Loss)	1,101,885	(1)	999,754	999,755		565,044	(434,710)	

Fund	Water Resources
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	551,277	577,790	520,280	(57,510)	-10.0%	538,280	18,000	3.5%
Capital Improve	0	3,081,000	2,978,000	(103,000)	-3.3%	2,796,000	(182,000)	-6.1%
Contractual Services	366,498	553,610	586,750	33,140	6.0%	591,250	4,500	0.8%
Depreciation	1,515,183	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	374,575	415,000	406,500	(8,500)	-2.0%	446,600	40,100	9.9%
Employee Development & Meetings	10,736	8,200	13,450	5,250	64.0%	13,800	350	2.6%
Equip	8,301	15,000	15,000	0	0.0%	15,000	0	0.0%
Materials & Supplies	45,501	81,750	88,750	7,000	8.6%	89,250	500	0.6%
Other	32,680	32,600	31,040	(1,560)	-4.8%	31,040	0	0.0%
Personal Services	1,091,522	1,383,066	1,505,658	122,592	8.9%	1,668,988	163,330	10.8%
Transfers Out	1,155,597	370,297	3,500	(366,797)	-99.1%	3,500	0	0.0%
Expense Total	5,151,870	6,518,313	6,148,928	(369,385)	-5.7%	6,193,708	44,780	0.7%
Revenue								
Billings To Depts	0	0	0	0	0.0%	0	0	0.0%
Charges For Services	5,107,331	5,639,612	6,031,980	392,368	7.0%	6,450,316	418,336	6.9%
Contributions & Donations - Capital	1,158,720	800,000	800,000	0	0.0%	800,000	0	0.0%
Fines & Forfeitures	0	0	0	0	0.0%	0	0	0.0%
Int Inc	374,442	55,700	58,900	3,200	5.7%	58,900	0	0.0%
Intergovernmental	202,396	0	0	0	0.0%	0	0	0.0%
Other	9,984	23,000	23,000	0	0.0%	23,000	0	0.0%
Transfers In	0	0	0	0	0.0%	0	0	0.0%
Revenue Total	6,852,873	6,518,312	6,913,880	395,568	6.1%	7,332,216	418,336	6.1%

Net Income/(Loss)	1,701,003	(1)	764,952	764,953		1,138,508	373,556	
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Fund	Solid Waste Mgmt
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	43,709	46,263	140,097	93,834	202.8%	144,214	4,117	2.9%
Contractual Services	2,387,830	2,332,100	3,697,100	1,365,000	58.5%	3,972,100	275,000	7.4%
Depreciation	5,683	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	0	400	400	0	0.0%	400	0	0.0%
Employee Development & Meetings	0	1,050	1,050	0	0.0%	1,050	0	0.0%
Equip	0	0	0	0	0.0%	0	0	0.0%
Materials & Supplies	3,715	11,700	11,700	0	0.0%	11,700	0	0.0%
Other	15,248	9,925	9,980	55	0.6%	9,980	0	0.0%
Personal Services	198,749	280,939	241,101	(39,838)	-14.2%	253,834	12,733	5.3%
Transfers Out	0	56,319	0	(56,319)	-100.0%	0	0	0.0%
Expense Total	2,654,934	2,738,696	4,101,428	1,362,732	49.8%	4,393,278	291,850	7.1%
Revenue								
Charges For Services	2,503,672	2,535,564	3,943,839	1,408,275	55.5%	4,159,157	215,318	5.5%
Int Inc	20,018	9,450	15,550	6,100	64.6%	15,550	0	0.0%
Intergovernmental	375,344	163,700	163,700	0	0.0%	163,700	0	0.0%
Other	23,950	25,000	25,000	0	0.0%	25,000	0	0.0%
Permits & Licenses	4,400	4,975	5,000	25	0.5%	5,000	0	0.0%
Transfers In	0	0	0	0	0.0%	0	0	0.0%
Revenue Total	2,927,384	2,738,689	4,153,089	1,414,400	51.6%	4,368,407	215,318	5.2%
Net Income/(Loss)	272,450	(7)	51,661	51,668		(24,871)	(76,532)	

Fund	Ice Center
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	250,311	269,428	237,981	(31,447)	-11.7%	255,836	17,855	7.5%
Capital Improve	0	295,000	80,000	(215,000)	-72.9%	225,000	145,000	181.3%
Contractual Services	691,995	786,480	749,564	(36,916)	-4.7%	776,321	26,757	3.6%
Depreciation	721,686	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	1,945	700	1,500	800	114.3%	1,500	0	0.0%
Employee Development & Meetings	8,426	7,600	14,100	6,500	85.5%	15,100	1,000	7.1%
Equip	12,074	36,000	15,000	(21,000)	-58.3%	0	(15,000)	-100.0%
Materials & Supplies	194,844	165,050	202,750	37,700	22.8%	207,500	4,750	2.3%
Other	34,456	22,387	31,587	9,200	41.1%	31,587	0	0.0%
Personal Services	951,861	1,169,544	1,099,733	(69,811)	-6.0%	1,353,530	253,797	23.1%
Transfers Out	0	0	0	0	0.0%	0	0	0.0%
Expense Total	2,867,598	2,752,189	2,432,215	(319,974)	-11.6%	2,866,374	434,159	17.9%
Revenue								
Charges For Services	2,336,226	2,428,413	2,505,963	77,550	3.2%	2,561,508	55,545	2.2%
Contributions & Donations - Capital	0	0	0	0	0.0%	0	0	0.0%
Contributions & Donations - Opr	4,355	0	0	0	0.0%	0	0	0.0%
Int Inc	10,061	8,500	11,300	2,800	32.9%	11,300	0	0.0%
Intergovernmental	0	0	0	0	0.0%	0	0	0.0%
Other	74,623	61,000	100,000	39,000	63.9%	102,500	2,500	2.5%
Transfers In	370,134	254,281	0	(254,281)	-100.0%	0	0	0.0%
Revenue Total	2,795,399	2,752,194	2,617,263	(134,931)	-4.9%	2,675,308	58,045	2.2%
Net Income/(Loss)	(72,199)	5	185,048	185,043		(191,066)	(376,114)	

Fund	Field House
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	137,125	128,550	26,758	(101,792)	-79.2%	27,995	1,237	4.6%
Capital Improve	0	30,000	0	(30,000)	-100.0%	0	0	0.0%
Contractual Services	92,479	180,640	209,645	29,005	16.1%	216,000	6,355	3.0%
Depreciation	101,564	0	0	0	0.0%	0	0	0.0%
Employee Development & Meetings	200	200	1,000	800	400.0%	1,000	0	0.0%
Equip	0	0	0	0	0.0%	0	0	0.0%
Materials & Supplies	2,811	8,740	10,500	1,760	20.1%	10,800	300	2.9%
Other	266	300	170	(130)	-43.3%	170	0	0.0%
Personal Services	146,904	158,346	187,730	29,384	18.6%	200,541	12,811	6.8%
Transfers Out	0	0	0	0	0.0%	0	0	0.0%
Expense Total	481,349	506,776	435,803	(70,973)	-14.0%	456,506	20,703	4.8%
Revenue								
Charges For Services	377,537	417,150	414,621	(2,529)	-0.6%	427,085	12,464	3.0%
Contributions & Donations - Capital	0	0	0	0	0.0%	0	0	0.0%
Int Inc	64,648	16,500	32,500	16,000	97.0%	32,500	0	0.0%
Intergovernmental	0	0	0	0	0.0%	0	0	0.0%
Other	14,980	0	12,000	12,000	0.0%	12,000	0	0.0%
Transfers In	0	73,125	0	(73,125)	-100.0%	0	0	0.0%
Revenue Total	457,165	506,775	459,121	(47,654)	-9.4%	471,585	12,464	2.7%
Net Income/(Loss)	(24,184)	(1)	23,318	23,319		15,079	(8,239)	



To: Mayor and City Council Members
Dave Callister, City Manager
From: Andrea Rich, Finance Director
Maria Solano, Deputy City Manager
Date: September 9, 2025
Item: 2026/2027 All Fund Budget Discussion

This is the first year of the 2026/2027 biennial budget. The budget is one of the most important policy documents adopted by City Council as it sets priorities and serves as a work plan.

This memo provides commentary on the financial summary pages – providing explanation for budget changes. The financial summary pages are organized by fund and department. Department directors will present overall department budget changes, goals and objectives. The financial summary pages also provide the General Fund in total (summation of departments), illustrating the property tax levy needed to support the recommended spending proposals.

The 2026/27 operating budget timeline is as follows:

2026/27 BIENNIAL BUDGET TIMELINE	
HRA budget meeting	6/26/2025 & 7/24/2025
Departmental budgets submitted to Finance	6/30/2025
Department budget review meetings	July
Council Study Session - General Fund & Special Revenue funds (#1)	8/26/2025
Council Study Session - Enterprise funds and Internal Service funds (#2)	9/9/2025
Council adopts preliminary levies & budget	9/23/2025
Council Study Session - Budget follow up (#3)	10/28/2025
Council Study Session - Budget as needed (#4)	11/10/2025
Planning Commission public hearing (only if issuing debt)	TBD
Budget Public Hearing - Budget, Levy & Rates Adoption	12/9/2025
Levy is certified with Hennepin County	12/29/2025

The budget meetings are split between the (1) General Fund and special revenue funds and (2) enterprise funds and internal service funds. A third and fourth budget meeting are available for follow up discussions as needed.

The city is required by State law to certify a preliminary 2026 property tax levy to Hennepin County on or before September 30. The City Council is scheduled to approve the preliminary levy on September 23.

Once the preliminary levy is set, it can be reduced for the final certification in December; however, it cannot be increased. While two years of budget information are presented, the 2026 budget will be certified this December and the 2027 budget next December – allowing an opportunity to make any necessary budget adjustments to 2027.

Budget Policy

The following is an excerpt from the city's financial policy relating to operating budgets:

- The city will adopt a **balanced budget** in accordance with the **city charter**.
- The city will **match all current expenditures with current revenues**. The city will avoid budgetary procedures that balance current expenditures at the expense of meeting future years' revenues.
- The city will annually appropriate a **contingency appropriation** in the general fund budget, not to exceed 5% of the total budget, to provide for unanticipated expenditures of a non-recurring nature.
- The city manager, when submitting the proposed budget to the City Council, will submit a **balanced budget** in which appropriations will not exceed the total of the estimated general fund revenue and the fund balance available after applying the general fund reserve policy.
- **In the event there is an unanticipated shortfall of revenues** in a current year budget, the city manager may recommend the use of a portion of the general fund balance, not to exceed the amount available after deducting amounts reserved for items not readily convertible to cash or reserved for working capital or already appropriated to the general fund current budget, as shown on the most recent general fund reserve policy as established by the City Council.
- The budget will provide for **adequate maintenance of the capital facilities and equipment**, and for their orderly replacement.
- The budget will provide for **adequate funding of all retirement systems and labor agreements**.
- The city administration will prepare **regular monthly reports** comparing actual revenues and expenditures to the budgeted amount.
- The operating budget will describe the **major goals to be achieved and the services and programs to be delivered** for the level of funding provided.
- Before adding a new program or service, the city will consider **cost benefit analysis** of using outside contractors versus in-house provided services.

Strategic Priorities, Budget Goals & Reserve Policy

The City Council adopted the following strategic priorities on June 10, 2025. Annual budgets are designed to support the priorities.



CITY CENTER REIMAGINED

Outcome: A vibrant hub for living, working, dining and recreating.



A CONNECTED AND THRIVING COMMUNITY

Outcome: Residents have a safe place to live with high quality infrastructure and recreational opportunities.



ENVIRONMENTAL STEWARDSHIP

Outcome: Plymouth's environment and natural resources are clean and healthy for future generations.



ECONOMIC STABILITY AND VITALITY

Outcome: A business-friendly environment that fosters economic opportunities and innovation.



OPERATIONAL EXCELLENCE

Outcome: A community where residents choose to live, businesses choose to grow, employees choose to work and visitors choose to return.

The city's budget goals remain constant:

- Continue to provide **high quality services** to all existing residents and businesses.
- **Utilize tax base** from new growth to provide the same level of high-quality city services to new areas of the city.
- Be **sensitive to property tax increases** and their impact on taxpayers.
- **Address identified operational and capital needs** for all departments.
- To the extent possible, **address capital and equipment needs now by not deferring** replacement to future years.
- **Utilize annual budget surpluses** in accordance with policy to stabilize reserves, reduce debt and fund capital needs thus reducing future fiscal obligations.
- **Utilize the 10-year financial plan** to insure we are setting the course for long term financial stability.
- **Support the City Council's strategic priorities.**

As reference above, the city's General Fund reserve and operating surplus policy is as follows:

- Allocate funds to the General Fund balance to the level that the year end fund balance is equal to **40% of the following year's General Fund expenditure budget.**
- Allocate funds to provide additional financing for insolvent or high percentage annual increase reserve funds (e.g., **park replacement fund, central equipment fund, public facilities fund, information technology fund and risk management fund, etc.**).
- Allocate funds to **pay off existing multi-year general fund obligations** financed through inter-fund loans.
- Allocate funds to the **capital improvement fund.**
- Purchase **high priority one-time capital needs.**
- Allocate funds to **reduce future debt service requirements.**
- Allocate funds in a manner that provides **non-escalating future taxation and helps preserve city assets.**

Drivers for Year-to-Year Changes

Change in accounting – While these items do not have a direct budget impact, they do cause variances year-over-year.

- The engineering administrative fee (charging projects for engineering time) has been moved under transfers (vs Billings to Depts) to align with how actuals are recorded.
- In previous years, funds (other than the General Fund) would plug a transfer in/out amount in order to balance the fund's budget on paper. The transfer in/out represented either adding to fund balance or utilizing fund balance. However, this plug was in budget only and no actuals would ever occur to compare to the budgeted line item. Beginning with the 2026 budget, the difference is shown on the finance summary pages as either a net income or loss.
- The city utilizes the Resource Planning fund to (1) smooth expenses year-to-year or (2) to segregate funds (e.g., DWI Forfeiture). Some expenditures do not occur every year and money is set aside in the Resource Planning fund for future larger purchases. For example, in the 2026/27, fire has budgeted expense for radio replacement (\$800,000)

and there is a corresponding transfer in from the Resource Planning fund to cover the cost.

Personnel Costs – Personnel costs comprise the majority of the General Fund budget at 63%. Impacting the 2026/27 budget are:

- Health insurance premiums - An increase of 13% for 2026 and 12% for 2027.
- Cost of living adjustment and step increases - COLA is 3% for both years.
- Market rate adjustments - A compensation study was completed in early 2023 to benchmark Plymouth salaries against peer cities. As a result, the city is strategically and gradually implementing market adjustments to recruit and retain talented staff in a highly competitive labor market.
- Vacancy assumption – Decreased vacancy assumption held under City Administration department to align with historical budgets.
- Paid Leave Tax – New state mandate beginning in 2026. Cost is split 50/50 employer/employee. Estimated employer cost of \$120,000 is included in the budget.
- Proposed new FTEs:

2026			
<u>Fund</u>	<u>Department</u>	<u>Position Title</u>	<u>FTE</u>
General	Police	Increase Comm Asst Spec FTE	0.1
	Police	Increase OSS FTE	0.2
	Police	Increase PS Ed Spec FTE	0.2
	PW	Eng Svcs Coordinator	1
	Fire/Emerg Mgmt	Fire Marshal/Emergency Mgmt Coord	1
			<u>2.5</u>
Non-General Fund			
Recreation	P&R	Events Coordinator	1
Rental Assistance	CED	HRA Specialist	1
Utilities	PW	Project Mgr/Engineer	1
Utilities	PW	Mtce Worker	1
			<u>4</u>
Total			<u>6.5</u>
2027			
<u>Fund</u>	<u>Department</u>	<u>Position Title</u>	<u>FTE</u>
General	P&R	Mtce Worker - Forestry	1
	Police	Police Officer	1
	CED	TBD Housing Prog Support	1
	PW	TBD Environment Support	1
			<u>4</u>
Non-General Fund			
Construction	P&R	TBD Sales Tax Project Support	1
			<u>1</u>
Total			<u>5</u>

Training - Additional training money is requested for City Council and staff to continue professional development and to support recruitment and retention efforts.

Allocations – Plymouth has five types of allocations: Central Equipment, Public Facilities, Information Technology, Risk Management and Administration. All allocations except for the Administrative allocation are internal service funds. The Administrative allocation represents General Fund costs for management, HR and Finance that are allocated to non-levy funded funds (e.g., water, sewer, transit, etc.). Internal service fund projections have been created similar to the utility rate study. The methodology for internal service funds includes:

- Projecting revenue, expenses and capital for the internal service funds out 9-25 years depending on the fund.
- Setting rates to recover operating and capital costs.
- A targeted cash positive balance (opposed to utility study of three months of operating expenses and 50% of the following year's capital) for the Central Equipment, Facilities and IT funds. Reserve balances fluctuate depending upon swings in capital spend. The Risk Management fund has a targeted reserve balance of \$7 million which is the recommendation from staff, in collaboration with the League of Minnesota Cities Insurance Trust and the City's insurance consultants, to cover worker's compensation claims, liability reserves, litigation costs, and uninsured property.
- Gradual rate adjustment to avoid volatility.

In summary, below are proposed changes to allocations:

Allocation Budgets				
		2025	2026	2027
Total Allocations	Fleet	4,039,601	3,779,930	3,847,454
	Facilities	3,609,308	3,623,908	3,677,823
	IT	2,977,993	3,277,993	3,577,993
	Risk Management**	1,148,894	1,379,447	1,519,912
	Admin	1,201,558	1,441,356	1,484,590
	Total	12,977,354	13,502,634	14,107,772
Total General Levy	Fleet	3,417,121	3,175,153	3,231,873
	Facilities	2,328,823	2,720,645	2,764,302
	IT	2,295,890	2,427,689	2,642,812
	Risk Management	867,172	983,204	1,091,356
	Admin	N/A	(275,646)	(43,234)
	Total	8,909,006	9,031,045	9,687,109
Increase to General Levy	Fleet		(241,968)	56,720
	Facilities*		391,821	43,658
	IT		131,799	215,123
	Risk Management		116,032	108,152
	Admin		(239,797)	(43,234)
	Total		157,887	380,419
% Increase			1.77%	4.21%

* Excludes increase to PCC budget for change in facility operating responsibility. The PCC Facilities allocation decreased \$387,000 from 2025 to 2026.

** Assumes \$500,000 surplus contribution in 2026 and 2027.

See the Allocation Summary memo for additional details.

PCC repair & maintenance - The cost of repair and maintenance for the PCC has been moved under the PCC within the General Fund. These charges were previously managed by the Public Facilities fund and allocated to the General Fund. Capital costs will continue to be allocated to the PCC from the Public Facilities fund.

Capital expenditures – Budgeted capital expenditures align with the 2025-2034 CIP (attached in the meeting packet) with the following requested additions:

- P&R - \$450,000 and \$500,000 in 2026 and 2027, respectively, for replacement of park trails.
- P&R - \$40,000 mini loader and \$30,000 John Deere Pro Gator in 2026.

Housing and Redevelopment Authority Funds – Highlights of the HRA budgets include:

- Grace Management prepared the Plymouth Towne Square and Vicksburg Crossing budgets without requiring a subsidy from the HRA levy. The previous subsidy has been redirected to capital reserves for the senior buildings in line with the capital improvement plan.
- The HRA levy increase is a recommended 3%.
- The new Bring It Home program has been added under the Rental Assistance Fund (renamed to hold both Housing Choice Voucher and Bring It Home).

Destination Marketing Organization Fund – City code currently allocates lodging tax two-thirds to public recreational facilities and one-third to the local convention and tourism bureau. The portion for public recreational facilities has been utilized to offset the debt levy for the PCC and is budgeted at \$300,000. Lodging taxes average \$600,000/year. Recommend updating city code to allocate lodging taxes 50/50 between the PCC debt and the DMO fund.

Transit Fund – Increase in expenditures is driven by an increase with the First Transit contract.

Utility Funds – Utility fund revenue is increasing in accordance with the utility rate study with the exception of the solid waste fund. In 2026, rate increases are 8% for water, 7% for water resources, 4% for sewer and \$.50/month for recycling/yard waste (rate study projected \$.75). Increases in the fees cover increased operating costs associated with Minnesota Department of Health water supply connection fee (water fund), Metropolitan Council sewer availability charges (sewer fund) and Republic contract (solid waste fund). The cost of the yard waste site is covered within the solid waste fund (see Solid Waste Memo for additional information).



2026/2027 Levy Recommendation

CITY OF PLYMOUTH PROPERTY TAX LEVIES

<u>Levy Type</u>	<u>2024</u>	<u>2025</u>	<u>2026 Proposed Levy</u>	<u>2027 Concept Levy</u>	<u>% Change Proposed 2026 to 2025</u>	<u>% Change Concept 2027 to Proposed 2026</u>
Levy Base						
General Fund Base	40,878,873	43,349,363	46,620,630	48,961,076	7.5%	5.0%
Street Reconstruction	2,938,539	3,026,695	3,117,496	3,211,021	3.0%	3.0%
Recreation Fund	972,979	1,002,168	1,032,233	1,063,200	3.0%	3.0%
Park Replacement	1,010,631	1,040,950	1,522,178	1,617,844	46.2%	6.3%
Capital Improvement Fund	<u>511,026</u>	<u>526,357</u>	<u>542,147</u>	<u>558,412</u>	<u>3.0%</u>	<u>3.0%</u>
Total Levy Base	46,312,048	48,945,533	52,834,684	55,411,553	7.9%	4.9%
Special Levies						
2020A Plymouth Community Center	2,360,910	2,361,540	2,364,690	2,364,900	0.1%	0.0%
2021A Fire Stations	<u>1,348,095</u>	<u>1,347,728</u>	<u>1,346,573</u>	<u>1,344,630</u>	<u>-0.1%</u>	<u>-0.1%</u>
Total Special Levies	<u>3,709,005</u>	<u>3,709,268</u>	<u>3,711,263</u>	<u>3,709,530</u>	<u>0.1%</u>	<u>0.0%</u>
TOTAL CITY LEVY	50,021,053	52,654,801	56,545,947	59,121,083	7.4%	4.6%
HRA Levy	<u>658,823</u>	<u>678,588</u>	<u>698,945</u>	<u>719,914</u>	<u>3.0%</u>	<u>3.0%</u>
TOTAL LEVY	\$50,679,876	\$53,333,389	\$57,244,892	\$59,840,997	7.3%	4.5%
Total City Tax Rate (not including HRA)	24.5%	25.8%	27.3%	26.7%		

Property Tax Impact

The 2025 market value for taxes payable 2026 increased 0.7% (1.9% including new construction). New growth helps to ease the property tax impact to residents.

Summary of the 2025 Assessment

Growth statistics for each submarket in the City of Plymouth are listed below. The growth statistics are net figures that consider only market changes. These figures do not include new construction.

Single Family Homes	+ 3.2 %	Residential Condos	- 1.6 %
Commercial	- 8.5 %	Townhouses	+ 1.8 %
Industrial	- 2.0 %	Double Bungalow	- 0.8 %
Apartment	- 3.5 %	Residential Zero Lot Line	+ 3.1 %

City of Plymouth 2025 Assessment

Total market value:	\$18,366,721,100
New construction:	\$228,827,700
Net percent increase for all property types:	+ 0.7 %
Gross percent increase:	+ 1.9 %.

Following are the proposed annual tax impacts:

	Annual	Monthly
	2026	2026
	Proposed	Proposed
	Levy Impact	Levy Impact
Median Value Home		
Property Taxes		
Year-over-year home appreciation	29.61	2.47
General Levy	82.38	6.87
Park Replacement Levy	12.66	1.06
Other Levies (e.g., HRA, debt)	3.95	0.33
Total City Property Tax Change	128.60	10.72
Utilities (average usage)		
Water	18.08	1.51
Sewer	21.44	1.79
Water Resources	7.84	0.65
Solid Waste	6.00	0.50
Yard Waste	-	-
Franchise Fees	-	-
Total Utility Change	53.36	4.45
		-
Total Median Value Home	181.96	15.16
\$1 million commercial	180.65	15.05
\$5 million commercial	931.38	77.62

Next Steps

- Staff will incorporate City Council direction from this meeting into the proposed budget and levy.
- City Council approve the preliminary levy at the regular meeting on September 23.
- Preliminary levy will be certified to Hennepin County by September 30.
- Council will continue to discuss budget items on October 28 and November 10, as needed.
- Council approve budget, property tax levies and rates on December 9.

Fund	Central Equipment
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	211,951	206,201	141,535	(64,666)	-31.4%	149,160	7,625	5.4%
Capital Improve	13,945	2,415,400	2,815,600	400,200	16.6%	1,421,000	(1,394,600)	-49.5%
Contractual Services	175,510	132,310	135,910	3,600	2.7%	136,510	600	0.4%
Debt Service Interest	5,783	0	0	0	0.0%	0	0	0.0%
Depreciation	1,781,801	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	2,019	3,500	3,500	0	0.0%	3,500	0	0.0%
Employee Development & Meetings	865	2,200	2,200	0	0.0%	2,200	0	0.0%
Equip	19,729	34,000	34,000	0	0.0%	34,000	0	0.0%
Materials & Supplies	899,762	898,605	962,500	63,895	7.1%	982,600	20,100	2.1%
Other	329,378	31,275	36,650	5,375	17.2%	36,650	0	0.0%
Personal Services	643,324	737,197	809,904	72,707	9.9%	854,567	44,663	5.5%
Transfers Out	0	0	0	0	0.0%	0	0	0.0%
Expense Total	4,084,067	4,460,688	4,941,799	481,111	10.8%	3,620,187	(1,321,612)	-26.7%
Revenue								
Billings To Depts	3,884,232	4,039,601	3,779,930	(259,671)	-6.4%	3,847,454	67,524	1.8%
Charges For Services	0	21,218	21,218	0	0.0%	21,218	0	0.0%
Contributions & Donations - Capital	271,757	0	0	0	0.0%	0	0	0.0%
Int Inc	618,901	218,156	274,800	56,644	26.0%	274,800	0	0.0%
Intergovernmental	0	0	0	0	0.0%	0	0	0.0%
Other	296,478	106,090	100,000	(6,090)	-5.7%	100,000	0	0.0%
Transfers In	51,972	75,628	0	(75,628)	-100.0%	0	0	0.0%
Revenue Total	5,123,340	4,460,693	4,175,948	(284,745)	-6.4%	4,243,472	67,524	1.6%
Net Income/(Loss)	1,039,273	5	(765,851)	(765,856)		623,285	1,389,136	

Fund	Public Facilities
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	30,208	35,623	151,417	115,794	325.1%	166,446	15,029	9.9%
Capital Improve	0	3,090,000	2,769,000	(321,000)	-10.4%	1,725,000	(1,044,000)	-37.7%
Contractual Services	2,204,837	2,288,965	2,079,637	(209,328)	-9.1%	2,071,690	(7,947)	-0.4%
Contributed Capital	0	0	0	0	0.0%	0	0	0.0%
Depreciation	770,357	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	2,347	1,850	2,100	250	13.5%	2,100	0	0.0%
Employee Development & Meetings	1,708	4,500	4,500	0	0.0%	4,500	0	0.0%
Equip	26,656	100,100	77,300	(22,800)	-22.8%	77,300	0	0.0%
Materials & Supplies	135,236	175,790	170,050	(5,740)	-3.3%	170,050	0	0.0%
Other	1,367	950	920	(30)	-3.2%	920	0	0.0%
Personal Services	434,193	581,547	627,262	45,715	7.9%	460,389	(166,873)	-26.6%
Transfers Out	232,052	0	0	0	0.0%	0	0	0.0%
Expense Total	3,838,961	6,279,325	5,882,186	(397,139)	-6.3%	4,678,395	(1,203,791)	-20.5%
Revenue								
Billings To Depts	3,363,387	3,609,308	3,623,908	14,600	0.4%	3,677,823	53,915	1.5%
Contributions & Donations - Capital	287,615	0	0	0	0.0%	0	0	0.0%
Gen Prop Tax	0	0	0	0	0.0%	0	0	0.0%
Int Inc	347,344	141,497	164,600	23,103	16.3%	164,600	0	0.0%
Intergovernmental	0	0	0	0	0.0%	0	0	0.0%
Other	16,067	9,000	60,000	51,000	566.7%	11,000	(49,000)	-81.7%
Transfers In	250,000	2,519,522	0	(2,519,522)	-100.0%	0	0	0.0%
Revenue Total	4,264,413	6,279,327	3,848,508	(2,430,819)	-38.7%	3,853,423	4,915	0.1%
Net Income/(Loss)	425,452	2	(2,033,678)	(2,033,680)		(824,972)	1,208,706	

Fund	Information Technology
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	40,293	45,716	57,805	12,089	26.4%	59,785	1,980	3.4%
Capital Improve	(58,440)	80,000	1,818,700	1,738,700	2173.4%	1,556,400	(262,300)	-14.4%
Contractual Services	1,868,465	1,822,128	2,550,647	728,519	40.0%	2,606,665	56,018	2.2%
Debt Service Interest	5,196	0	0	0	0.0%	0	0	0.0%
Depreciation	407,147	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	(12,698)	250	250	0	0.0%	250	0	0.0%
Employee Development & Meetings	10,349	20,500	20,500	0	0.0%	20,500	0	0.0%
Equip	238,115	288,463	288,463	0	0.0%	288,463	0	0.0%
Materials & Supplies	11,140	12,000	17,000	5,000	41.7%	17,000	0	0.0%
Other	156,379	0	1,055	1,055	0.0%	1,055	0	0.0%
Personal Services	948,175	1,108,631	1,158,022	49,391	4.5%	1,218,032	60,010	5.2%
Transfers Out	0	0	0	0	0.0%	0	0	0.0%
Expense Total	3,614,121	3,377,688	5,912,442	2,534,754	75.0%	5,768,150	(144,292)	-2.4%
Revenue								
Billings To Depts	2,808,085	2,977,993	3,277,993	300,000	10.1%	3,577,993	300,000	9.2%
Charges For Services	0	0	0	0	0.0%	0	0	0.0%
Contributions & Donations - Capital	46,350	0	0	0	0.0%	0	0	0.0%
Int Inc	255,621	96,074	138,000	41,926	43.6%	138,000	0	0.0%
Intergovernmental	9,482	0	0	0	0.0%	0	0	0.0%
Other	1,515	0	0	0	0.0%	0	0	0.0%
Transfers In	82,000	303,624	100,000	(203,624)	-67.1%	0	(100,000)	-100.0%
Revenue Total	3,203,053	3,377,691	3,515,993	138,302	4.1%	3,715,993	200,000	5.7%
Net Income/(Loss)	(411,068)	3	(2,396,449)	(2,396,452)		(2,052,157)	344,292	

Fund	Risk Management
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	10,965	11,623	0	(11,623)	-100.0%	0	0	0.0%
Contractual Services	1,764,864	1,714,098	1,864,210	150,112	8.8%	1,934,177	69,967	3.8%
Dues & Subscriptions	0	0	0	0	0.0%	0	0	0.0%
Employee Development & Meetings	0	0	0	0	0.0%	0	0	0.0%
Materials & Supplies	34	300	300	0	0.0%	300	0	0.0%
Other	27,046	24,082	25,912	1,830	7.6%	25,912	0	0.0%
Personal Services	12,368	0	0	0	0.0%	0	0	0.0%
Transfers Out	2,403	0	0	0	0.0%	0	0	0.0%
Expense Total	1,817,680	1,750,103	1,890,422	140,319	8.0%	1,960,389	69,967	3.7%
Revenue								
Billings To Depts	755,811	1,148,894	1,379,447	230,553	20.1%	1,519,912	140,465	10.2%
Int Inc	273,577	141,181	135,000	(6,181)	-4.4%	135,000	0	0.0%
Other	151,871	86,463	98,500	12,037	13.9%	101,200	2,700	2.7%
Transfers In	2,700,000	373,565	500,000	126,435	33.8%	500,000	0	0.0%
Revenue Total	3,881,259	1,750,103	2,112,947	362,844	20.7%	2,256,112	143,165	6.8%
Net Income/(Loss)	2,063,579	-	222,525	222,525		295,723	73,198	

Fund	Water
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	1,558,763	1,597,363	1,161,247	(436,116)	-27.3%	1,206,822	45,575	3.9%
Capital Improve	0	3,940,000	3,230,000	(710,000)	-18.0%	6,770,000	3,540,000	109.6%
Contractual Services	2,000,674	2,088,000	2,228,050	140,050	6.7%	2,223,973	(4,077)	-0.2%
Debt Service Interest	0	0	0	0	0.0%	0	0	0.0%
Depreciation	2,904,138	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	9,398	12,500	10,000	(2,500)	-20.0%	10,000	0	0.0%
Employee Development & Meetings	19,526	18,000	21,000	3,000	16.7%	21,000	0	0.0%
Equip	8,437	15,000	15,000	0	0.0%	15,000	0	0.0%
Materials & Supplies	886,179	823,250	890,290	67,040	8.1%	909,214	18,924	2.1%
Other	57,426	60,550	55,630	(4,920)	-8.1%	55,630	0	0.0%
Personal Services	1,780,767	1,985,563	2,239,036	253,473	12.8%	2,367,472	128,436	5.7%
Transfers Out	2,117,342	1,650,001	41,700	(1,608,301)	-97.5%	41,700	0	0.0%
Expense Total	11,342,650	12,190,227	9,891,953	(2,298,274)	-18.9%	13,620,811	3,728,858	37.7%
Revenue								
Billings To Depts	0	0	0	0	0.0%	0	0	0.0%
Charges For Services	8,941,025	11,335,739	12,312,841	977,102	8.6%	13,291,996	979,155	8.0%
Contributions & Donations - Capital	904,606	800,000	800,000	0	0.0%	800,000	0	0.0%
Int Inc	133,225	34,500	103,300	68,800	199.4%	103,300	0	0.0%
Intergovernmental	33,664	10,000	10,000	0	0.0%	10,000	0	0.0%
Other	26,415	10,000	15,000	5,000	50.0%	15,000	0	0.0%
Permits & Licenses	0	0	0	0	0.0%	0	0	0.0%
Special Assess	0	0	0	0	0.0%	0	0	0.0%
Transfers In	333,647	0	0	0	0.0%	0	0	0.0%
Revenue Total	10,372,582	12,190,239	13,241,141	1,050,902	8.6%	14,220,296	979,155	7.4%
Net Income/(Loss)	(970,068)	12	3,349,188	3,349,176		599,485	(2,749,703)	

Fund	Sewer
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	730,329	755,968	1,018,933	262,965	34.8%	1,048,695	29,762	2.9%
Capital Improve	0	3,420,000	2,290,000	(1,130,000)	-33.0%	2,760,000	470,000	20.5%
Contractual Services	8,016,273	8,484,790	8,927,285	442,495	5.2%	9,185,676	258,391	2.9%
Depreciation	1,707,695	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	0	300	300	0	0.0%	300	0	0.0%
Employee Development & Meetings	12,972	9,000	12,300	3,300	36.7%	12,300	0	0.0%
Equip	3,335	7,500	7,500	0	0.0%	7,500	0	0.0%
Materials & Supplies	70,410	109,700	114,700	5,000	4.6%	115,200	500	0.4%
Other	78,511	69,700	78,190	8,490	12.2%	78,190	0	0.0%
Personal Services	934,602	1,145,297	1,354,077	208,780	18.2%	1,445,787	91,710	6.8%
Transfers Out	438,451	323,698	9,600	(314,098)	-97.0%	9,600	0	0.0%
Expense Total	11,992,578	14,325,953	13,812,885	(513,068)	-3.6%	14,663,248	850,363	6.2%
Revenue								
Billings To Depts	0	0	0	0	0.0%	0	0	0.0%
Charges For Services	12,437,808	13,342,852	13,764,925	422,073	3.2%	14,179,543	414,618	3.0%
Contributions & Donations - Capital	351,331	900,000	900,000	0	0.0%	900,000	0	0.0%
Int Inc	230,589	38,200	102,700	64,500	168.8%	102,700	0	0.0%
Intergovernmental	33,508	34,900	35,014	114	0.3%	36,049	1,035	3.0%
Other	11,851	10,000	10,000	0	0.0%	10,000	0	0.0%
Permits & Licenses	0	0	0	0	0.0%	0	0	0.0%
Transfers In	29,376	0	0	0	0.0%	0	0	0.0%
Revenue Total	13,094,463	14,325,952	14,812,639	486,687	3.4%	15,228,292	415,653	2.8%
Net Income/(Loss)	1,101,885	(1)	999,754	999,755		565,044	(434,710)	

Fund	Water Resources
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	551,277	577,790	520,280	(57,510)	-10.0%	538,280	18,000	3.5%
Capital Improve	0	3,081,000	2,978,000	(103,000)	-3.3%	2,796,000	(182,000)	-6.1%
Contractual Services	366,498	553,610	586,750	33,140	6.0%	591,250	4,500	0.8%
Depreciation	1,515,183	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	374,575	415,000	406,500	(8,500)	-2.0%	446,600	40,100	9.9%
Employee Development & Meetings	10,736	8,200	13,450	5,250	64.0%	13,800	350	2.6%
Equip	8,301	15,000	15,000	0	0.0%	15,000	0	0.0%
Materials & Supplies	45,501	81,750	88,750	7,000	8.6%	89,250	500	0.6%
Other	32,680	32,600	31,040	(1,560)	-4.8%	31,040	0	0.0%
Personal Services	1,091,522	1,383,066	1,505,658	122,592	8.9%	1,668,988	163,330	10.8%
Transfers Out	1,155,597	370,297	3,500	(366,797)	-99.1%	3,500	0	0.0%
Expense Total	5,151,870	6,518,313	6,148,928	(369,385)	-5.7%	6,193,708	44,780	0.7%
Revenue								
Billings To Depts	0	0	0	0	0.0%	0	0	0.0%
Charges For Services	5,107,331	5,639,612	6,031,980	392,368	7.0%	6,450,316	418,336	6.9%
Contributions & Donations - Capital	1,158,720	800,000	800,000	0	0.0%	800,000	0	0.0%
Fines & Forfeitures	0	0	0	0	0.0%	0	0	0.0%
Int Inc	374,442	55,700	58,900	3,200	5.7%	58,900	0	0.0%
Intergovernmental	202,396	0	0	0	0.0%	0	0	0.0%
Other	9,984	23,000	23,000	0	0.0%	23,000	0	0.0%
Transfers In	0	0	0	0	0.0%	0	0	0.0%
Revenue Total	6,852,873	6,518,312	6,913,880	395,568	6.1%	7,332,216	418,336	6.1%
Net Income/(Loss)	1,701,003	(1)	764,952	764,953		1,138,508	373,556	

Fund	Solid Waste Mgmt
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	43,709	46,263	140,097	93,834	202.8%	144,214	4,117	2.9%
Contractual Services	2,387,830	2,332,100	3,697,100	1,365,000	58.5%	3,972,100	275,000	7.4%
Depreciation	5,683	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	0	400	400	0	0.0%	400	0	0.0%
Employee Development & Meetings	0	1,050	1,050	0	0.0%	1,050	0	0.0%
Equip	0	0	0	0	0.0%	0	0	0.0%
Materials & Supplies	3,715	11,700	11,700	0	0.0%	11,700	0	0.0%
Other	15,248	9,925	9,980	55	0.6%	9,980	0	0.0%
Personal Services	198,749	280,939	241,101	(39,838)	-14.2%	253,834	12,733	5.3%
Transfers Out	0	56,319	0	(56,319)	-100.0%	0	0	0.0%
Expense Total	2,654,934	2,738,696	4,101,428	1,362,732	49.8%	4,393,278	291,850	7.1%
Revenue								
Charges For Services	2,503,672	2,535,564	3,943,839	1,408,275	55.5%	4,159,157	215,318	5.5%
Int Inc	20,018	9,450	15,550	6,100	64.6%	15,550	0	0.0%
Intergovernmental	375,344	163,700	163,700	0	0.0%	163,700	0	0.0%
Other	23,950	25,000	25,000	0	0.0%	25,000	0	0.0%
Permits & Licenses	4,400	4,975	5,000	25	0.5%	5,000	0	0.0%
Transfers In	0	0	0	0	0.0%	0	0	0.0%
Revenue Total	2,927,384	2,738,689	4,153,089	1,414,400	51.6%	4,368,407	215,318	5.2%
Net Income/(Loss)	272,450	(7)	51,661	51,668		(24,871)	(76,532)	

Fund	Ice Center
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	250,311	269,428	237,981	(31,447)	-11.7%	255,836	17,855	7.5%
Capital Improve	0	295,000	80,000	(215,000)	-72.9%	225,000	145,000	181.3%
Contractual Services	691,995	786,480	749,564	(36,916)	-4.7%	776,321	26,757	3.6%
Depreciation	721,686	0	0	0	0.0%	0	0	0.0%
Dues & Subscriptions	1,945	700	1,500	800	114.3%	1,500	0	0.0%
Employee Development & Meetings	8,426	7,600	14,100	6,500	85.5%	15,100	1,000	7.1%
Equip	12,074	36,000	15,000	(21,000)	-58.3%	0	(15,000)	-100.0%
Materials & Supplies	194,844	165,050	202,750	37,700	22.8%	207,500	4,750	2.3%
Other	34,456	22,387	31,587	9,200	41.1%	31,587	0	0.0%
Personal Services	951,861	1,169,544	1,099,733	(69,811)	-6.0%	1,353,530	253,797	23.1%
Transfers Out	0	0	0	0	0.0%	0	0	0.0%
Expense Total	2,867,598	2,752,189	2,432,215	(319,974)	-11.6%	2,866,374	434,159	17.9%
Revenue								
Charges For Services	2,336,226	2,428,413	2,505,963	77,550	3.2%	2,561,508	55,545	2.2%
Contributions & Donations - Capital	0	0	0	0	0.0%	0	0	0.0%
Contributions & Donations - Opr	4,355	0	0	0	0.0%	0	0	0.0%
Int Inc	10,061	8,500	11,300	2,800	32.9%	11,300	0	0.0%
Intergovernmental	0	0	0	0	0.0%	0	0	0.0%
Other	74,623	61,000	100,000	39,000	63.9%	102,500	2,500	2.5%
Transfers In	370,134	254,281	0	(254,281)	-100.0%	0	0	0.0%
Revenue Total	2,795,399	2,752,194	2,617,263	(134,931)	-4.9%	2,675,308	58,045	2.2%
Net Income/(Loss)	(72,199)	5	185,048	185,043		(191,066)	(376,114)	

Fund	Field House
Department	All
Division	All
Program	All

Row Labels	Sum of Amounts - FY24 Actual	Sum of Amounts - FY25 Budgeted	Sum of Amounts - FY26 In Progress	\$ var 26 vs 25	% var 26 vs 25	Sum of Amounts - FY27 In Progress	\$ var 27 vs 26	% var 27 vs 26
Expense								
Allocations	137,125	128,550	26,758	(101,792)	-79.2%	27,995	1,237	4.6%
Capital Improve	0	30,000	0	(30,000)	-100.0%	0	0	0.0%
Contractual Services	92,479	180,640	209,645	29,005	16.1%	216,000	6,355	3.0%
Depreciation	101,564	0	0	0	0.0%	0	0	0.0%
Employee Development & Meetings	200	200	1,000	800	400.0%	1,000	0	0.0%
Equip	0	0	0	0	0.0%	0	0	0.0%
Materials & Supplies	2,811	8,740	10,500	1,760	20.1%	10,800	300	2.9%
Other	266	300	170	(130)	-43.3%	170	0	0.0%
Personal Services	146,904	158,346	187,730	29,384	18.6%	200,541	12,811	6.8%
Transfers Out	0	0	0	0	0.0%	0	0	0.0%
Expense Total	481,349	506,776	435,803	(70,973)	-14.0%	456,506	20,703	4.8%
Revenue								
Charges For Services	377,537	417,150	414,621	(2,529)	-0.6%	427,085	12,464	3.0%
Contributions & Donations - Capital	0	0	0	0	0.0%	0	0	0.0%
Int Inc	64,648	16,500	32,500	16,000	97.0%	32,500	0	0.0%
Intergovernmental	0	0	0	0	0.0%	0	0	0.0%
Other	14,980	0	12,000	12,000	0.0%	12,000	0	0.0%
Transfers In	0	73,125	0	(73,125)	-100.0%	0	0	0.0%
Revenue Total	457,165	506,775	459,121	(47,654)	-9.4%	471,585	12,464	2.7%
Net Income/(Loss)	(24,184)	(1)	23,318	23,319		15,079	(8,239)	

City of Plymouth - Budgeted FTE

	<u>2024</u>	<u>2025</u>	<u>2026</u>	<u>2027</u>
City Administration	7.0	7.0	7.0	7.0
Administrative Services	27.0	27.0	27.0	27.0
General Fund	19.0	19.0	19.0	19.0
IT	8.0	8.0	8.0	8.0
HRA	0.1	0.1	-	-
Community & Economic Development	25.5	26.0	27.0	28.0
General Fund	21.3	21.8	22.0	22.5
HRA	4.2	4.2	5.0	5.5
Parks & Recreation	58.4	62.1	63.1	65.1
General Fund	38.7	41.4	42.2	42.2
Recreation Fund	11.3	12.3	12.5	13.3
Destination Marketing Organization	1.0	1.0	1.0	1.0
Construction Fund (unbudgeted fund)	-	-	-	1.0
Plymouth Ice Center	6.4	6.4	6.4	6.4
Fieldhouse	1.0	1.0	1.0	1.2
Police	100.1	103.1	105.1	106.1
Fire	30.0	31.0	30.5	30.5
Public Works	73.6	74.9	77.9	78.9
General Fund	26.1	26.8	26.8	26.8
Transit	1.2	1.2	1.2	1.7
Water	14.9	15.1	16.1	16.1
Water Resources	10.5	10.7	11.5	12.0
Sewer	8.9	9.1	10.4	10.4
Solid Waste	1.4	1.4	1.4	1.4
Central Equipment	6.0	6.0	6.0	6.0
Public Facilities	4.7	4.7	4.7	4.7
Total	321.6	331.1	337.6	342.6
Change		9.5	6.5	5.0



Memorandum

To: Dave Callister, City Manager

From: Andrea Rich, Finance Director
Ryan Vadnais, Assistant Finance Director

Date: September 9, 2025

Item: Allocations Summary – 26/27 Budget

The City of Plymouth has five allocation charges: Administrative, Central Equipment, Facilities, IT and Risk Management. All but Administrative represent internal service funds. The Administrative fee represents General Fund costs for management, HR and Finance that are allocated to non-levy funded funds (e.g., water, sewer, transit, etc.).

Internal service fund projections have been created similar to the utility rate study. The methodology for internal service funds includes:

- Projecting revenue, expenses and capital for the internal service funds out 9-25 years depending on the fund.
- Setting rates to recover operating and capital costs.
- A targeted cash positive balance (opposed to utility study of 3 months of operating expenses and 50% of following year capital) for the Central Equipment, Facilities and IT funds. Reserve balances fluctuate depending upon swings in capital spend. The Risk Management fund has a targeted reserve balance of \$7 million (see separate Risk Management fund balance memo).
- Gradual rate adjustment to avoid any volatility.

The following discusses proposed 2026/27 allocations.

Administration

- Two year projection - Projections are updated every other year in conjunction with the operating budget process and are designed to reimburse the City's General Fund for administrative services (e.g., HR, Finance) provided to non-levy supported funds.
- The allocation is based upon the size of the budget and the number of FTE's:
 - Size of budget – For example, if the sewer fund budget, adjusted for capital fluctuations, represents 2% of the total of all fund budgets, the sewer fund is allocated 2% of the admin budget, excluding HR.
 - Number of FTE's – For example, if the sewer fund FTE's represent 3% of total FTE's, then the sewer fund is allocated 3% of the HR budget.

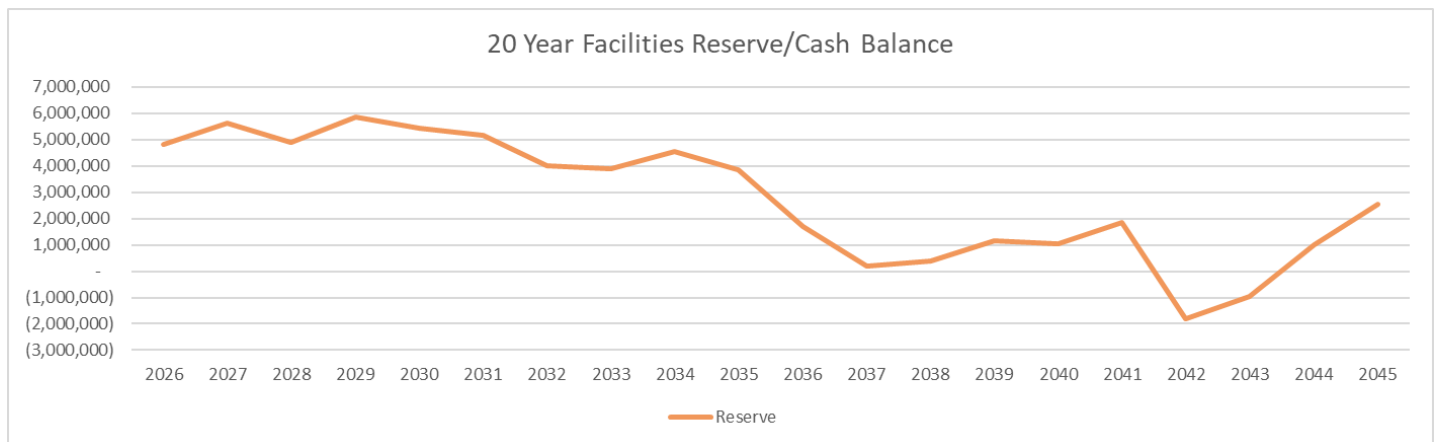
- Historically the increase in Administration allocations has been a flat 3% increase. To be consistent with the allocation methodology, the proposed increase is \$240,000 in 2026 (20% increase) and a \$43,000 increase in 2027 (3% increase). This represents revenue to the General Fund.

Central Equipment

- 20 year projection.
- Anticipated capital spend comes from the Fleet and Facilities Manager. In years with no projected replacement, an average of \$1.8 million has been used. Capital out years include no inflation adjustment or replacement of replacements. The 2025 budgeted capital allocation is \$2 million and is proposed to stay the same. This is allocated based on a department's percentage share of their equipment to the total pool.
- The operating/overhead component is allocated based on two years of work order and fuel usage history and covers 100% of operating costs. Operating costs are projected to increase 3% annually.
- In total, this is a \$260,000 decrease in 2026 (\$242,000 General Fund impact) and \$68,000 increase in 2027. This maintains a healthy average reserve balance of \$13.6 million (projected range of \$9-\$18 million).

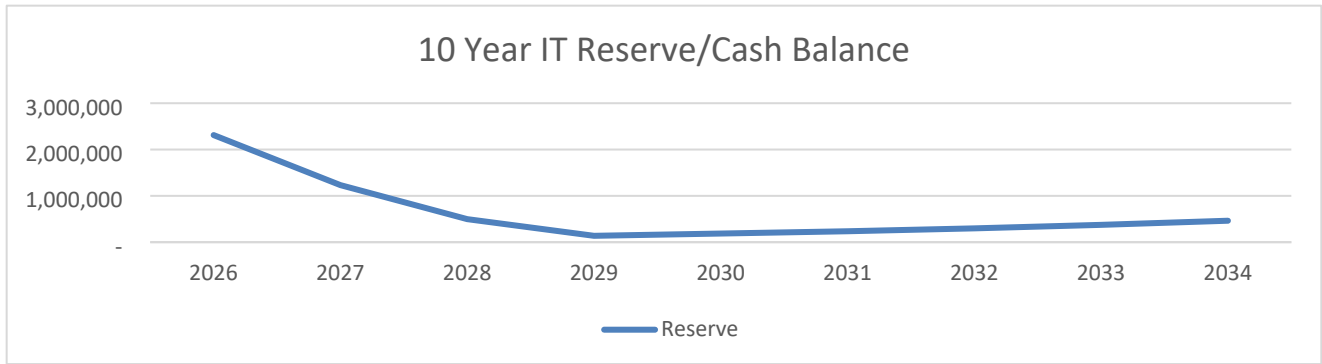
Facilities

- 20 year projection - Projections are updated every other year in conjunction with the operating budget process. The combination of a 20 year outlook and performance of updates every two years allows time for potential future changes to be incorporated.
- Responsibility for the PCC facility operational repair and maintenance has been transferred from the Facilities fund to the General Fund beginning with the 2026 budget. The Facilities fund will continue to allocate for the capital component. The PCC facility allocation decreased by \$387,000 from 2025 to 2026.
- Capital comes from the Fleet and Facilities Manager with an annual average anticipated spend of \$1.6 million. This does not include the cost to rebuild a new PCC or fire station but rather routine replacements. The assumption is that bonds would be issued for new facilities.
- The operating/overhead component is allocated based on a two year average expense by building, then to departments based upon FTE's. Operating costs are projected to increase 3% annually.
- The projection calls for a 2026 operating allocation of \$2.8 million and a capital allocation of the average spend of \$1.6 million for a total of \$4.4 million. The 2025 total allocation was \$3.2 million (adjusted to remove PCC operating) for a deficit of \$1.2 million. Keeping allocations about flat to the 2025 allocation (including PCC) and utilizing reserves on hand in the short term, the capital allocation can be gradually built at a proposed 6% per year (approximately \$50,000 increase per year). Projected cash balances are shown below with low balances projected for 2037-2042, then a rebuilding. 2037 is the first year for significant spend on the PCC and the new fire stations; 2042 is the next year for significant spend on the new buildings. Overall, the total allocation is increasing \$15,000 from 2025 to 2026 but the increase to the General Fund is \$391,000. There is a shift in costs from the Water fund to fire and police within the General Fund.



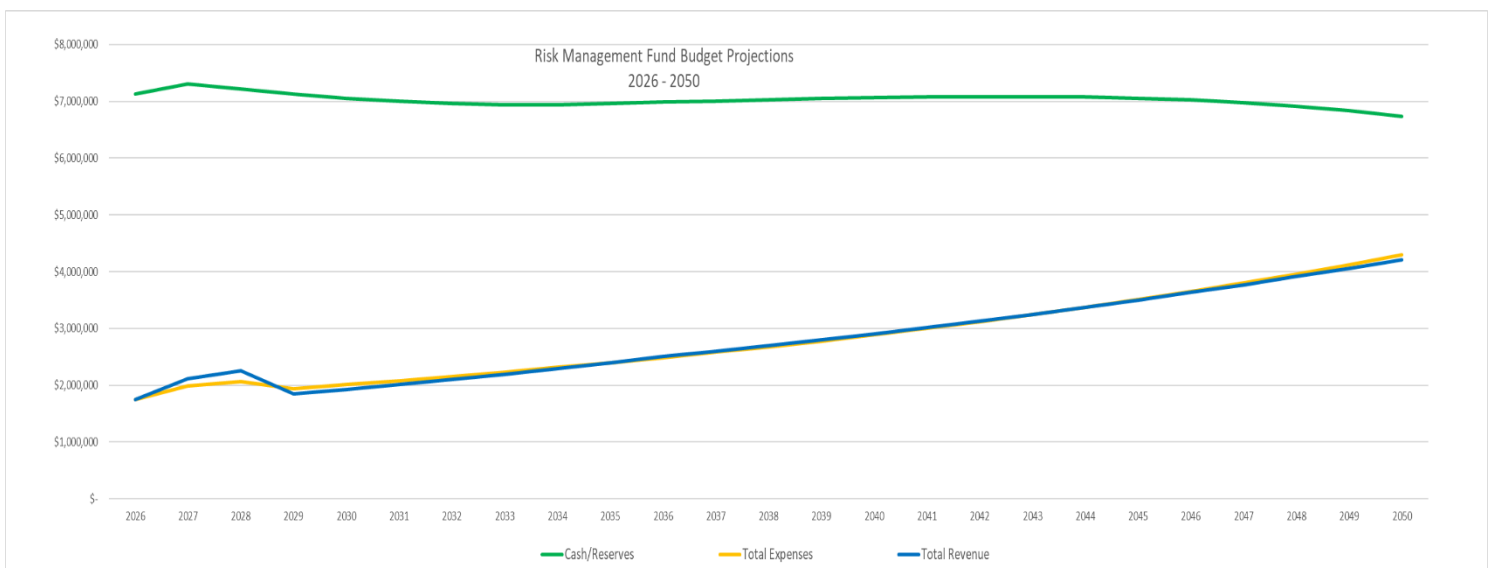
Information Technology (IT)

- Nine year projection to align with CIP through 2035.
- Work has been done on the IT budgets for the 2025-2034 CIP and 2026/27 operating budget.
 - A compilation of all software subscriptions and associated department, if applicable was performed. The increase in subscription expense year over year is due to the new ERP and police record management system as well as other miscellaneous software and increased cost for cloud-based solutions.
 - Capital projects were outlined and included in the 2025-2034 CIP. Projects include computers (laptops, desktops, squad PC's), anticipated software replacements, and other hardware (e.g., switches). The average projected annual capital spend is \$900,000 (excludes ERP with alternate funding sources) and a conservative \$600,000 has been built into the model to establish allocations. This assumption will be revisited with the next operating budget cycle.
- The allocation methodology allocates capital and subscriptions to driving departments, if known; all other costs are allocated based on the number of devices in a department.
- The 2025 IT total allocation was \$3 million. The current analysis shows that the operating allocation should be \$3.8 million in 2026. This would be a total required allocation charge of \$4.4 million (\$3.8 million operating and \$600,000 reserves) - \$1.4 million over the 2025 allocation.
- Current reserves allow for a phased increase to the allocation proposed at adding \$300,000 in 2026 and 2027, \$400,000 in 2028 and 2029, then \$500,000 in 2030. Of the \$300,000 proposed increase in 2026 and 2027, the impact to the General Fund is \$132,000 and \$215,000 in 2026 and 2027, respectively.



Risk Management

- 25 year projection - Projections are updated every other year in conjunction with the operating budget process.
- Fund expenditures are broken out to include operating costs, premiums, claims, and workers comp. Overhead is allocated based on FTE's, claims are based on a three-year average to actual department expenses, and premiums are based on direct linkage (e.g., squad cars to police) or FTE's per department for general items.
- The 2025 Risk Management allocation was \$1.2 million. To cover budgeted expenses, the 2026 allocation would need to be \$1.8 million. To preserve the targeted reserve of \$7 million for the Risk Management fund, propose to add one-time surplus funds up to \$500,000 in 2026 and 2027 and increase the allocation by \$231,000 in 2026 (116,000 increase to the General Fund levy) and \$140,000 in 2027 (\$108,000 increase to the General Fund levy).



Summary

		<u>2025</u>	<u>2026</u>	<u>2027</u>
<u>Total Allocations</u>	Fleet	4,039,601	3,779,930	3,847,454
	Facilities	3,609,308	3,623,908	3,677,823
	IT	2,977,993	3,277,993	3,577,993
	Risk Management**	1,148,894	1,379,447	1,519,912
	Admin	1,201,558	1,441,356	1,484,590
	Total	12,977,354	13,502,634	14,107,772
<u>Total General Levy</u>	Fleet	3,417,121	3,175,153	3,231,873
	Facilities	2,328,823	2,720,645	2,764,302
	IT	2,295,890	2,427,689	2,642,812
	Risk Management	867,172	983,204	1,091,356
	Admin	N/A	(275,646)	(43,234)
	Total	8,909,006	9,031,045	9,687,109
<u>Increase to General Levy</u>	Fleet		(241,968)	56,720
	Facilities*		391,821	43,658
	IT		131,799	215,123
	Risk Management		116,032	108,152
	Admin		(239,797)	(43,234)
	Total		157,887	380,419
% Increase			1.77%	4.21%

* Excludes increase to PCC budget for change in facility operating responsibility. The PCC Facilities allocation decreased \$387,000 from 2025 to 2026.

** Assumes \$500,000 surplus contribution in 2026 and 2027.



To: Ali Timpone, Human Resources Director
Andrea Rich, Finance Director

From: Jennifer Moreen, Senior HR Generalist

Date: August 28, 2025

Item: Risk Management Fund Update

Memorandum

The Risk Management Fund is an internal service fund designed to support the city’s workers’ compensation and property/casualty insurance programs. Fund revenues include allocations, subrogated claims, dividends, and investment earnings. Fund expenditures include premium costs, claims, settlements, and administrative costs such as broker fees and bank fees.

The Risk Management Fund balance was \$6,400,000 at the end of 2024. Staff recommends maintaining a balance of approximately \$7,000,000 in the Risk Management Fund based on consultation with the League of Minnesota Cities Insurance Trust (LMCIT) and for the purposes outlined below. Allocations have been adjusted over the past few years to replenish the Risk Management Fund.

Workers’ Compensation - \$4,000,000

The city is self-insured for workers’ compensation with Berkley Risk Administrators as the claims administrator. The city purchases required reinsurance from the Workers’ Compensation Reinsurance Association (WCRA) at a \$500,000 reinsurance level. This means the city is responsible for the first \$500,000 of a workers’ compensation claim and the WCRA would be responsible for expenses above this amount. Claims expenses include medical costs and indemnity wages for lost work time, as well as settlement amounts for those claims that result in litigation. The city has settled with 8 public safety officers over the years due to in-the-line-of-duty retirements, and claims such as this are not expected to decrease in number or in cost.

In addition to the first \$500,000 in workers’ compensation claims costs, the city also pays a semi-annual Special Compensation Fund (SCF) assessment on indemnity (lost time) claims. The SCF assessment is roughly 14% of the total claims costs and the industry standard recommends having four to ten times the reinsurance level available for these catastrophic claims.

Property/Casualty Litigation Costs - \$2,500,000

The city maintains municipal liability insurance limits of \$1,500,000 per occurrence with a \$2,000,000 annual aggregate deductible. Municipalities in the state of Minnesota are subject to a statutory tort maximum limit of liability of \$1,500,000. The state tort liability limit, however, would not apply to litigation brought against the city in Federal Court, as we have seen in litigation alleging excessive force used by municipal police officers. The city can also incur litigation costs with land use claims and other special risks, which include costs above the per-occurrence liability deductible. For these reasons, it is recommended that the city reserve funds in the amount of \$500,000 to be used in the event of a federal tort claim or settlement that would exceed the city’s \$2,000,000 limit of liability and/or for a land use claim. Consideration has been given to purchasing additional liability insurance coverage, but the premium costs have been prohibitive and it is not a widely advised practice by the LMCIT.

Uninsured Property (e.g., roads, bridges, culverts, mailboxes, streetlights) - \$500,000

Staff recommends reserving \$500,000 for unexpected damage to uninsured property. The culvert on Fernbrook Lane in 2014 is an example of the city incurring expenses to replace uninsured property. The culvert was in the CIP for repair in 2014, but ultimately needed to be replaced. This replacement cost the city approximately \$500,000. This is an example of a cost that could be covered with Risk Management funds in the future.

In conclusion, the recommendations in this memorandum are intended to support a balance in the Risk Management Fund of approximately \$7,000,000. Funds are not intended for certain purposes but rather to address issues as they arise.

To: Mayor and City Council members
Andrea Rich, Finance Director
Michael Thompson, Public Works Director
From: Jennifer Tomlinson, Parks and Recreation
Date: August 27, 2025
Item: Yard Waste Site Study Session Follow up

Background

On April 8, 2025, Council heard a presentation from staff on the history and current issues associated with the yard waste site. Council was briefed on the capacity issues the site is facing, details on the amount of yard waste processed on site and potential options moving forward. Staff presented an option for the future that included partnering with a third party to relocate and run the site. Council gave staff the direction to explore the concept in more detail. Upon further exploration, staff found that potential relocation is not feasible as an adjoining property owner would need to cooperate with the city and the property owner is not interested in participating.

On August 12, 2025, Council held a follow-up study session to discuss additional options for moving forward. Staff presented the following options for council consideration:

1. Continue to operate out of the current space with no change
2. Close the site to the public with no relocation plan
3. Opt into the Maple Grove site
4. Explore curbside collection

Direction

Council directed staff to continue operating out of the current space but look at opportunities to recoup costs associated with operating the site. Costs for grinding and hauling have increased exponentially year over year and the site does not have a funding source within the budget. Staff will go out to bid for a two-year contract with an option for a one-year renewal over the winter to determine rates for contract grinding and hauling. Absent updated numbers, staff is using historical costs from FY 23 and FY 24 to project the additional costs associated with the increased volume of material that the site is experiencing. Staff has identified utility billing to recoup the expense associated with the annual operating cost approaching \$400,000.

Utility Billing

The recycling fee has capacity to cover the costs associated with the yard waste site. All certified dwelling pay the fee regardless of utilization.

Other Users

Current agreements with the neighboring cities include the City of Wayzata, Long Lake and Medicine Lake are calculated at a rate of \$2.50 per capita. This amount was raised in 2023 from \$2 per capita to cover more of the costs of the site.

Below are numbers associated with their annual volume and total annual payment by city.

City	Annual Fee	Tons of material
City of Wayzata	\$11,083	1,092
City of Long Lake	\$4,352.50	515
City of Medicine Lake	\$842.50	283
	Total material including Plymouth in FY 24	49,802 tons of material

Staff have identified three options for other users.

Option 1: Stop accepting other cities residents' material.

Option 2: Increase the charge to other cities. Prior to 2020, this amount was set at \$1.00 per capita. In 2020 staff was directed to raise the rate to ensure other cities residents were not paying less than Plymouth residents. At the time Plymouth residents were paying \$1.56 per capita per year. It is within the city's purview to better align this charge with the amount of waste that is being generated. If we doubled the rate to \$5 per capita, an additional \$16,278 in revenue would be generated.

Option 3: Continue as is since the portion of use by other cities is negligible (3.7%) considering the overall use.

Direction from Council

Staff is looking for direction on increases associated with other cities use.



2025-2034 CIP
Plymouth, Minnesota



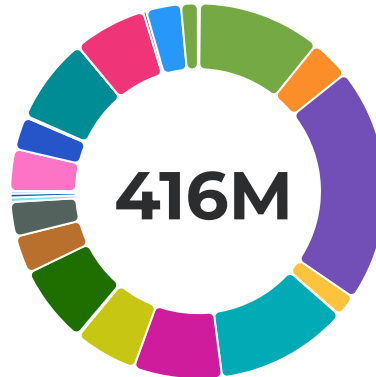
TABLE OF CONTENTS

Capital Improvement Plan Reporting **3**
by Funding Source 3

Capital Improvement Plan - Funding Source

This page slices the capital improvement plan by funding source (e.g., water fund, street reconstruction, surplus, etc.).

FY25 - FY34 Expenditures by Fund (including Historical)



100 - General Fund	\$732,000	0.18%
401 - Minnesota State Aid	\$44,335,000	10.64%
405 - Park Replacement (Levy)	\$14,370,000	3.45%
406 - Street Reconstruction	\$84,512,832	20.29%
408 - Park Construction (Dedication)	\$7,865,000	1.89%
418 - Utility Trunk Expansion	\$200,000	0.05%
500 - Water	\$47,715,000	11.46%
510 - Water Resources	\$31,731,000	7.62%
520 - Sewer	\$22,576,563	5.42%
540 - Ice Center	\$580,000	0.14%
550 - Fieldhouse	\$30,000	0.01%
600 - Central Equipment	\$27,914,925	6.70%
610 - Public Facilities	\$13,616,000	3.27%
620 - IT	\$12,352,456	2.97%
660 - Resource Planning	\$1,605,000	0.39%
850 - Plymouth Towne Square	\$1,421,080	0.34%
851 - Vicksburg Crossing	\$922,051	0.22%
Grants	\$15,000,000	3.60%
Interfund Loan to Street Reconstruction Fund (406)	\$11,750,000	2.82%
Other (see description for detail)	\$625,000	0.15%
Other Governmental Agency	\$30,747,483	7.38%
Public Safety Aid	\$52,000	0.01%
Special Assessments	\$26,199,122	6.29%
Surplus	\$1,040,000	0.25%
To Be Determined	\$12,550,000	3.01%
Watershed District	\$6,050,000	1.45%

100 - General Fund

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
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Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
CE-25-2027 2015 Chevy Silverado 3500 Ext Cab Truck	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-24-50X1 New Pickup Truck with Utility Body	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-25-50XX New RC Mower - Tracked 52" Rotary Mower	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-25-17X1 New Armored Protector Van	\$0	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-24-00X4 New Ford Maverick (Inspector Truck)	\$0	\$27,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-24-50XX New Toro Reelmaster 3100D (Parks)	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-25-50X1 New Truck with Utility Body/Snow Equip (Parks)	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-23-500X New/Additional Kubota Tractor	\$0	\$135,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 100 - General Fund	\$100,000	\$457,000	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	(continued from above) ↑	Total
CE-25-2027	2015 Chevy Silverado 3500 Ext Cab Truck	\$40,000
CE-24-50X1	New Pickup Truck with Utility Body	\$80,000
CE-25-50XX	New RC Mower - Tracked 52" Rotary Mower	\$75,000
CE-25-17X1	New Armored Protector Van	\$175,000
CE-24-00X4	New Ford Maverick (Inspector Truck)	\$27,000
CE-24-50XX	New Toro Reelmaster 3100D (Parks)	\$100,000
CE-25-50X1	New Truck with Utility Body/Snow Equip (Parks)	\$100,000
CE-23-500X	New/Additional Kubota Tractor	\$135,000
Total 100 - General Fund		\$732,000

401 - Minnesota State Aid

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
ST-25-002 36th Avenue Rehabilitation	\$0	\$2,900,000	\$0	\$0	\$0	\$0	\$0
ST-17-003 54th Avenue from Peony Lane to CSAH 101	\$0	\$0	\$250,000	\$1,900,000	\$0	\$0	\$0
ST-XX-9005 Full Depth Reclamation (FDR)	\$0	\$3,345,000	\$3,320,000	\$1,400,000	\$1,695,000	\$3,795,000	\$3,280,000



Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
ST-XX-9 002 Mill & Overlay	\$0	\$0	\$0	\$0	\$1,000,000	\$0	\$0
ST-XX-9 008 Other Agency Cost Participation	\$0	\$0	\$0	\$0	\$0	\$500,000	\$500,000
ST-24-0 003 Plymouth Boulevard Improvement	\$900,000	\$0	\$0	\$0	\$0	\$0	\$0
ST-XX-9 004 Roadside Trail Maintenance	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
ST-XX-9 006 Traffic Signal Improvements	\$0	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000
Total 401 - Minnesota State Aid	\$900,000	\$6,245,000	\$4,070,000	\$4,050,000	\$3,445,000	\$5,045,000	\$4,530,000

Project No. / Category (continued from above) ↑	FY2031	FY2032	FY2033	FY2034	Total
ST-25-00 02 36th Avenue Rehabilitation	\$0	\$0	\$0	\$0	\$2,900,000
ST-17-000 3 54th Avenue from Peony Lane to CSAH 101	\$0	\$0	\$0	\$0	\$2,150,000
ST-XX-90 05 Full Depth Reclamation (FDR)	\$3,210,000	\$2,780,000	\$2,780,000	\$2,780,000	\$28,385,000
ST-XX-90 02 Mill & Overlay	\$0	\$0	\$0	\$0	\$1,000,000
ST-XX-90 08 Other Agency Cost Participation	\$500,000	\$500,000	\$500,000	\$0	\$2,500,000
ST-24-00 03 Plymouth Boulevard Improvement	\$0	\$0	\$0	\$0	\$900,000
ST-XX-90 04 Roadside Trail Maintenance	\$500,000	\$500,000	\$500,000	\$500,000	\$4,500,000
ST-XX-90 06 Traffic Signal Improvements	\$250,000	\$250,000	\$250,000	\$250,000	\$2,000,000
Total 401 - Minnesota State Aid	\$4,460,000	\$4,030,000	\$4,030,000	\$3,530,000	\$44,335,000

405 - Park Replacement (Levy)

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
IC-25-0 003 Bleacher Replacement	\$0	\$165,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-25-0004 East Medicine Lake Playground	\$0	\$235,000	\$0	\$0	\$0	\$0	\$0	\$0
IC-25-0 002 Exterior Building Joint Caulking	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-25-0007 Hilde Performance Center Renovation	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
PR-25-0008 Land Acquisition	\$0	\$850,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-XX-9001 Park Improvements	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
PR-25-0006 Park Improvements 2025	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-26-0005 Park Improvements 2026	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
PR-XX-9002 Park Renovations	\$0	\$0	\$500,000	\$2,300,000	\$1,060,000	\$1,100,000	\$500,000	\$500,000
PR-26-0004 Peony Lane Medians	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0
IC-25-0004 PIC Rink B & C Sound System	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0
SRP-202201 Plymouth Ice Center Back Parking Lot & Trails	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0
IC-26-0001 Rink A/B Water Softner	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
PR-25-0005 Trail Replacement	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0
Total 405 - Park Replacement (Levy)	\$0	\$2,355,000	\$855,000	\$2,500,000	\$1,260,000	\$1,300,000	\$700,000	\$700,000

Project No. / Category (continued from above) ↑	FY2032	FY2033	FY2034	Total
IC-25-0003 Bleacher Replacement	\$0	\$0	\$0	\$165,000
PR-25-0004 East Medicine Lake Playground	\$0	\$0	\$0	\$235,000
IC-25-0002 Exterior Building Joint Caulking	\$0	\$0	\$0	\$45,000
PR-25-0007 Hilde Performance Center Renovation	\$0	\$0	\$500,000	\$950,000
PR-25-0008 Land Acquisition	\$0	\$0	\$0	\$850,000
PR-XX-9001 Park Improvements	\$0	\$0	\$0	\$1,000,000
PR-25-0006 Park Improvements 2025	\$0	\$0	\$0	\$100,000
PR-26-0005 Park Improvements 2026	\$0	\$0	\$0	\$200,000
PR-XX-9002 Park Renovations	\$1,200,000	\$2,500,000	\$500,000	\$10,160,000
PR-26-0004 Peony Lane Medians	\$0	\$0	\$0	\$75,000
IC-25-0004 PIC Rink B & C Sound System	\$0	\$0	\$0	\$160,000
SRP-202201 Plymouth Ice Center Back Parking Lot & Trails	\$0	\$0	\$0	\$150,000
IC-26-0001 Rink A/B Water Softner	\$0	\$0	\$0	\$80,000
PR-25-0005 Trail Replacement	\$0	\$0	\$0	\$200,000
Total 405 - Park Replacement (Levy)	\$1,200,000	\$2,500,000	\$1,000,000	\$14,370,000

406 - Street Reconstruction

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
ST-25-002 36th Avenue Rehabilitation	\$1,500,000	\$2,900,000	\$0	\$0	\$0	\$0	\$0
ST-24-0002 Chankahda Trail Reconstruction - Phase 3	\$500,000	\$0	\$250,000	\$0	\$0	\$0	\$0
ST-XX-9007 Concrete Sidewalk Replacement	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
ST-XX-9005 Full Depth Reclamation (FDR)	\$0	\$0	\$1,250,000	\$1,000,000	\$0	\$725,000	\$325,000
ST-17-002 Hamel Road Frontage Road Connection	\$120,000	\$870,000	\$0	\$0	\$0	\$0	\$0
ST-20-0001 Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$0	\$500,000	\$1,780,000
ST-XX-9002 Mill & Overlay	\$0	\$1,615,000	\$2,115,000	\$2,180,000	\$1,810,000	\$1,570,000	\$1,640,000
ST-XX-9008 Other Agency Cost Participation	\$0	\$250,000	\$0	\$0	\$0	\$250,000	\$0
ST-26-003 Peony Lane Bridge over CP Rail Improvements	\$0	\$200,000	\$750,000	\$0	\$0	\$0	\$0
ST-24-0003 Plymouth Boulevard Improvement	\$3,406,832	\$0	\$0	\$0	\$0	\$0	\$0
ST-XX-9003 Retaining Wall Replacement	\$0	\$250,000	\$250,000	\$250,000	\$300,000	\$300,000	\$300,000
ST-28-001 State Highway 169 Noise Barrier Installation	\$0	\$0	\$0	\$0	\$900,000	\$0	\$0
ST-23-003 Station 73 Transit Regional Improvement Project (TRIP)	\$750,000	\$0	\$0	\$0	\$0	\$0	\$0
ST-XX-9001 Street Reconstruction	\$0	\$2,901,000	\$3,672,000	\$1,864,000	\$4,646,000	\$4,242,000	\$5,012,000
ST-XX-9006 Traffic Signal Improvements	\$0	\$0	\$50,000	\$300,000	\$50,000	\$50,000	\$50,000
ST-27-001 Troy Lane from 54th Avenue to 56th Court	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0
Total 406 - Street Reconstruction	\$6,276,832	\$8,986,000	\$8,337,000	\$6,594,000	\$7,706,000	\$7,712,000	\$9,182,000

Project No. / Category
 (continued from above) ↑

	FY2031	FY2032	FY2033	FY2034	Total
ST-25-002 36th Avenue Rehabilitation	\$0	\$0	\$0	\$0	\$4,400,000



Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
ST-24-00 02	Chankahda Trail Reconstruction - Phase 3	\$0	\$0	\$0	\$0	\$750,000
ST-XX-90 07	Concrete Sidewalk Replacement	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
ST-XX-90 05	Full Depth Reclamation (FDR)	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$7,300,000
ST-17-000 2	Hamel Road Frontage Road Connection	\$0	\$0	\$0	\$0	\$990,000
ST-20-00 01	Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$2,280,000
ST-XX-90 02	Mill & Overlay	\$2,065,000	\$3,960,000	\$2,355,000	\$1,255,000	\$20,565,000
ST-XX-90 08	Other Agency Cost Participation	\$0	\$0	\$0	\$0	\$500,000
ST-26-00 03	Peony Lane Bridge over CP Rail Improvements	\$0	\$0	\$0	\$0	\$950,000
ST-24-00 03	Plymouth Boulevard Improvement	\$0	\$0	\$0	\$0	\$3,406,832
ST-XX-90 03	Retaining Wall Replacement	\$350,000	\$350,000	\$350,000	\$350,000	\$3,050,000
ST-28-00 01	State Highway 169 Noise Barrier Installation	\$0	\$0	\$0	\$0	\$900,000
ST-23-000 3	Station 73 Transit Regional Improvement Project (TRIP)	\$0	\$0	\$0	\$0	\$750,000
ST-XX-90 01	Street Reconstruction	\$3,986,000	\$2,460,000	\$2,433,000	\$5,305,000	\$36,521,000
ST-XX-90 06	Traffic Signal Improvements	\$50,000	\$50,000	\$50,000	\$50,000	\$700,000
ST-27-000 1	Troy Lane from 54th Avenue to 56th Court	\$0	\$0	\$0	\$0	\$1,000,000
Total 406 - Street Reconstruction		\$7,526,000	\$7,895,000	\$6,263,000	\$8,035,000	\$84,512,832

408 - Park Construction (Dedication)

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
PR-25-0002 Accessible Park Amenity	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PR-25-0003 Eagle Brook Church Trail Connection	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ST-17-0002 Hamel Road Frontage Road Connection	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
PR-25-0001 Northwest Greenway Segment 6	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SRP-2 02201 Plymouth Ice Center Back Parking Lot & Trails	\$0	\$550,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PR-26-0002 Prudential Park Development	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 408 - Park Construction (Dedication)	\$0	\$2,865,000	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	(continued from above) ↑	Total
PR-25-0002	Accessible Park Amenity	\$125,000
PR-25-0003	Eagle Brook Church Trail Connection	\$40,000
ST-17-0002	Hamel Road Frontage Road Connection	\$150,000
PR-25-0001	Northwest Greenway Segment 6	\$2,000,000
SRP-202201	Plymouth Ice Center Back Parking Lot & Trails	\$550,000
PR-26-0002	Prudential Park Development	\$5,000,000
Total 408 - Park Construction (Dedication)		\$7,865,000

418 - Utility Trunk Expansion

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
SS-XX-9002 Trunk Sewer Oversizing	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
WA-XX-9002 Trunk Watermain Oversizing	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
Total 418 - Utility Trunk Expansion	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0

Project No. / Category	(continued from above) ↑	Total
SS-XX-9002	Trunk Sewer Oversizing	\$100,000
WA-XX-9002	Trunk Watermain Oversizing	\$100,000
Total 418 - Utility Trunk Expansion		\$200,000

500 - Water

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
ST-25-002 36th Avenue Rehabilitation	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
WA-XX-9006 Central Water Treatment Plant Refurbishing Copy	\$0	\$40,000	\$0	\$2,000,000	\$0	\$0	\$275,000

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
ST-XX-9 005 Full Depth Reclamation (FDR)	\$0	\$100,000	\$150,000	\$150,000	\$150,000	\$175,000	\$175,000
ST-17-0 002 Hamel Road Frontage Road Connection	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
ST-20-0 001 Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$0	\$0	\$310,000
ST-XX-9 002 Mill & Overlay	\$0	\$400,000	\$400,000	\$500,000	\$700,000	\$300,000	\$300,000
ST-24-0 003 Plymouth Boulevard Improvement	\$350,000	\$0	\$0	\$0	\$0	\$0	\$0
ST-XX-9 001 Street Reconstruction	\$0	\$1,600,000	\$1,700,000	\$1,300,000	\$2,400,000	\$2,200,000	\$2,500,000
WA-XX-9004 Water Storage Facility Improvements	\$0	\$0	\$85,000	\$130,000	\$90,000	\$0	\$260,000
WA-XX-9005 Watermain Lining	\$0	\$0	\$75,000	\$2,250,000	\$75,000	\$2,250,000	\$0
WA-XX-9001 Well Refurbishing	\$0	\$145,000	\$400,000	\$440,000	\$590,000	\$280,000	\$620,000
WA-XX-9003 Zachary Water Treatment Plant Refurbishing	\$0	\$185,000	\$420,000	\$0	\$2,000,000	\$0	\$200,000
WA-23-0001 Zachary WTP Enhancements	\$0	\$2,500,000	\$0	\$0	\$0	\$0	\$0
Total 500 - Water	\$350,000	\$5,530,000	\$3,230,000	\$6,770,000	\$6,005,000	\$5,205,000	\$4,640,000

Project No. / Category (continued from above) ↑	FY2031	FY2032	FY2033	FY2034	Total
ST-25-00 02 36th Avenue Rehabilitation	\$0	\$0	\$0	\$0	\$500,000
WA-XX-9 006 Central Water Treatment Plant Refurbishing Copy	\$235,000	\$210,000	\$0	\$0	\$2,760,000
ST-XX-90 05 Full Depth Reclamation (FDR)	\$200,000	\$200,000	\$200,000	\$200,000	\$1,700,000
ST-17-000 2 Hamel Road Frontage Road Connection	\$0	\$0	\$0	\$0	\$60,000
ST-20-00 01 Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$310,000
ST-XX-90 02 Mill & Overlay	\$400,000	\$800,000	\$600,000	\$300,000	\$4,700,000
ST-24-00 03 Plymouth Boulevard Improvement	\$0	\$0	\$0	\$0	\$350,000
ST-XX-90 01 Street Reconstruction	\$2,100,000	\$1,500,000	\$1,500,000	\$2,400,000	\$19,200,000
WA-XX-9 004 Water Storage Facility Improvements	\$600,000	\$100,000	\$100,000	\$0	\$1,365,000

Project No. / Category (continued from above) ↑	FY2031	FY2032	FY2033	FY2034	Total
WA-XX-9 005 Watermain Lining	\$75,000	\$2,250,000	\$0	\$75,000	\$7,050,000
WA-XX-9 001 Well Refurbishing	\$180,000	\$180,000	\$500,000	\$540,000	\$3,875,000
WA-XX-9 003 Zachary Water Treatment Plant Refurbishing	\$0	\$180,000	\$360,000	\$0	\$3,345,000
WA-23-0 001 Zachary WTP Enhancements	\$0	\$0	\$0	\$0	\$2,500,000
Total 500 - Water	\$3,790,000	\$5,420,000	\$3,260,000	\$3,515,000	\$47,715,000

510 - Water Resources

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
ST-25-0 002 36th Avenue Rehabilitation	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
WR-XX -9003 BCWMC Water Quality, Channel, and Basin Improvements	\$0	\$0	\$75,000	\$0	\$75,000	\$0	\$75,000
WR-26-0001 Fernbrook Regional Stormwater Improvement	\$0	\$500,000	\$500,000	\$0	\$0	\$0	\$0
ST-XX-9 005 Full Depth Reclamation (FDR)	\$0	\$100,000	\$100,000	\$100,000	\$125,000	\$125,000	\$125,000
WR-XX -9005 Future Lift Station Improvements - WR	\$0	\$0	\$0	\$0	\$0	\$0	\$280,000
WR-XX -9004 Future Water Quality Improvements	\$0	\$0	\$0	\$1,250,000	\$1,250,000	\$1,250,000	\$1,250,000
WR-25-0003 Greentree Stormwater Study	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0
ST-20-0 001 Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
WR-XX -9001 Maintain Water Quality Ponds	\$0	\$150,000	\$200,000	\$200,000	\$200,000	\$250,000	\$250,000
ST-XX-9 002 Mill & Overlay	\$0	\$50,000	\$60,000	\$30,000	\$30,000	\$35,000	\$35,000
WR-21-0006 Parkers Lake Chloride Reduction Project	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
ST-24-0 003 Plymouth Boulevard Improvement	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
WR-25-0001 Plymouth Creek Stream Restoration - Dunkirk to PIC	\$0	\$250,000	\$250,000	\$250,000	\$0	\$0	\$0
WR-22-0003 Storm Sewer Outfall Repairs	\$0	\$820,000	\$0	\$0	\$0	\$0	\$0
ST-XX-9001 Street Reconstruction	\$0	\$721,000	\$743,000	\$766,000	\$789,000	\$813,000	\$838,000
WR-XX-9002 Unspecified Drainage Improvement	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$300,000
WR-25-0002 West Medicine Lake Pond Maintenance	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
WR-26-0002 Wood Creek Restoration	\$0	\$150,000	\$850,000	\$0	\$0	\$0	\$0
Total 510 - Water Resources	\$50,000	\$4,141,000	\$2,978,000	\$2,796,000	\$2,669,000	\$2,673,000	\$3,253,000

Project No. / Category (continued from above) ↑	FY2031	FY2032	FY2033	FY2034	Total
ST-25-0002 36th Avenue Rehabilitation	\$0	\$0	\$0	\$0	\$300,000
WR-XX-9003 BCWMC Water Quality, Channel, and Basin Improvements	\$0	\$100,000	\$0	\$100,000	\$425,000
WR-26-0001 Fernbrook Regional Stormwater Improvement	\$0	\$0	\$0	\$0	\$1,000,000
ST-XX-9005 Full Depth Reclamation (FDR)	\$150,000	\$150,000	\$150,000	\$150,000	\$1,275,000
WR-XX-9005 Future Lift Station Improvements - WR	\$180,000	\$320,000	\$0	\$0	\$780,000
WR-XX-9004 Future Water Quality Improvements	\$1,250,000	\$1,500,000	\$1,500,000	\$1,500,000	\$10,750,000
WR-25-0003 Greentree Stormwater Study	\$0	\$0	\$0	\$0	\$150,000
ST-20-0001 Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$100,000
WR-XX-9001 Maintain Water Quality Ponds	\$250,000	\$300,000	\$300,000	\$300,000	\$2,400,000
ST-XX-9002 Mill & Overlay	\$35,000	\$40,000	\$40,000	\$40,000	\$395,000
WR-21-0006 Parkers Lake Chloride Reduction Project	\$0	\$0	\$0	\$0	\$250,000
ST-24-0003 Plymouth Boulevard Improvement	\$0	\$0	\$0	\$0	\$50,000
WR-25-0001 Plymouth Creek Stream Restoration - Dunkirk to PIC	\$0	\$0	\$0	\$0	\$750,000
WR-22-0003 Storm Sewer Outfall Repairs	\$0	\$0	\$0	\$0	\$820,000

Project No. / Category (continued from above) ↑	FY2031	FY2032	FY2033	FY2034	Total
ST-XX-90 01 Street Reconstruction	\$864,000	\$890,000	\$917,000	\$945,000	\$8,286,000
WR-XX-9 002 Unspecified Drainage Improvement	\$300,000	\$300,000	\$300,000	\$300,000	\$2,500,000
WR-25-0 002 West Medicine Lake Pond Maintenance	\$0	\$0	\$0	\$0	\$500,000
WR-26-0 002 Wood Creek Restoration	\$0	\$0	\$0	\$0	\$1,000,000
Total 510 - Water Resources	\$3,029,000	\$3,600,000	\$3,207,000	\$3,335,000	\$31,731,000

520 - Sewer

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
SS-27-0 001 28th Avenue Lift Station Generator	\$0	\$0	\$10,000	\$70,000	\$0	\$0	\$0
ST-25-0 002 36th Avenue Rehabilitation	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
SS-26-0 001 Bass Lake Lift Station Rehabilitation	\$0	\$100,000	\$800,000	\$0	\$0	\$0	\$0
SS-27-0 002 County Road 73 Lift Station Equipment Replacement	\$0	\$0	\$20,000	\$300,000	\$0	\$0	\$0
ST-XX-9 005 Full Depth Reclamation (FDR)	\$0	\$50,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
SS-XX-9003 Future Lift Station Improvements	\$0	\$0	\$0	\$0	\$0	\$600,000	\$750,000
ST-17-0 002 Hamel Road Frontage Road Connection	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0
ST-20-0 001 Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$0	\$0	\$10,000
SS-25-0 001 Lancaster Lift Station Rehabilitation and Electrical Renovation	\$100,000	\$1,900,000	\$0	\$0	\$0	\$0	\$0
ST-XX-9 002 Mill & Overlay	\$0	\$110,000	\$130,000	\$150,000	\$200,000	\$100,000	\$100,000
SS-28-0 001 Pike Lake Lift Station Equipment Replacement	\$0	\$0	\$0	\$20,000	\$280,000	\$0	\$0
ST-24-0 003 Plymouth Boulevard Improvement	\$211,563	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
SS-26-002 Prudential Downstream Sewer Upgrades	\$0	\$0	\$100,000	\$1,000,000	\$0	\$0	\$0
SS-XX-9001 Sanitary Sewer Lining	\$0	\$1,000,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,200,000
ST-XX-9001 Street Reconstruction	\$0	\$70,000	\$70,000	\$60,000	\$75,000	\$100,000	\$100,000
Total 520 - Sewer	\$311,563	\$3,330,000	\$2,290,000	\$2,760,000	\$1,715,000	\$1,960,000	\$2,220,000

Project No. / Category (continued from above) ↑	FY2031	FY2032	FY2033	FY2034	Total
SS-27-001 28th Avenue Lift Station Generator	\$0	\$0	\$0	\$0	\$80,000
ST-25-002 36th Avenue Rehabilitation	\$0	\$0	\$0	\$0	\$50,000
SS-26-001 Bass Lake Lift Station Rehabilitation	\$0	\$0	\$0	\$0	\$900,000
SS-27-002 County Road 73 Lift Station Equipment Replacement	\$0	\$0	\$0	\$0	\$320,000
ST-XX-9005 Full Depth Reclamation (FDR)	\$70,000	\$70,000	\$70,000	\$70,000	\$630,000
SS-XX-9003 Future Lift Station Improvements	\$550,000	\$150,000	\$400,000	\$700,000	\$3,150,000
ST-17-0002 Hamel Road Frontage Road Connection	\$0	\$0	\$0	\$0	\$50,000
ST-20-001 Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$10,000
SS-25-001 Lancaster Lift Station Rehabilitation and Electrical Renovation	\$0	\$0	\$0	\$0	\$2,000,000
ST-XX-9002 Mill & Overlay	\$120,000	\$240,000	\$170,000	\$80,000	\$1,400,000
SS-28-001 Pike Lake Lift Station Equipment Replacement	\$0	\$0	\$0	\$0	\$300,000
ST-24-003 Plymouth Boulevard Improvement	\$0	\$0	\$0	\$0	\$211,563
SS-26-002 Prudential Downstream Sewer Upgrades	\$0	\$0	\$0	\$0	\$1,100,000
SS-XX-9001 Sanitary Sewer Lining	\$1,200,000	\$1,200,000	\$1,200,000	\$1,300,000	\$11,500,000
ST-XX-9001 Street Reconstruction	\$100,000	\$100,000	\$100,000	\$100,000	\$875,000
Total 520 - Sewer	\$2,040,000	\$1,760,000	\$1,940,000	\$2,250,000	\$22,576,563

540 - Ice Center

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
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Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
IC-25-0001 PIC General Building Improvements	\$0	\$150,000	\$0	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0
IC-28-0001 PIC Water Heaters	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0
IC-27-0001 Replace Ice Center Dasher Boards	\$0	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IC-27-0002 Replace Ice Center Roof Top Air Handler	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 540 - Ice Center	\$0	\$150,000	\$80,000	\$225,000	\$50,000	\$0	\$75,000	\$0	\$0	\$0	\$0

Project No. / Category	(continued from above) ↑	Total
IC-25-0001	PIC General Building Improvements	\$225,000
IC-28-0001	PIC Water Heaters	\$50,000
IC-27-0001	Replace Ice Center Dasher Boards	\$225,000
IC-27-0002	Replace Ice Center Roof Top Air Handler	\$80,000
Total 540 - Ice Center		\$580,000

550 - Fieldhouse

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	Total
FH-XX-9003 Fieldhouse Equipment	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
Total 550 - Fieldhouse	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000

600 - Central Equipment

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-30-3066 2008 Ziegler XQ 30KV Generator	\$0	\$0	\$0	\$0	\$0	\$0	\$37,000
CE-30-3025 2009 Atlas Copco Generator	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
CE-25-0047 2014 Ford Explorer	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0
CE-25-4005 2015 Chevy Colorado Truck	\$0	\$36,000	\$0	\$0	\$0	\$0	\$0
CE-25-2027 2015 Chevy Silverado 3500 Ext Cab Truck	\$0	\$48,000	\$0	\$0	\$0	\$0	\$0
CE-25-0376 2015 Chevy Silverado Crew Cab Truck	\$0	\$53,500	\$0	\$0	\$0	\$0	\$0
CE-27-0291 2015 Mack Tandem Axle Truck	\$0	\$0	\$0	\$365,000	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-25-5 037 2015 Toro GM 7210 Mower with Polar Tracks	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0
CE-27-0 381 2016 GMC Sierra Double Cab Truck	\$0	\$0	\$0	\$35,500	\$0	\$0	\$0
CE-29-2 053 2017 Bobcat S770 Skid Steer	\$0	\$0	\$0	\$0	\$0	\$61,000	\$0
CE-28-2 054 2017 Bobcat S770 Skid Steer(2)	\$0	\$0	\$0	\$0	\$57,000	\$0	\$0
CE-27-5 049 2017 Ford F-350 Super Cab Truck(2)	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
CE-29-5 043 2017 Ford F-450 Reg Cab Truck with Utility Body (3)	\$0	\$0	\$0	\$0	\$0	\$87,000	\$0
CE-30- 5047 2017 Ford F550 Truck with Utility Body	\$0	\$0	\$0	\$0	\$0	\$0	\$93,000
CE-28- 0383 2017 GMC Sierra Reg Cab Truck	\$0	\$0	\$0	\$0	\$46,000	\$0	\$0
CE-25-5 052 2017 Groundmaster 5910 Mower	\$0	\$130,000	\$0	\$0	\$0	\$0	\$0
CE-28- 0294 2017 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$355,000	\$0	\$0
CE-32-3 079 2018 PV350-DIW Pacific Pump	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30- 5066 2019 Ford F-550 Reg. Cab with Utility body (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$82,300
CE-30- 4015 2019 Ford Fusion (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$26,000
CE-31-2 057 2019 Mack GR42F Single Axle Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32- 4021 2019 Nissan Leaf EV(1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32- 4022 2019 Nissan Leaf EV(2)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-2 080 2020 Chevy Silverado Crew Cab	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0 395 2020 Chevy Silverado Double Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30- 5071 2020 Ford F-150 Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$42,000
CE-32-5 064 2020 Ford F-550 Reg. Cab with utility body	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-32-5 068 2020 John Deere 4066R Compact Utility Tractor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32- 4023 2020 Nissan Leaf EV(3)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-28- 6133 2020 Trimax Pull Behind Mower	\$0	\$0	\$0	\$0	\$52,000	\$0	\$0
CE-32-2 084 2020 Tymco 500X Street Sweeper	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-2 074 2020 Western Star 4700 SF Tandem Axle Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-5 076 2021 John Deere Utility Tractor 4066R	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-25- 0035 2005 International Chassis Fire Rescue Truck (R- 31)	\$0	\$360,000	\$0	\$0	\$0	\$0	\$0
CE-25- 0303 2006 Hydro Seeder	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0
CE-33-3 047 2008 Cat 400KW Generator	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30- 0041 2010 Pierce Fire Aerial 75' Ladder	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
CE-31-2 008 2011 Felling Trailer for Carlson Paver	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0 042 2011 Ford F-350 4x4 Grass Rig	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-25-1 716 2011 Oshkosh Sandcat (Armored Vehicle)	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0
CE-24- 5021 2012 MacLean MV2 Sidewalk Machine	\$0	\$211,000	\$0	\$0	\$0	\$0	\$0
CE-32- 0043 2012 Rosenbauer Fire Engine	\$0	\$1,020,000	\$0	\$0	\$0	\$0	\$0
CE-26-3 048 2013 Bobcat S630 Skidsteer	\$0	\$0	\$51,000	\$0	\$0	\$0	\$0
CE-24- 5027 2013 Bobcat Skid Steer A770 2013	\$0	\$67,000	\$0	\$0	\$0	\$0	\$0
CE-28-2 019 2013 Case Wheel Loader 721F with Equipment/ Attachments	\$0	\$0	\$0	\$0	\$320,000	\$0	\$0
CE-28-5 023 2013 Cat Loader 908H2	\$0	\$0	\$0	\$0	\$149,000	\$0	\$0
CE-33- 0046 2013 Ford F350 Reg Cab Truck (Fire)	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-26-3 2014 Case CX318 060 Mini Excavator	\$0	\$0	\$56,000	\$0	\$0	\$0	\$0
CE-24- 2014 Cat Tracked 3059 Skid Steer	\$0	\$0	\$94,400	\$0	\$0	\$0	\$0
CE-24- 2014 Chevy 5028 Silverado Reg Cab Truck	\$0	\$44,200	\$0	\$0	\$0	\$0	\$0
CE-25-2 2014 Ford F350 014 Reg Cab Truck	\$0	\$48,500	\$0	\$0	\$0	\$0	\$0
CE-24- 2014 Ford SUV 5025 Escape	\$0	\$0	\$38,700	\$0	\$0	\$0	\$0
CE-26- 2014 0292 International 7500 SFA with Swap Loader	\$0	\$0	\$305,000	\$0	\$0	\$0	\$0
CE-26- 2014 Mack 0290 Tandem Axle Truck	\$0	\$0	\$365,000	\$0	\$0	\$0	\$0
CE-29-3 2014 Ziegler Cat 061 XQ 30KW Portable Generator	\$0	\$0	\$0	\$0	\$0	\$36,000	\$0
CE-27-3 2015 Towmaster 067 T-100DTG Trailer	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0
CE-25- 2015 Chevy 4006 Colorado Truck	\$0	\$36,000	\$0	\$0	\$0	\$0	\$0
CE-25-2 2015 Chevy 028 Silverado 3500 Ext Cab Truck	\$0	\$48,000	\$0	\$0	\$0	\$0	\$0
CE-25-5 2015 Chevy 031 Silverado Crew Cab Truck	\$0	\$44,700	\$0	\$0	\$0	\$0	\$0
CE-27-0 2015 Chevy 379 Silverado Double Cab Truck with Utility Body	\$0	\$0	\$0	\$63,000	\$0	\$0	\$0
CE-25- 2015 Ford F-150 0052 Super Cab Truck -U31	\$0	\$55,000	\$0	\$0	\$0	\$0	\$0
CE-30- 2015 Ford F750 2030 Chassis with Asphalt Tack Oil Distributor	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
CE-25-5 2015 Ford Focus 032 Hatchback Car	\$0	\$26,000	\$0	\$0	\$0	\$0	\$0
CE-26- 2015 0374 International 440 Single Axle (Drainage Truck)	\$0	\$0	\$185,000	\$0	\$0	\$0	\$0
CE-34- 2015 Kenworth 0375 Service Truck w/ Crane	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30- 2015 Rosenbauer 0048 Fire Engine	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200,000

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-26-0051 2015 Rosenbauer Fire Engine (E-21)	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$0
CE-29-0049 2015 Rosenbauer Fire Mini-Pumper	\$0	\$0	\$0	\$0	\$0	\$525,000	\$0
CE-25-5038 2015 Toro 08750 Groomer with Broom	\$0	\$37,000	\$0	\$0	\$0	\$0	\$0
CE-27-5045 2016 Toro GM 7210 D Zero turn	\$0	\$0	\$0	\$71,500	\$0	\$0	\$0
CE-24-6085 2016 Vermeer BC 1800XL015 Wood Chipper	\$0	\$88,000	\$0	\$0	\$0	\$0	\$0
CE-31-2038 2016 Carlson CP100 Asphalt Paver	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0791 2016 Drive On Lift 14,000 lbs. Capacity	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-3075 2016 EH Trailer	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-26-0054 2016 Ford Expedition (Fire Response (2)	\$0	\$0	\$72,000	\$0	\$0	\$0	\$0
CE-26-0053 2016 Ford Expedition (Fire Response)	\$0	\$0	\$72,000	\$0	\$0	\$0	\$0
CE-26-5039 2016 Ford F-350 Ford Super Cab Truck	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
CE-26-5040 2016 Ford F-350 Super Cab Truck	\$0	\$0	\$49,500	\$0	\$0	\$0	\$0
CE-28-2037 2016 Ford F-750 Chassis with Asphalt Box (2023)	\$0	\$0	\$0	\$0	\$282,000	\$0	\$0
CE-28-0382 2016 GMC Sierra 3500 Double Cab with Utility Body	\$0	\$0	\$0	\$0	\$64,000	\$0	\$0
CE-26-5042 2016 JD Gator Groomer and Rake	\$0	\$0	\$27,000	\$0	\$0	\$0	\$0
CE-31-5041 2016 John Deere 4066R Utility Tractor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-25-0377 2016 Lift Station Truck with F-550 chassis	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
CE-26-2046 2016 M1 Pavement Melter	\$0	\$59,000	\$0	\$0	\$0	\$0	\$0
CE-27-0293 2016 Mack GU713 Tandem Axle Truck	\$0	\$0	\$0	\$360,000	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-30-0378 2016 T880 Kenworth Semi Truck with Side Dump Trailer	\$0	\$0	\$0	\$0	\$0	\$0	\$256,000
CE-28-4009 2017 Chevy Colorado(1)	\$0	\$0	\$0	\$0	\$36,000	\$0	\$0
CE-28-4010 2017 Chevy Colorado(2)	\$0	\$0	\$0	\$0	\$36,000	\$0	\$0
CE-27-5044 2017 Ford F-350 Super Cab Truck	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
CE-27-5048 2017 Ford F-350 Super Cab Truck (3)	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
CE-29-2039 2017 Ford F-450 Reg Cab Truck with Utility Body (1)	\$0	\$0	\$0	\$0	\$0	\$76,000	\$0
CE-30-5051 2017 Ford F-450 Reg Cab with Utility Body	\$0	\$0	\$0	\$0	\$0	\$0	\$77,000
CE-29-5050 2017 Ford F-550 Truck with Utility Body	\$0	\$0	\$0	\$0	\$0	\$175,000	\$0
CE-28-0386 2017 GMC 1500 Sierra Double Cab Truck	\$0	\$0	\$0	\$0	\$37,000	\$0	\$0
CE-27-0384 2017 GMC 2500 Sierra Double Cab Truck	\$0	\$0	\$0	\$41,000	\$0	\$0	\$0
CE-27-0385 2017 GMC 2500 Sierra Double Cab Truck (2)	\$0	\$0	\$0	\$46,000	\$0	\$0	\$0
CE-27-5055 2017 Isuzu Garbage Truck	\$0	\$0	\$0	\$139,000	\$0	\$0	\$0
CE-30-0380 2017 Kenworth with B-10 Aquatech Jetter/Vac truck	\$0	\$0	\$0	\$0	\$0	\$0	\$535,000
CE-29-5053 2017 Kubota UTV Tractor	\$0	\$0	\$0	\$0	\$0	\$26,000	\$0
CE-28-0295 2017 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$355,000	\$0	\$0
CE-30-2051 2017 Msaba Conveyor	\$0	\$0	\$0	\$0	\$0	\$68,000	\$0
CE-29-5046 2017 Trackless MT7 - Sidewalk Machine	\$0	\$0	\$0	\$0	\$0	\$215,000	\$0
CE-32-6095 2017 Turfco TRF 338 Spreader	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-3078 2017 Wacker Dump Cart	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-28-4011 2018 Chevy Colorado(3)	\$0	\$0	\$0	\$0	\$36,000	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-28-2 2018 Elgin Street 056 Sweeper	\$0	\$0	\$0	\$0	\$290,000	\$0	\$0
CE-28-2 2018 Elgin Street 065 Sweeper(2)	\$0	\$0	\$0	\$0	\$290,000	\$0	\$0
CE-29- 2018 Ford F-150 4012 Reg Cab Truck	\$0	\$0	\$0	\$0	\$0	\$41,000	\$0
CE-30- 2018 Ford F-550 5057 Reg Cab with Utility body (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$94,900
CE-29-5 2018 Ford F150 058 Super Cab Truck	\$0	\$0	\$0	\$0	\$0	\$37,000	\$0
CE-29-5 2018 Ford F150 060 Super Cab with Utility body	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0
CE-30- 2018 Ford F550 0389 Double Cab Truck with Utility Body	\$0	\$0	\$0	\$0	\$0	\$0	\$88,000
CE-30- 2018 5054 International Single Axle Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$207,000
CE-34- 2018 John Deere 0393 135G Excavator	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-5 2018 Kubota M5 059 111 Tractor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-29- 2018 Mack GU713 0296 Single Axle	\$0	\$0	\$0	\$0	\$0	\$330,000	\$0
CE-29- 2018 Mack GU713 0297 Tandem Axle	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0
CE-29-1 2018 Polaris Crew 725 Cab Utility Vehicle	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0
CE-28- 2018 Vermeer 6104 Wood chipper	\$0	\$0	\$0	\$0	\$98,000	\$0	\$0
CE-31-0 2018 Western 388 Star Tandem Axle	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-29- 2019 Chevy 4013 Colorado	\$0	\$0	\$0	\$0	\$0	\$38,000	\$0
CE-29-2 2019 Caterpillar 076 Asphalt roller	\$0	\$0	\$0	\$0	\$0	\$68,000	\$0
CE-32-5 2019 F-550 Ford 065 Reg. Cab with utility box	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-5 2019 Ford F-550 063 Super Cab with utility body	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30- 2019 Ford F250 5062 Super Cab Truck (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
CE-31-0 2019 Ford F550 390 Reg Cab Truck with Utility Body	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30- 2019 Ford Cargo 5072 Van	\$0	\$0	\$0	\$0	\$0	\$0	\$41,000

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-31-5 067 2019 Ford F-250 Super Cab	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30- 2072 2019 Ford F-550 Crew Cab Truck with Utility body	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
CE-29- 0392 2019 Ford F250 Super Cab Truck	\$0	\$0	\$0	\$0	\$0	\$52,000	\$0
CE-30- 5061 2019 Ford F250 Super Cab Truck (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
CE-30- 4014 2019 Ford Fusion(1)	\$0	\$0	\$0	\$0	\$0	\$0	\$26,000
CE-29- 0391 2019 Freightliner M2 - Jetter	\$0	\$0	\$0	\$0	\$0	\$277,000	\$0
CE-34- 0797 2019 Komatsu Forklift	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0 387 2019 Mack AF Tandem Axle Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0 298 2019 Mack GR64F Tandem Axle (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0 299 2019 Mack GR64F Tandem Axle (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-29- 0394 2019 MacQueen TV Van For Utilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-3 082 2020 Towmaster T-50 Trailer	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30- 2085 2020 Arrow Sign Board	\$0	\$0	\$0	\$0	\$0	\$0	\$26,000
CE-31-4 018 2020 Chevrolet Bolt EV (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30- 4016 2020 Chevy Colorado Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
CE-31-5 075 2020 Chevy Silverado Crew Cab Truck (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-5 074 2020 Chevy Silverado Crew Cab Truck (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-4 017 2020 Ford Ranger	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-28- 6134 2020 Forestry Mower (Loftness Battle AX Mulcher 61" SS)	\$0	\$0	\$0	\$0	\$27,000	\$0	\$0
CE-25-6 136 2020 GPS Robot Sprayer	\$0	\$44,000	\$0	\$0	\$0	\$0	\$0
CE-30- 5069 2020 Toro Zero Turn Mower (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
CE-30- 5070 2020 Toro Zero Turn Mower (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-32-2 2020 Western 071 Star 4700 SF Single Axle Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-4 2021 Chevrolet 019 Bolt EV(2)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-7 2021 Ford Transit 002 Connect Cargo Van	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0 2021 John Deere 396 710L Backhoe	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-2 2022 Asphalt 090 Planer	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33- 2022 Chevy 4024 Colorado Crew Cab	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-3 2022 Ford F250 089 Regular Cab Truck (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-3 2022 Ford F250 090 Regular Cab Truck (3)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-3 2022 Ford F250 088 Regular Cab Truck(1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-5 2022 Ford F350 078 Super Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-3 2022 Ford F350 087 Super Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-5 2022 Kubota M6 080 141 Tractor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-2 2022 Mack Single 081 Axle Dump Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-2 2022 Mack 083 Tandem Axle Dump Truck (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-2 2022 Mack 082 Tandem Axle Dump Truck (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-5 2022 Toro GM 082 5910 Mower	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34- 2023 Ford 4026 Ranger Crew Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-5 2023 Toolcat 5610 084 UW56 with Snowblower	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34- 2023 Toro 6000 Z 5029 Master Mower	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34- 2023 Toro Field 5030 Pro 6040	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34- 2023 Toro GM 5085 4000-D Mower	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34- 2024 Ford F150 4004 Super Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-34-5017 2024 Ford F250 Crew Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34-5010 2024 Ford F350 Crew Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34-5018 2024 Ford F350 Crew Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34-2020 2024 Ford F350 Regular Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34-5086 2024 T76 Tracked Bobcat	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-5087 2024 Toolcat 5610 UW53	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-24-50XX New Toro Reelmaster 3100D (Parks)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-24-00X3 New Truck with Utility body - 2 (Fire Response)	\$0	\$145,000	\$0	\$0	\$0	\$0	\$0
CE-24-00X2 New Truck with Utility body 1 (Fire Response)	\$0	\$145,000	\$0	\$0	\$0	\$0	\$0
CE-XX-1000 Public Safety Up-fitting of Vehicles	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Total 600 - Central Equipment	\$0	\$3,345,900	\$2,815,600	\$1,421,000	\$2,680,000	\$2,807,000	\$4,896,200

Project No. / Category (continued from above) ↑	FY2031	FY2032	FY2033	FY2034	Total
CE-30-3066 2008 Ziegler XQ 30KV Generator	\$0	\$0	\$0	\$0	\$37,000
CE-30-3025 2009 Atlas Copco Generator	\$0	\$0	\$0	\$0	\$30,000
CE-25-0047 2014 Ford Explorer	\$0	\$0	\$0	\$0	\$45,000
CE-25-4005 2015 Chevy Colorado Truck	\$0	\$0	\$0	\$0	\$36,000
CE-25-2027 2015 Chevy Silverado 3500 Ext Cab Truck	\$0	\$0	\$0	\$0	\$48,000
CE-25-0376 2015 Chevy Silverado Crew Cab Truck	\$0	\$0	\$0	\$0	\$53,500
CE-27-0291 2015 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$365,000
CE-25-5037 2015 Toro GM 7210 Mower with Polar Tracks	\$0	\$0	\$0	\$0	\$70,000
CE-27-0381 2016 GMC Sierra Double Cab Truck	\$0	\$0	\$0	\$0	\$35,500
CE-29-2053 2017 Bobcat S770 Skid Steer	\$0	\$0	\$0	\$0	\$61,000
CE-28-2054 2017 Bobcat S770 Skid Steer(2)	\$0	\$0	\$0	\$0	\$57,000
CE-27-5049 2017 Ford F-350 Super Cab Truck(2)	\$0	\$0	\$0	\$0	\$50,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-29-50 43	2017 Ford F-450 Reg Cab Truck with Utility Body (3)	\$0	\$0	\$0	\$0	\$87,000
CE-30-50 47	2017 Ford F550 Truck with Utility Body	\$0	\$0	\$0	\$0	\$93,000
CE-28-03 83	2017 GMC Sierra Reg Cab Truck	\$0	\$0	\$0	\$0	\$46,000
CE-25-50 52	2017 Groundmaster 5910 Mower	\$0	\$0	\$0	\$0	\$130,000
CE-28-02 94	2017 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$355,000
CE-32-30 79	2018 PV350-D1W Pacific Pump	\$0	\$62,800	\$0	\$0	\$62,800
CE-30-50 66	2019 Ford F-550 Reg. Cab with Utility body (2)	\$0	\$0	\$0	\$0	\$82,300
CE-30-401 5	2019 Ford Fusion (2)	\$0	\$0	\$0	\$0	\$26,000
CE-31-205 7	2019 Mack GR42F Single Axle Truck	\$380,000	\$0	\$0	\$0	\$380,000
CE-32-40 21	2019 Nissan Leaf EV(1)	\$0	\$33,800	\$0	\$0	\$33,800
CE-32-40 22	2019 Nissan Leaf EV(2)	\$0	\$33,600	\$0	\$0	\$33,600
CE-31-208 0	2020 Chevy Silverado Crew Cab	\$55,000	\$0	\$0	\$0	\$55,000
CE-31-039 5	2020 Chevy Silverado Double Cab Truck	\$50,000	\$0	\$0	\$0	\$50,000
CE-30-50 71	2020 Ford F-150 Truck	\$0	\$0	\$0	\$0	\$42,000
CE-32-50 64	2020 Ford F-550 Reg. Cab with utility body	\$0	\$86,000	\$0	\$0	\$86,000
CE-32-50 68	2020 John Deere 4066R Compact Utility Tractor	\$0	\$91,100	\$0	\$0	\$91,100
CE-32-40 23	2020 Nissan Leaf EV(3)	\$0	\$33,600	\$0	\$0	\$33,600
CE-28-613 3	2020 Trimax Pull Behind Mower	\$0	\$0	\$0	\$0	\$52,000
CE-32-20 84	2020 Tymco 500X Street Sweeper	\$0	\$425,000	\$0	\$0	\$425,000
CE-32-207 4	2020 Western Star 4700 SF Tandem Axle Truck	\$0	\$360,000	\$0	\$0	\$360,000
CE-31-507 6	2021 John Deere Utility Tractor 4066R	\$95,400	\$0	\$0	\$0	\$95,400
CE-25-00 35	2005 International Chassis Fire Rescue Truck (R-31)	\$0	\$0	\$0	\$0	\$360,000
CE-25-03 03	2006 Hydro Seeder	\$0	\$0	\$0	\$0	\$65,000
CE-33-30 47	2008 Cat 400KW Generator	\$0	\$0	\$215,000	\$0	\$215,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-30-00 41	2010 Pierce Fire Aerial 75' Ladder	\$0	\$0	\$0	\$0	\$1,300,000
CE-31-200 8	2011 Felling Trailer for Carlson Paver	\$40,000	\$0	\$0	\$0	\$40,000
CE-31-004 2	2011 Ford F-350 4x4 Grass Rig	\$82,000	\$0	\$0	\$0	\$82,000
CE-25-171 6	2011 Oshkosh Sandcat (Armored Vehicle)	\$0	\$0	\$0	\$0	\$70,000
CE-24-50 21	2012 MacLean MV2 Sidewalk Machine	\$0	\$0	\$0	\$0	\$211,000
CE-32-00 43	2012 Rosenbauer Fire Engine	\$0	\$0	\$0	\$0	\$1,020,000
CE-26-30 48	2013 Bobcat S630 Skidsteer	\$0	\$0	\$0	\$0	\$51,000
CE-24-50 27	2013 Bobcat Skid Steer A770 2013	\$0	\$0	\$0	\$0	\$67,000
CE-28-201 9	2013 Case Wheel Loader 721F with Equipment/ Attachments	\$0	\$0	\$0	\$0	\$320,000
CE-28-50 23	2013 Cat Loader 908H2	\$0	\$0	\$0	\$0	\$149,000
CE-33-00 46	2013 Ford F350 Reg Cab Truck (Fire)	\$0	\$0	\$65,000	\$0	\$65,000
CE-26-30 60	2014 Case CX318 Mini Excavator	\$0	\$0	\$0	\$0	\$56,000
CE-24-30 59	2014 Cat Tracked Skid Steer	\$0	\$0	\$0	\$0	\$94,400
CE-24-50 28	2014 Chevy Silverado Reg Cab Truck	\$0	\$0	\$0	\$0	\$44,200
CE-25-201 4	2014 Ford F350 Reg Cab Truck	\$0	\$0	\$0	\$0	\$48,500
CE-24-50 25	2014 Ford SUV Escape	\$0	\$0	\$0	\$0	\$38,700
CE-26-02 92	2014 International 7500 SFA with Swap Loader	\$0	\$0	\$0	\$0	\$305,000
CE-26-02 90	2014 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$365,000
CE-29-30 61	2014 Ziegler Cat XQ 30KW Portable Generator	\$0	\$0	\$0	\$0	\$36,000
CE-27-30 67	2015 Towmaster T- 100DTG Trailer	\$0	\$0	\$0	\$0	\$120,000
CE-25-40 06	2015 Chevy Colorado Truck	\$0	\$0	\$0	\$0	\$36,000
CE-25-20 28	2015 Chevy Silverado 3500 Ext Cab Truck	\$0	\$0	\$0	\$0	\$48,000
CE-25-503 1	2015 Chevy Silverado Crew Cab Truck	\$0	\$0	\$0	\$0	\$44,700
CE-27-037 9	2015 Chevy Silverado Double Cab Truck with Utility Body	\$0	\$0	\$0	\$0	\$63,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-25-00 52	2015 Ford F-150 Super Cab Truck -U31	\$0	\$0	\$0	\$0	\$55,000
CE-30-20 30	2015 Ford F750 Chassis with Asphalt Tack Oil Distributor	\$0	\$0	\$0	\$0	\$250,000
CE-25-503 2	2015 Ford Focus Hatchback Car	\$0	\$0	\$0	\$0	\$26,000
CE-26-037 4	2015 International 440 Single Axle (Drainage Truck)	\$0	\$0	\$0	\$0	\$185,000
CE-34-03 75	2015 Kenworth Service Truck w/ Crane	\$0	\$0	\$0	\$320,000	\$320,000
CE-30-00 48	2015 Rosenbauer Fire Engine	\$0	\$0	\$0	\$0	\$1,200,000
CE-26-00 51	2015 Rosenbauer Fire Engine (E-21)	\$0	\$0	\$0	\$0	\$1,300,000
CE-29-00 49	2015 Rosenbauer Fire Mini-Pumper	\$0	\$0	\$0	\$0	\$525,000
CE-25-503 8	2015 Toro 08750 Groomer with Broom	\$0	\$0	\$0	\$0	\$37,000
CE-27-50 45	2016 Toro GM 7210 D Zero turn	\$0	\$0	\$0	\$0	\$71,500
CE-24-60 85	2016 Vermeer BC 1800XL015 Wood Chipper	\$0	\$0	\$0	\$0	\$88,000
CE-31-203 8	2016 Carlson CP100 Asphalt Paver	\$305,000	\$0	\$0	\$0	\$305,000
CE-31-079 1	2016 Drive On Lift 14,000 lbs. Capacity	\$27,000	\$0	\$0	\$0	\$27,000
CE-31-307 5	2016 EH Trailer	\$104,000	\$0	\$0	\$0	\$104,000
CE-26-00 54	2016 Ford Expedition (Fire Response (2)	\$0	\$0	\$0	\$0	\$72,000
CE-26-00 53	2016 Ford Expedition (Fire Response)	\$0	\$0	\$0	\$0	\$72,000
CE-26-50 39	2016 Ford F-350 Ford Super Cab Truck	\$0	\$0	\$0	\$0	\$50,000
CE-26-50 40	2016 Ford F-350 Super Cab Truck	\$0	\$0	\$0	\$0	\$49,500
CE-28-20 37	2016 Ford F-750 Chassis with Asphalt Box (2023)	\$0	\$0	\$0	\$0	\$282,000
CE-28-03 82	2016 GMC Sierra 3500 Double Cab with Utility Body	\$0	\$0	\$0	\$0	\$64,000
CE-26-50 42	2016 JD Gator Groomer and Rake	\$0	\$0	\$0	\$0	\$27,000
CE-31-504 1	2016 John Deere 4066R Utility Tractor	\$110,000	\$0	\$0	\$0	\$110,000
CE-25-03 77	2016 Lift Station Truck with F-550 chassis	\$0	\$0	\$0	\$0	\$200,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-26-20 46	2016 M1 Pavement Melter	\$0	\$0	\$0	\$0	\$59,000
CE-27-02 93	2016 Mack GU713 Tandem Axle Truck	\$0	\$0	\$0	\$0	\$360,000
CE-30-03 78	2016 T880 Kenworth Semi Truck with Side Dump Trailer	\$0	\$0	\$0	\$0	\$256,000
CE-28-40 09	2017 Chevy Colorado(1)	\$0	\$0	\$0	\$0	\$36,000
CE-28-401 0	2017 Chevy Colorado(2)	\$0	\$0	\$0	\$0	\$36,000
CE-27-50 44	2017 Ford F-350 Super Cab Truck	\$0	\$0	\$0	\$0	\$50,000
CE-27-50 48	2017 Ford F-350 Super Cab Truck (3)	\$0	\$0	\$0	\$0	\$50,000
CE-29-20 39	2017 Ford F-450 Reg Cab Truck with Utility Body (1)	\$0	\$0	\$0	\$0	\$76,000
CE-30-50 51	2017 Ford F-450 Reg Cab with Utility Body	\$0	\$0	\$0	\$0	\$77,000
CE-29-50 50	2017 Ford F-550 Truck with Utility Body	\$0	\$0	\$0	\$0	\$175,000
CE-28-03 86	2017 GMC 1500 Sierra Double Cab Truck	\$0	\$0	\$0	\$0	\$37,000
CE-27-03 84	2017 GMC 2500 Sierra Double Cab Truck	\$0	\$0	\$0	\$0	\$41,000
CE-27-03 85	2017 GMC 2500 Sierra Double Cab Truck (2)	\$0	\$0	\$0	\$0	\$46,000
CE-27-505 5	2017 Isuzu Garbage Truck	\$0	\$0	\$0	\$0	\$139,000
CE-30-03 80	2017 Kenworth with B-10 Aquatech Jetter/Vac truck	\$0	\$0	\$0	\$0	\$535,000
CE-29-50 53	2017 Kubota UTV Tractor	\$0	\$0	\$0	\$0	\$26,000
CE-28-02 95	2017 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$355,000
CE-30-20 51	2017 Msaba Conveyor	\$0	\$0	\$0	\$0	\$68,000
CE-29-50 46	2017 Trackless MT7 - Sidewalk Machine	\$0	\$0	\$0	\$0	\$215,000
CE-32-60 95	2017 Turfco TRF 338 Spreader	\$0	\$42,500	\$0	\$0	\$42,500
CE-32-307 8	2017 Wacker Dump Cart	\$0	\$88,400	\$0	\$0	\$88,400
CE-28-401 1	2018 Chevy Colorado(3)	\$0	\$0	\$0	\$0	\$36,000
CE-28-20 56	2018 Elgin Street Sweeper	\$0	\$0	\$0	\$0	\$290,000
CE-28-20 65	2018 Elgin Street Sweeper(2)	\$0	\$0	\$0	\$0	\$290,000
CE-29-401 2	2018 Ford F-150 Reg Cab Truck	\$0	\$0	\$0	\$0	\$41,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-30-50 57	2018 Ford F-550 Reg Cab with Utility body (1)	\$0	\$0	\$0	\$0	\$94,900
CE-29-50 58	2018 Ford F150 Super Cab Truck	\$0	\$0	\$0	\$0	\$37,000
CE-29-50 60	2018 Ford F150 Super Cab with Utility body	\$0	\$0	\$0	\$0	\$40,000
CE-30-03 89	2018 Ford F550 Double Cab Truck with Utility Body	\$0	\$0	\$0	\$0	\$88,000
CE-30-50 54	2018 International Single Axle Truck	\$0	\$0	\$0	\$0	\$207,000
CE-34-03 93	2018 John Deere 135G Excavator	\$0	\$0	\$0	\$445,300	\$445,300
CE-33-50 59	2018 Kubota M5 111 Tractor	\$0	\$0	\$115,400	\$0	\$115,400
CE-29-02 96	2018 Mack GU713 Single Axle	\$0	\$0	\$0	\$0	\$330,000
CE-29-02 97	2018 Mack GU713 Tandem Axle	\$0	\$0	\$0	\$0	\$350,000
CE-29-172 5	2018 Polaris Crew Cab Utility Vehicle	\$0	\$0	\$0	\$0	\$35,000
CE-28-610 4	2018 Vermeer Wood chipper	\$0	\$0	\$0	\$0	\$98,000
CE-31-038 8	2018 Western Star Tandem Axle	\$261,000	\$0	\$0	\$0	\$261,000
CE-29-401 3	2019 Chevy Colorado	\$0	\$0	\$0	\$0	\$38,000
CE-29-20 76	2019 Caterpillar Asphalt roller	\$0	\$0	\$0	\$0	\$68,000
CE-32-50 65	2019 F-550 Ford Reg. Cab with utility box	\$0	\$77,600	\$0	\$0	\$77,600
CE-32-50 63	2019 Ford F-550 Super Cab with utility body	\$0	\$86,100	\$0	\$0	\$86,100
CE-30-50 62	2019 Ford F250 Super Cab Truck (2)	\$0	\$0	\$0	\$0	\$65,000
CE-31-039 0	2019 Ford F550 Reg Cab Truck with Utility Body	\$94,000	\$0	\$0	\$0	\$94,000
CE-30-50 72	2019 Ford Cargo Van	\$0	\$0	\$0	\$0	\$41,000
CE-31-506 7	2019 Ford F-250 Super Cab	\$60,300	\$0	\$0	\$0	\$60,300
CE-30-20 72	2019 Ford F-550 Crew Cab Truck with Utility body	\$0	\$0	\$0	\$0	\$80,000
CE-29-03 92	2019 Ford F250 Super Cab Truck	\$0	\$0	\$0	\$0	\$52,000
CE-30-50 61	2019 Ford F250 Super Cab Truck (1)	\$0	\$0	\$0	\$0	\$65,000
CE-30-401 4	2019 Ford Fusion(1)	\$0	\$0	\$0	\$0	\$26,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-29-03 91	2019 Freightliner M2 - Jetter	\$0	\$0	\$0	\$0	\$277,000
CE-34-07 97	2019 Komatsu Forklift	\$0	\$0	\$0	\$55,300	\$55,300
CE-31-038 7	2019 Mack AF Tandem Axle Truck	\$335,000	\$0	\$0	\$0	\$335,000
CE-31-029 8	2019 Mack GR64F Tandem Axle (1)	\$350,000	\$0	\$0	\$0	\$350,000
CE-31-029 9	2019 Mack GR64F Tandem Axle (2)	\$350,000	\$0	\$0	\$0	\$350,000
CE-29-03 94	2019 MacQueen TV Van For Utilities	\$0	\$0	\$0	\$320,000	\$320,000
CE-32-30 82	2020 Towmaster T-50 Trailer	\$0	\$55,500	\$0	\$0	\$55,500
CE-30-20 85	2020 Arrow Sign Board	\$0	\$0	\$0	\$0	\$26,000
CE-31-401 8	2020 Chevrolet Bolt EV (1)	\$36,800	\$0	\$0	\$0	\$36,800
CE-30-401 6	2020 Chevy Colorado Truck	\$0	\$0	\$0	\$0	\$35,000
CE-31-507 5	2020 Chevy Silverado Crew Cab Truck (1)	\$57,000	\$0	\$0	\$0	\$57,000
CE-31-507 4	2020 Chevy Silverado Crew Cab Truck (2)	\$57,000	\$0	\$0	\$0	\$57,000
CE-31-401 7	2020 Ford Ranger	\$42,000	\$0	\$0	\$0	\$42,000
CE-28-613 4	2020 Forestry Mower (Loftness Battle AX Mulcher 61" SS)	\$0	\$0	\$0	\$0	\$27,000
CE-25-613 6	2020 GPS Robot Sprayer	\$0	\$0	\$0	\$0	\$44,000
CE-30-50 69	2020 Toro Zero Turn Mower (1)	\$0	\$0	\$0	\$0	\$45,000
CE-30-50 70	2020 Toro Zero Turn Mower (2)	\$0	\$0	\$0	\$0	\$45,000
CE-32-20 71	2020 Western Star 4700 SF Single Axle Truck	\$0	\$312,000	\$0	\$0	\$312,000
CE-31-401 9	2021 Chevrolet Bolt EV(2)	\$34,600	\$0	\$0	\$0	\$34,600
CE-31-700 2	2021 Ford Transit Connect Cargo Van	\$35,900	\$0	\$0	\$0	\$35,900
CE-31-039 6	2021 John Deere 710L Backhoe	\$230,000	\$0	\$0	\$0	\$230,000
CE-32-20 90	2022 Asphalt Planer	\$0	\$36,000	\$0	\$0	\$36,000
CE-33-40 24	2022 Chevy Colorado Crew Cab	\$0	\$0	\$48,750	\$0	\$48,750
CE-33-30 89	2022 Ford F250 Regular Cab Truck (2)	\$0	\$0	\$56,500	\$0	\$56,500
CE-33-30 90	2022 Ford F250 Regular Cab Truck (3)	\$0	\$0	\$80,450	\$0	\$80,450

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-33-30 88	2022 Ford F250 Regular Cab Truck(1)	\$0	\$0	\$56,800	\$0	\$56,800
CE-33-50 78	2022 Ford F350 Super Cab Truck	\$0	\$0	\$62,800	\$0	\$62,800
CE-33-30 87	2022 Ford F350 Super Cab Truck	\$0	\$0	\$52,900	\$0	\$52,900
CE-33-50 80	2022 Kubota M6 141 Tractor	\$0	\$0	\$155,000	\$0	\$155,000
CE-33-20 81	2022 Mack Single Axle Dump Truck	\$0	\$0	\$0	\$353,000	\$353,000
CE-33-20 83	2022 Mack Tandem Axle Dump Truck (1)	\$0	\$0	\$0	\$403,800	\$403,800
CE-33-20 82	2022 Mack Tandem Axle Dump Truck (2)	\$0	\$0	\$0	\$403,800	\$403,800
CE-33-50 82	2022 Toro GM 5910 Mower	\$0	\$0	\$180,900	\$0	\$180,900
CE-34-40 26	2023 Ford Ranger Crew Cab Truck	\$0	\$0	\$0	\$60,200	\$60,200
CE-32-50 84	2023 Toolcat 5610 UW56 with Snowblower	\$0	\$97,150	\$0	\$0	\$97,150
CE-34-50 29	2023 Toro 6000 Z Master Mower	\$0	\$0	\$0	\$26,800	\$26,800
CE-34-50 30	2023 Toro Field Pro 6040	\$0	\$0	\$0	\$51,500	\$51,500
CE-34-50 85	2023 Toro GM 4000-D Mower	\$0	\$0	\$0	\$107,200	\$107,200
CE-34-40 04	2024 Ford F150 Super Cab Truck	\$0	\$0	\$0	\$60,350	\$60,350
CE-34-501 7	2024 Ford F250 Crew Cab Truck	\$0	\$0	\$0	\$74,800	\$74,800
CE-34-501 0	2024 Ford F350 Crew Cab Truck	\$0	\$0	\$0	\$74,375	\$74,375
CE-34-501 8	2024 Ford F350 Crew Cab Truck	\$0	\$0	\$0	\$89,600	\$89,600
CE-34-20 20	2024 Ford F350 Regular Cab Truck	\$0	\$0	\$0	\$85,350	\$85,350
CE-34-50 86	2024 T76 Tracked Bobcat	\$0	\$0	\$0	\$114,000	\$114,000
CE-32-50 87	2024 Toolcat 5610 UW53	\$0	\$101,200	\$0	\$0	\$101,200
CE-24-50 XX	New Toro Reelmaster 3100D (Parks)	\$0	\$0	\$0	\$0	\$0
CE-24-00 X3	New Truck with Utility body - 2 (Fire Response)	\$0	\$0	\$0	\$0	\$145,000
CE-24-00 X2	New Truck with Utility body 1 (Fire Response)	\$0	\$0	\$0	\$0	\$145,000
CE-XX-10 00	Public Safety Up- fitting of Vehicles	\$150,000	\$150,000	\$150,000	\$150,000	\$1,500,000
Total 600 - Central Equipment		\$3,342,000	\$2,172,350	\$1,239,500	\$3,195,375	\$27,914,925

610 - Public Facilities

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
FM-27-0004 Central WTP - Mechanical Replacements	\$0	\$0	\$0	\$950,000	\$0	\$0	\$0	\$0
FM-20-0023 Central WTP - Water to Water Pump	\$0	\$60,000	\$60,000	\$60,000	\$0	\$0	\$0	\$0
FM-32-0008 Central WTP - Roof Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-34-0003 City Hall - Heated Concrete Sidewalk	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0001 City Hall - Replace 2 K-10 Boiler and Plant Components	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0003 City Hall - Roof Replacement (Section A)	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-26-0003 City Hall - Roof Replacement (Section B)	\$0	\$0	\$109,000	\$0	\$0	\$0	\$0	\$0
FM-29-0002 City Hall - Roof Replacement (Section C)	\$0	\$0	\$0	\$0	\$0	\$109,000	\$0	\$0
FM-26-0002 City Hall - Roof Top Unit #5	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0
FM-26-0006 City Hall - Update Generator and Switchgear	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0
FM-27-0001 City Hall - Update to Security/Access Control	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
FM-31-0004 City Hall - Water Softener and Filtration System	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
FM-30-0001 City Hall -Roof Top Unit #4 (Trane)	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000	\$0
FM-25-0004 City Hall Lower Level Restroom Remodel	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-XX-9005 Door and Window repair/replacement - City Facilities	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
FM-XX-9007 Exterior Maintenance to City Facilities	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
FM-31-0005 Fire Station 1 - Replace Makeup Air Unit	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
FM-34-0004 Fire Station 1 - Roof Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-33-0001 Fire Station 2 - Exterior Repair and Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-33-0002 Fire Station 2 - Interior Repair/Maintenance to Finishes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-33-0003 Fire Station 2 - Mech/Elec/Plumbing updates	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0002 Fire Station 3 - Exterior Repair and Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0003 Fire Station 3 - Interior Repair/Maintenance to Finishes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0004 Fire Station 3 - Mech/Elec/Plumbing updates	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-XX-9006 Interior Flooring Repair/Replacement	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
FM-30-0006 Maintenance Facility - Bi-fold Door Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$135,000	\$0
FM-27-0005 Maintenance Facility - HVAC Automation Controls	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
FM-31-0003 Maintenance Facility - Interior Furnishes replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
FM-31-0002 Maintenance Facility - Mechanic/Electrical/Plumbing Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
FM-25-0002 Maintenance Facility - Overhead Door Replacement	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-26-0001 Maintenance Facility - Replace Roof (Section A)	\$0	\$0	\$900,000	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
FM-27-0003 Maintenance Facility - Replace Vehicle Storage Area Skylights	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
FM-27-0006 Maintenance Facility - Roof Replacement (Section B)	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0
FM-30-0004 Maintenance Facility - Roof Top Unit #2	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0
FM-28-0001 Maintenance Facility - Roof Top Unit Replacement (RTU#1)	\$0	\$0	\$0	\$0	\$110,000	\$0	\$0	\$0
FM-XX-9004 Mechanical, Electrical, Plumbing	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
FM-XX-9002 Misc. Concrete Replacement	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
FM-32-0006 PCC - Exterior Repairs and Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0007 PCC - Interior Repair/Maintenance to Finishes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0005 PCC - Mech/Elec/Plumbing Updates	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-34-0002 PCC - Replacement of KUBE Flooring	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-29-0001 Public Facilities Building Automation System	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
FM-26-0007 Public Safety - Bi-Fold Door Mechanical Update	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0
FM-31-0001 Public Safety - Boiler Plant Update	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
FM-33-0004 Public Safety - Elevator Modernization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-30-0005 Public Safety - Exhaust Fans	\$0	\$0	\$0	\$0	\$0	\$0	\$34,000	\$0
FM-33-0005 Public Safety - Generator Replacement with Required Switchgear	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0005 Public Safety - Kitchen Update	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
FM-25-0010 Public Safety - Library Remodel	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-29-0003 Public Safety - Locker Room Update	\$0	\$0	\$0	\$0	\$0	\$180,000	\$0	\$0
FM-26-0008 Public Safety - Make-up Air Unit	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0
FM-27-0002 Public Safety - Replace Ceiling Tiles	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
FM-27-0007 Public Safety - Roof Replacement (Section E)	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0
FM-28-0002 Public Safety - Roof Replacement (Section F)	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0
FM-26-0004 Public Safety - Roof Top #8	\$0	\$0	\$195,000	\$0	\$0	\$0	\$0	\$0
FM-30-0003 Public Safety - Roof Top Unit 6&7 (Trane)	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000	\$0
FM-25-0006 Public Safety - Stairwell Renovation	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-26-0005 Public Safety - Underground Parking Garage Repairs	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
FM-30-0002 Public Safety - Water Softener and Filtration System	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0
FM-24-0005 Public Safety VAV controller replacement	\$0	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0
FM-XX-9003 Roof Inspections and Roof System Repairs	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
FM-XX-9001 Seal Coating/Crack Sealing/Asphalt Repair	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
FM-34-0001 Zachary WTP - Generator and Switch Gear Components	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-33-0006 Zachary WTP - Roof Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-28-0003 Zachary WTP -- Parking Lot Replacement	\$0	\$0	\$0	\$0	\$56,000	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
WA-23-0001 Zachary WTP Enhancements	\$0	\$800,000	\$0	\$0	\$0	\$0	\$0	\$0
Total 610 - Public Facilities	\$0	\$1,935,000	\$2,769,000	\$1,725,000	\$461,000	\$654,000	\$809,000	\$710,000

Project No. / Category (continued from above) ↑	FY2032	FY2033	FY2034	Total
FM-27-0004 Central WTP - Mechanical Replacements	\$0	\$0	\$0	\$950,000
FM-20-0023 Central WTP - Water to Water Pump	\$0	\$0	\$0	\$180,000
FM-32-0008 Central WTP -Roof Replacement	\$308,000	\$0	\$0	\$308,000
FM-34-0003 City Hall - Heated Concrete Sidewalk	\$0	\$0	\$200,000	\$200,000
FM-32-0001 City Hall - Replace 2 K-10 Boiler and Plant Components	\$400,000	\$0	\$0	\$400,000
FM-25-0003 City Hall - Roof Replacement (Section A)	\$0	\$0	\$0	\$275,000
FM-26-0003 City Hall - Roof Replacement (Section B)	\$0	\$0	\$0	\$109,000
FM-29-0002 City Hall - Roof Replacement (Section C)	\$0	\$0	\$0	\$109,000
FM-26-0002 City Hall - Roof Top Unit #5	\$0	\$0	\$0	\$125,000
FM-26-0006 City Hall - Update Generator and Switchgear	\$0	\$0	\$0	\$750,000
FM-27-0001 City Hall - Update to Security/Access Control	\$0	\$0	\$0	\$100,000
FM-31-0004 City Hall - Water Softener and Filtration System	\$0	\$0	\$0	\$25,000
FM-30-0001 City Hall -Roof Top Unit #4 (Trane)	\$0	\$0	\$0	\$90,000
FM-25-0004 City Hall Lower Level Restroom Remodel	\$0	\$0	\$0	\$250,000
FM-XX-9005 Door and Window repair/replacement - City Facilities	\$25,000	\$25,000	\$25,000	\$250,000
FM-XX-9007 Exterior Maintenance to City Facilities	\$25,000	\$25,000	\$25,000	\$250,000
FM-31-0005 Fire Station 1 - Replace Makeup Air Unit	\$0	\$0	\$0	\$35,000
FM-34-0004 Fire Station 1 - Roof Replacement	\$0	\$0	\$120,000	\$120,000
FM-33-0001 Fire Station 2 - Exterior Repair and Maintenance	\$75,000	\$0	\$0	\$75,000
FM-33-0002 Fire Station 2 - Interior Repair/Maintenance to Finishes	\$0	\$40,000	\$0	\$40,000
FM-33-0003 Fire Station 2 - Mech/Elec/Plumbing updates	\$0	\$40,000	\$0	\$40,000

Project No. / Category <i>(continued from above)</i> ↑		FY2032	FY2033	FY2034	Total
FM-32-0002	Fire Station 3 - Exterior Repair and Maintenance	\$60,000	\$0	\$0	\$60,000
FM-32-0003	Fire Station 3 - Interior Repair/Maintenance to Finishes	\$50,000	\$0	\$0	\$50,000
FM-32-0004	Fire Station 3 - Mech/Elec/Plumbing updates	\$40,000	\$0	\$0	\$40,000
FM-XX-9006	Interior Flooring Repair/Replacement	\$25,000	\$25,000	\$25,000	\$250,000
FM-30-0006	Maintenance Facility - Bi-fold Door Replacement	\$0	\$0	\$0	\$135,000
FM-27-0005	Maintenance Facility - HVAC Automation Controls	\$0	\$0	\$0	\$100,000
FM-31-0003	Maintenance Facility - Interior Furnishes replacement	\$0	\$0	\$0	\$75,000
FM-31-0002	Maintenance Facility - Mechanic/Electrical/Plumbing Equipment	\$0	\$0	\$0	\$60,000
FM-25-0002	Maintenance Facility - Overhead Door Replacement	\$0	\$0	\$0	\$45,000
FM-26-0001	Maintenance Facility - Replace Roof (Section A)	\$0	\$0	\$0	\$900,000
FM-27-0003	Maintenance Facility - Replace Vehicle Storage Area Skylights	\$0	\$0	\$0	\$100,000
FM-27-0006	Maintenance Facility - Roof Replacement (Section B)	\$0	\$0	\$0	\$125,000
FM-30-0004	Maintenance Facility - Roof Top Unit #2	\$0	\$0	\$0	\$120,000
FM-28-0001	Maintenance Facility - Roof Top Unit Replacement (RTU#1)	\$0	\$0	\$0	\$110,000
FM-XX-9004	Mechanical, Electrical, Plumbing	\$25,000	\$25,000	\$25,000	\$250,000
FM-XX-9002	Misc. Concrete Replacement	\$40,000	\$40,000	\$40,000	\$400,000
FM-32-0006	PCC - Exterior Repairs and Maintenance	\$100,000	\$0	\$0	\$100,000
FM-32-0007	PCC - Interior Repair/Maintenance to Finishes	\$75,000	\$0	\$0	\$75,000
FM-32-0005	PCC - Mech/Elec/Plumbing Updates	\$50,000	\$0	\$0	\$50,000
FM-34-0002	PCC - Replacement of KUBE Flooring	\$0	\$0	\$1,000,000	\$1,000,000
FM-29-0001	Public Facilities Building Automation System	\$0	\$0	\$0	\$50,000

Project No. / Category <i>(continued from above)</i> ↑		FY2032	FY2033	FY2034	Total
FM-26-0007	Public Safety - Bi-Fold Door Mechanical Update	\$0	\$0	\$0	\$65,000
FM-31-0001	Public Safety - Boiler Plant Update	\$0	\$0	\$0	\$300,000
FM-33-0004	Public Safety - Elevator Modernization	\$0	\$320,000	\$0	\$320,000
FM-30-0005	Public Safety - Exhaust Fans	\$0	\$0	\$0	\$34,000
FM-33-0005	Public Safety - Generator Replacement with Required Switchgear	\$0	\$320,000	\$0	\$320,000
FM-25-0005	Public Safety - Kitchen Update	\$0	\$0	\$0	\$45,000
FM-25-0010	Public Safety - Library Remodel	\$0	\$0	\$0	\$45,000
FM-29-0003	Public Safety - Locker Room Update	\$0	\$0	\$0	\$180,000
FM-26-0008	Public Safety - Make-up Air Unit	\$0	\$0	\$0	\$75,000
FM-27-0002	Public Safety - Replace Ceiling Tiles	\$0	\$0	\$0	\$100,000
FM-27-0007	Public Safety - Roof Replacement (Section E)	\$0	\$0	\$0	\$75,000
FM-28-0002	Public Safety - Roof Replacement (Section F)	\$0	\$0	\$0	\$80,000
FM-26-0004	Public Safety - Roof Top #8	\$0	\$0	\$0	\$195,000
FM-30-0003	Public Safety - Roof Top Unit 6&7 (Trane)	\$0	\$0	\$0	\$180,000
FM-25-0006	Public Safety - Stairwell Renovation	\$0	\$0	\$0	\$175,000
FM-26-0005	Public Safety - Underground Parking Garage Repairs	\$0	\$0	\$0	\$250,000
FM-30-0002	Public Safety - Water Softener and Filtration System	\$0	\$0	\$0	\$35,000
FM-24-0005	Public Safety VAV controller replacement	\$0	\$0	\$0	\$50,000
FM-XX-9003	Roof Inspections and Roof System Repairs	\$25,000	\$25,000	\$25,000	\$250,000
FM-XX-9001	Seal Coating/Crack Sealing/Asphalt Repair	\$50,000	\$0	\$0	\$400,000
FM-34-0001	Zachary WTP - Generator and Switch Gear Components	\$0	\$0	\$450,000	\$450,000
FM-33-0006	Zachary WTP - Roof Replacement	\$0	\$360,000	\$0	\$360,000
FM-28-0003	Zachary WTP -- Parking Lot Replacement	\$0	\$0	\$0	\$56,000
WA-23-0001	Zachary WTP Enhancements	\$0	\$0	\$0	\$800,000
Total 610 - Public Facilities		\$1,373,000	\$1,245,000	\$1,935,000	\$13,616,000

620 - IT

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
IT-27-001 AMAG Software Replacement	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0
IT-XX-9001 Annual Hardware Replacement	\$0	\$312,500	\$571,500	\$457,700	\$869,000	\$773,500	\$265,000	\$602,500
IT-33-001 BS&A Software Replacement	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0
IT-34-0002 Cartegraph/See ClickFix Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IT-XX-9004 Desktop/Laptop/Ipad replacement schedule	\$0	\$115,000	\$247,200	\$195,700	\$253,380	\$118,450	\$254,616	\$201,571
IT-25-006 Finance/HR ERP Software Replacement	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
IT-34-0003 First Due - Fire RMS Software Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IT-25-007 LETG Software Replacement	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0
IT-30-001 Office 365 Software Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0
IT-XX-9003 Other software replacement	\$0	\$40,000	\$0	\$28,000	\$81,000	\$140,000	\$39,700	\$42,300
IT-XX-9002 Police Squad Computers	\$0	\$0	\$0	\$0	\$0	\$195,000	\$0	\$0
IT-31-001 RecTrac Software Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
IT-27-002 Security Software Replacement	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0
IT-34-0001 Zoom Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total 620 - IT	\$0	\$1,967,500	\$1,818,700	\$1,556,400	\$1,203,380	\$1,226,950	\$759,316	\$1,046,371

Project No. / Category *(continued from above)* ↑

	FY2032	FY2033	FY2034	Total
IT-27-0001 AMAG Software Replacement	\$0	\$0	\$0	\$400,000
IT-XX-9001 Annual Hardware Replacement	\$115,500	\$74,000	\$593,500	\$4,634,700
IT-33-0001 BS&A Software Replacement	\$0	\$400,000	\$0	\$800,000
IT-34-0002 Cartegraph/SeeClickFix Replacement	\$0	\$0	\$180,000	\$180,000

Project No. / Category <i>(continued from above)</i> ↑		FY2032	FY2033	FY2034	Total
IT-XX-9004	Desktop/Laptop/Ipad replacement schedule	\$260,981	\$122,004	\$262,254	\$2,031,156
IT-25-0006	Finance/HR ERP Software Replacement	\$0	\$0	\$0	\$2,000,000
IT-34-0003	First Due - Fire RMS Software Replacement	\$0	\$0	\$74,500	\$74,500
IT-25-0007	LETG Software Replacement	\$0	\$0	\$0	\$500,000
IT-30-0001	Office 365 Software Replacement	\$0	\$0	\$0	\$200,000
IT-XX-9003	Other software replacement	\$53,000	\$124,000	\$109,100	\$657,100
IT-XX-9002	Police Squad Computers	\$0	\$0	\$205,000	\$400,000
IT-31-0001	RecTrac Software Replacement	\$0	\$0	\$0	\$200,000
IT-27-0002	Security Software Replacement	\$75,000	\$0	\$0	\$150,000
IT-34-0001	Zoom Replacement	\$0	\$0	\$125,000	\$125,000
Total 620 - IT		\$504,481	\$720,004	\$1,549,354	\$12,352,456

660 - Resource Planning

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
FM-25-0011 City Hall - Medicine Lake Improvements	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IT-25-0003 IT-25-0003 - Medicine Lake Conference Room Refresh	\$0	\$135,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FD-26-0001 New Fire Radios	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FD-32-0001 New gas monitors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0
FD-25-0001 New Jaws of Life	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FD-27-0001 New rescue boat and motor	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
FD-32-0002 New Self Contained Breathing Apparatus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000	\$0
FD-29-0001 New Thermal Camera	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0
FD-28-0001 New Turn-Out-Gear washers	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0
Total 660 - Resource Planning	\$0	\$250,000	\$500,000	\$30,000	\$60,000	\$25,000	\$0	\$0	\$740,000	\$0

Project No. / Category <i>(continued from above)</i> ↑	FY2034	Total
FM-25-0011 City Hall - Medicine Lake Improvements	\$0	\$25,000

Project No. / Category <i>(continued from above)</i> ↑		FY2034	Total
IT-25-0003	IT-25-0003 - Medicine Lake Conference Room Refresh	\$0	\$135,000
FD-26-0001	New Fire Radios	\$0	\$500,000
FD-32-0001	New gas monitors	\$0	\$40,000
FD-25-0001	New Jaws of Life	\$0	\$90,000
FD-27-0001	New rescue boat and motor	\$0	\$30,000
FD-32-0002	New Self Contained Breathing Apparatus	\$0	\$700,000
FD-29-0001	New Thermal Camera	\$0	\$25,000
FD-28-0001	New Turn-Out-Gear washers	\$0	\$60,000
Total 660 - Resource Planning		\$0	\$1,605,000

850 - Plymouth Towne Square

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
HRA-X X-000 3 Air Handler - PTS	\$0	\$13,332	\$14,280	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-X X-000 6 Asphalt - PTS	\$0	\$0	\$21,797	\$9,723	\$0	\$0	\$10,006	\$0	\$12,312	\$10,290
HRA-2 6-0005 Boiler - PTS	\$0	\$0	\$146,880	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-X X-000 2 Cooling - PTS	\$0	\$0	\$0	\$0	\$9,880	\$0	\$0	\$13,910	\$0	\$0
HRA-2 5-0003 Elevator - PTS	\$0	\$165,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-2 5-0005 Fire Panel Update - PTS	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-X X-0012 Flooring - PTS	\$0	\$0	\$2,397	\$0	\$113,013	\$0	\$0	\$0	\$0	\$3,479
HRA-X X-000 9 Furniture - PTS	\$0	\$7,676	\$0	\$0	\$65,832	\$0	\$0	\$9,416	\$0	\$0
HRA-2 6-0002 Heater - PTS	\$0	\$0	\$63,648	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-3 3-0002 Heating - PTS	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,160
HRA-X X-0001 Laundry - PTS	\$0	\$1,212	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,720
HRA-3 0-0001 Lighting - PTS	\$0	\$0	\$0	\$0	\$0	\$0	\$15,900	\$0	\$0	\$0
HRA-2 6-0003 Make-up air/exhaust - PTS	\$0	\$0	\$71,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-2 8-0001 Painting - PTS	\$0	\$0	\$0	\$0	\$90,657	\$0	\$0	\$0	\$0	\$0
HRA-2 5-000 4 Replace roof for Plymouth Towne Square	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-2 5-0001 Water Heater - PTS	\$0	\$17,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
Total 850 - Plymouth Towne Square	\$0	\$689,720	\$320,402	\$9,723	\$279,381	\$0	\$25,906	\$23,326	\$12,312	\$48,649

Project No. / Category	(continued from above) ↑	FY2034	Total
HRA-XX-0003	Air Handler - PTS	\$0	\$27,612
HRA-XX-0006	Asphalt - PTS	\$0	\$64,128
HRA-26-0005	Boiler - PTS	\$0	\$146,880
HRA-XX-0002	Cooling - PTS	\$0	\$23,790
HRA-25-0003	Elevator - PTS	\$0	\$165,000
HRA-25-0005	Fire Panel Update - PTS	\$0	\$35,000
HRA-XX-0012	Flooring - PTS	\$0	\$118,889
HRA-XX-0009	Furniture - PTS	\$0	\$82,924
HRA-26-0002	Heater - PTS	\$0	\$63,648
HRA-33-0002	Heating - PTS	\$0	\$26,160
HRA-XX-0001	Laundry - PTS	\$11,660	\$21,592
HRA-30-0001	Lighting - PTS	\$0	\$15,900
HRA-26-0003	Make-up air/exhaust - PTS	\$0	\$71,400
HRA-28-0001	Painting - PTS	\$0	\$90,657
HRA-25-0004	Replace roof for Plymouth Towne Square	\$0	\$450,000
HRA-25-0001	Water Heater - PTS	\$0	\$17,500
Total 850 - Plymouth Towne Square		\$11,660	\$1,421,080

851 - Vicksburg Crossing

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
HRA-X X-0004 Air Handler - VC	\$0	\$25,149	\$0	\$0	\$0	\$14,280	\$0	\$0	\$0	\$0
HRA-X X-0011 Asphalt - VC	\$0	\$0	\$9,629	\$0	\$63,960	\$9,912	\$0	\$0	\$10,195	\$0
HRA-2 9-0001 Caulking - VC	\$0	\$0	\$0	\$0	\$0	\$72,891	\$0	\$0	\$0	\$0
HRA-2 5-0002 Cooling - VC	\$0	\$25,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-X X-0010 Flooring - VC	\$0	\$0	\$77,120	\$7,262	\$5,023	\$3,350	\$0	\$0	\$0	\$0
HRA-X X-0005 Furniture - VC	\$0	\$0	\$43,656	\$0	\$0	\$6,405	\$0	\$0	\$0	\$0
HRA-3 3-0001 Lighting - VC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$24,460
HRA-X X-0007 Make-up Air/Exhaust - VC	\$0	\$10,100	\$56,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-2 6-0001 Painitng Common area - VC	\$0	\$0	\$51,408	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-3 1-0001 Roof - VC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$325,500	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
HRA-X-0008 Water heater - VC	\$0	\$0	\$0	\$0	\$33,582	\$0	\$0	\$12,840	\$0	\$13,080
Total 851 - Vicksburg Crossing	\$0	\$60,499	\$237,913	\$7,262	\$102,565	\$106,838	\$0	\$338,340	\$10,195	\$37,540

Project No. / Category	(continued from above) ↑							FY2034	Total	
HRA-XX-0004	Air Handler - VC							\$0	\$39,429	
HRA-XX-0011	Asphalt - VC							\$0	\$93,696	
HRA-29-0001	Caulking - VC							\$0	\$72,891	
HRA-25-0002	Cooling - VC							\$0	\$25,250	
HRA-XX-0010	Flooring - VC							\$0	\$92,754	
HRA-XX-0005	Furniture - VC							\$7,700	\$57,761	
HRA-33-0001	Lighting - VC							\$0	\$24,460	
HRA-XX-0007	Make-up Air/Exhaust - VC							\$0	\$66,200	
HRA-26-0001	Painting Common area - VC							\$0	\$51,408	
HRA-31-0001	Roof - VC							\$0	\$325,500	
HRA-XX-0008	Water heater - VC							\$13,200	\$72,702	
Total 851 - Vicksburg Crossing								\$20,900	\$922,051	

Grants

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
ST-23-0003 Station 73 Transit Regional Improvement Project (TRIP)	\$0	\$15,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Grants	\$0	\$15,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	(continued from above) ↑										Total
ST-23-0003	Station 73 Transit Regional Improvement Project (TRIP)										\$15,000,000
Total Grants											\$15,000,000

Interfund Loan to Street Reconstruction Fund (406)

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
ST-24-0002 Chankahda Trail Reconstruction - Phase 3	\$0	\$8,000,000	\$2,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
ST-24-0003 Plymouth Boulevard Improvement	\$0	\$1,500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Interfund Loan to Street Reconstruction Fund (406)	\$0	\$9,500,000	\$2,250,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category <i>(continued from above)</i> ↑		Total
ST-24-0002	Chankahda Trail Reconstruction - Phase 3	\$10,250,000
ST-24-0003	Plymouth Boulevard Improvement	\$1,500,000
Total Interfund Loan to Street Reconstruction Fund (406)		\$11,750,000

Other (see description for detail)

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
SRP-20-2201 Plymouth Ice Center Back Parking Lot & Trails	\$0	\$625,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Other (see description for detail)	\$0	\$625,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category <i>(continued from above)</i> ↑		Total
SRP-202201	Plymouth Ice Center Back Parking Lot & Trails	\$625,000
Total Other (see description for detail)		\$625,000

Other Governmental Agency

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
ST-25-0002 36th Avenue Rehabilitation	\$0	\$1,850,000		\$0	\$0		\$0	\$0	\$0	\$0
ST-24-0003 Plymouth Boulevard Improvement	\$8,042,483	\$0		\$0	\$0		\$0	\$0	\$0	\$0
ST-28-0001 State Highway 169 Noise Barrier Installation	\$0	\$0		\$0	\$0	\$7,100,000	\$0	\$0	\$0	\$0
ST-23-0003 Station 73 Transit Regional Improvement Project (TRIP)	\$3,600,000	\$5,000,000	\$3,155,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
WA-23-0001 Zachary WTP Enhancements	\$0	\$2,000,000		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Other Governmental Agency	\$11,642,483	\$8,850,000	\$3,155,000	\$0	\$7,100,000	\$0	\$0	\$0	\$0	\$0

Project No. / Category <i>(continued from above)</i> ↑	FY2034	Total
ST-25-0002 36th Avenue Rehabilitation	\$0	\$1,850,000
ST-24-0003 Plymouth Boulevard Improvement	\$0	\$8,042,483
ST-28-0001 State Highway 169 Noise Barrier Installation	\$0	\$7,100,000
ST-23-0003 Station 73 Transit Regional Improvement Project (TRIP)	\$0	\$11,755,000

Project No. / Category	(continued from above) ↑	FY2034	Total
WA-23-0001	Zachary WTP Enhancements	\$0	\$2,000,000
Total Other Governmental Agency		\$0	\$30,747,483

Public Safety Aid

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034	Total
CE-25-17XX	New Public Safety Vehicle for Special Investigation Unit	\$0	\$52,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$52,000
Total Public Safety Aid		\$0	\$52,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$52,000

Special Assessments

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
ST-25-002	36th Avenue Rehabilitation	\$0	\$200,000	\$0	\$0	\$0	\$0
ST-17-003	54th Avenue from Peony Lane to CSAH 101	\$0	\$0	\$0	\$1,100,000	\$0	\$0
ST-XX-9005	Full Depth Reclamation (FDR)	\$0	\$300,000	\$600,000	\$250,000	\$100,000	\$750,000
ST-17-002	Hamel Road Frontage Road Connection	\$0	\$500,000	\$0	\$0	\$0	\$0
ST-20-001	Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$0	\$200,000
ST-XX-9002	Mill & Overlay	\$0	\$625,000	\$515,000	\$800,000	\$1,025,000	\$550,000
ST-24-003	Plymouth Boulevard Improvement	\$656,122	\$0	\$0	\$0	\$0	\$0
ST-XX-9001	Street Reconstruction	\$0	\$1,078,000	\$625,000	\$1,020,000	\$1,870,000	\$1,685,000
Total Special Assessments		\$656,122	\$2,703,000	\$1,740,000	\$3,170,000	\$2,995,000	\$2,985,000

Project No. / Category	(continued from above) ↑	FY2031	FY2032	FY2033	FY2034	Total
ST-25-002	36th Avenue Rehabilitation	\$0	\$0	\$0	\$0	\$200,000
ST-17-003	54th Avenue from Peony Lane to CSAH 101	\$0	\$0	\$0	\$0	\$1,100,000
ST-XX-9005	Full Depth Reclamation (FDR)	\$750,000	\$300,000	\$300,000	\$300,000	\$3,950,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
ST-17-0002	Hamel Road Frontage Road Connection	\$0	\$0	\$0	\$0	\$500,000
ST-20-0001	Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$200,000
ST-XX-9002	Mill & Overlay	\$450,000	\$700,000	\$900,000	\$450,000	\$6,515,000
ST-24-0003	Plymouth Boulevard Improvement	\$0	\$0	\$0	\$0	\$656,122
ST-XX-9001	Street Reconstruction	\$1,300,000	\$1,250,000	\$1,250,000	\$1,250,000	\$13,078,000
Total Special Assessments		\$2,500,000	\$2,250,000	\$2,450,000	\$2,000,000	\$26,199,122

Surplus

Project No. / Category		Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
SRP-202201	Plymouth Ice Center Back Parking Lot & Trails	\$0	\$1,040,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Surplus		\$0	\$1,040,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category (continued from above) ↑		Total										
SRP-202201	Plymouth Ice Center Back Parking Lot & Trails	\$1,040,000										
Total Surplus		\$1,040,000										

To Be Determined

Project No. / Category		Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
ST-24-0002	Chankahda Trail Reconstruction - Phase 3	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0007	City Hall - 40kW Solar Array	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FH-XX-9001	Dome & Turf Repair & Replacement	\$0	\$0	\$0	\$1,400,000	\$0	\$0	\$0	\$0	\$0	\$0
FH-XX-9002	Fieldhouse Electrical & Mechanical	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0008	Fire Station 2 - 40kW Solar Array	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0009	Fire Station 3 - 40kW Solar Array	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
PR-26-0001 Lake Camelot Park Renovation	\$0	\$0	\$2,300,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
PR-XX-9002 Park Renovations	\$0	\$0	\$0	\$1,200,000	\$350,000	\$150,000	\$0	\$0	\$0	\$0
IC-26-0002 PIC Ice Resurfacers	\$0	\$0	\$170,000	\$170,000	\$0	\$0	\$0	\$0	\$0	\$0
IC-26-0003 PIC Rubber Flooring	\$0	\$0	\$150,000	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0
PR-26-0003 South Shore Park Renovation	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0001 Zachary WTP - 40 kW Solar Array	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total To Be Determined	\$0	\$600,000	\$8,120,000	\$3,270,000	\$350,000	\$210,000	\$0	\$0	\$0	\$0

Project No. / Category	(continued from above) ↑	FY2034	Total
ST-24-0002	Chankahda Trail Reconstruction - Phase 3	\$0	\$5,000,000
FM-25-0007	City Hall - 40kW Solar Array	\$0	\$150,000
FH-XX-9001	Dome & Turf Repair & Replacement	\$0	\$1,400,000
FH-XX-9002	Fieldhouse Electrical & Mechanical	\$0	\$500,000
FM-25-0008	Fire Station 2 - 40kW Solar Array	\$0	\$150,000
FM-25-0009	Fire Station 3 - 40kW Solar Array	\$0	\$150,000
PR-26-0001	Lake Camelot Park Renovation	\$0	\$2,300,000
PR-XX-9002	Park Renovations	\$0	\$1,700,000
IC-26-0002	PIC Ice Resurfacers	\$0	\$340,000
IC-26-0003	PIC Rubber Flooring	\$0	\$210,000
PR-26-0003	South Shore Park Renovation	\$0	\$500,000
FM-25-0001	Zachary WTP - 40 kW Solar Array	\$0	\$150,000
Total To Be Determined		\$0	\$12,550,000

Watershed District

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032
WR-XX-9003 BCWMC Water Quality, Channel, and Basin Improvements	\$0	\$0	\$0	\$500,000	\$0	\$500,000	\$0	\$500,000	\$0
WR-26-0001 Fernbrook Regional Stormwater Improvement	\$0	\$0	\$500,000	\$1,500,000	\$0	\$0	\$0	\$0	\$0
WR-21-0006 Parkers Lake Chloride Reduction Project	\$0	\$50,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0



Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032
WR-25-0001 Plymouth Creek Stream Restoration - Dunkirk to PIC	\$0	\$0	\$750,000	\$1,250,000	\$0	\$0	\$0	\$0	\$0
Total Watershed District	\$0	\$50,000	\$1,250,000	\$3,250,000	\$0	\$500,000	\$0	\$500,000	\$0

Project No. / Category	(continued from above) ↑	FY2033	FY2034	Total
WR-XX-9003	BCWMC Water Quality, Channel, and Basin Improvements	\$500,000	\$0	\$2,000,000
WR-26-0001	Fernbrook Regional Stormwater Improvement	\$0	\$0	\$2,000,000
WR-21-0006	Parkers Lake Chloride Reduction Project	\$0	\$0	\$50,000
WR-25-0001	Plymouth Creek Stream Restoration - Dunkirk to PIC	\$0	\$0	\$2,000,000
Total Watershed District		\$500,000	\$0	\$6,050,000

Description of Funding Sources

- **Utility Funds (water, sewer, water resources, trunk)** - utility bills fund the operating and capital needs of these utilities. The Utility Trunk Expansion Fund collects water/sewer connection and area charges to cover costs of additional infrastructure.
- **Street Reconstruction Fund** - funded through property tax levy as well as franchise fees.
- **Internal Service Funds** – centralized services charged internally to benefiting city departments. The internal service funds are: Central Equipment (e.g., fleet), Public Facilities, Information Technology (IT) and the Resource Planning Fund. The Resource Planning Fund is used to annually set aside money for larger purchases that are not purchased every year (e.g., jaws of life, radios, etc.).
- **Minnesota State Aid** - allocated state gas tax funds to assist with the replacement and improvement of major local roadways.
- **Other Government Agency/Grants** - grants and project cost participation from other government agencies such as MnDOT, Metropolitan Council, Three Rivers Park District, Hennepin County, watershed districts, other cities, etc.
- **Special Assessments** - a charge to property owners to help pay for street improvements (e.g., pavement, curb and gutter, etc.) that benefit the property.
- **Alternate Funding** – represents a temporary funding source or funding that is in process. See below for further discussion.
- **Park Replacement Levy** - capital property tax levy specifically for park equipment such as irrigation systems, playground equipment, trails, etc.
- **Park Dedication Fees** - in accordance with state statute, the city has elected to require a reasonable portion of any proposed subdivision to be preserved for open space/parks or an equivalent amount paid in fee. The fees are then used for acquisition and/or development of open space/parks.
- **Other** – other, less significant and/or non-reoccurring funding sources (e.g., General Fund, Public Safety Aid, Surplus, etc.).
- **Housing & Redevelopment Authority (HRA)** – represents capital needs for Plymouth Towne Square and Vicksburg Crossing.
- **Plymouth Ice Center and Fieldhouse** - program and rental fees cover operating costs as well as capital needs. Large capital needs require funding beyond operating revenue.

Alternate Funding

The city's capital plan has identified funding sources for 94% of the anticipated expenditures. The remaining 6% relates to alternate funding where the ultimate funding sources are in the process of being validated, such as:

- **Intrafund Loan** - As part of the 2024 budget process, the City Council approved a \$13 million intrafund loan from the Utility Trunk Expansion Fund to the Street Reconstruction Fund. This loan is covering short-term cash flow needs due to the timing of larger projects (e.g., Chankahda Trail). The loan is anticipated to be repaid with Tax Increment Financing (TIF) revenue estimated to begin in 2027.
- **To Be Determined (TBD)** – A few projects or portions thereof currently have TBD funding. The city is actively working on alternate funding sources which may include, but are not limited to, a local sales tax, issuance of debt and/or other intrafund loans.



2025-2034 CIP
Plymouth, Minnesota



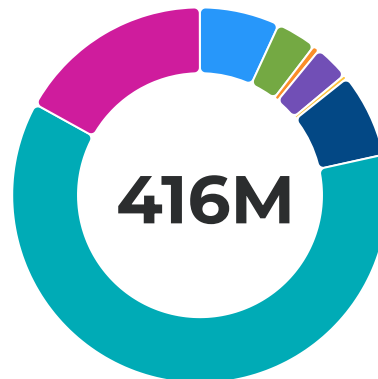
TABLE OF CONTENTS

Capital Improvement Plan Reporting	3
by Project Type	3

Capital Improvement Plan - Project Type

This page slices the capital improvement plan by the type of project (e.g., streets, utilities, central equipment, etc.).

FY25 - FY34 Capital Costs By Project Type (including Historical)



Central Equipment	\$28,698,925	6.89%
Facilities	\$14,571,000	3.50%
Housing & Redevelopment Authority	\$2,343,131	0.56%
Information Technology (IT)	\$12,487,456	3.00%
Other	\$1,445,000	0.35%
Parks & Recreation	\$30,180,000	7.25%
Streets	\$256,147,000	61.50%
Utilities	\$70,620,000	16.96%

Central Equipment

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-30-3066 2008 Ziegler XQ 30KV Generator	\$0	\$0	\$0	\$0	\$0	\$0	\$37,000
CE-30-3025 2009 Atlas Copco Generator	\$0	\$0	\$0	\$0	\$0	\$0	\$30,000
CE-25-0047 2014 Ford Explorer	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0
CE-25-4005 2015 Chevy Colorado Truck	\$0	\$36,000	\$0	\$0	\$0	\$0	\$0
CE-25-027 2015 Chevy Silverado 3500 Ext Cab Truck	\$0	\$88,000	\$0	\$0	\$0	\$0	\$0
CE-25-0376 2015 Chevy Silverado Crew Cab Truck	\$0	\$53,500	\$0	\$0	\$0	\$0	\$0
CE-27-0291 2015 Mack Tandem Axle Truck	\$0	\$0	\$0	\$365,000	\$0	\$0	\$0
CE-25-037 2015 Toro GM 7210 Mower with Polar Tracks	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-27-0381 2016 GMC Sierra Double Cab Truck	\$0	\$0	\$0	\$35,500	\$0	\$0	\$0
CE-29-2053 2017 Bobcat S770 Skid Steer	\$0	\$0	\$0	\$0	\$0	\$61,000	\$0
CE-28-2054 2017 Bobcat S770 Skid Steer(2)	\$0	\$0	\$0	\$0	\$57,000	\$0	\$0
CE-27-5049 2017 Ford F-350 Super Cab Truck(2)	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
CE-29-5043 2017 Ford F-450 Reg Cab Truck with Utility Body (3)	\$0	\$0	\$0	\$0	\$0	\$87,000	\$0
CE-30-5047 2017 Ford F550 Truck with Utility Body	\$0	\$0	\$0	\$0	\$0	\$0	\$93,000
CE-28-0383 2017 GMC Sierra Reg Cab Truck	\$0	\$0	\$0	\$0	\$46,000	\$0	\$0
CE-25-5052 2017 Groundmaster 5910 Mower	\$0	\$130,000	\$0	\$0	\$0	\$0	\$0
CE-28-0294 2017 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$355,000	\$0	\$0
CE-32-3079 2018 PV350-DIW Pacific Pump	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30-5066 2019 Ford F-550 Reg. Cab with Utility body (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$82,300
CE-30-4015 2019 Ford Fusion (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$26,000
CE-31-2057 2019 Mack GR42F Single Axle Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-4021 2019 Nissan Leaf EV(1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-4022 2019 Nissan Leaf EV(2)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-2080 2020 Chevy Silverado Crew Cab	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0395 2020 Chevy Silverado Double Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30-5071 2020 Ford F-150 Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$42,000
CE-32-5064 2020 Ford F-550 Reg. Cab with utility body	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-5068 2020 John Deere 4066R Compact Utility Tractor	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category		Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-32-4023	2020 Nissan Leaf EV(3)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-28-6133	2020 Trimax Pull Behind Mower	\$0	\$0	\$0	\$0	\$52,000	\$0	\$0
CE-32-2084	2020 Tymco 500X Street Sweeper	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-2074	2020 Western Star 4700 SF Tandem Axle Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-5076	2021 John Deere Utility Tractor 4066R	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-25-0035	2005 International Chassis Fire Rescue Truck (R-31)	\$0	\$360,000	\$0	\$0	\$0	\$0	\$0
CE-25-0303	2006 Hydro Seeder	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0
CE-33-3047	2008 Cat 400KW Generator	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30-0041	2010 Pierce Fire Aerial 75' Ladder	\$0	\$0	\$0	\$0	\$0	\$0	\$1,300,000
CE-31-2008	2011 Felling Trailer for Carlson Paver	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0042	2011 Ford F-350 4x4 Grass Rig	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-25-1716	2011 Oshkosh Sandcat (Armored Vehicle)	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0
CE-24-5021	2012 MacLean MV2 Sidewalk Machine	\$0	\$211,000	\$0	\$0	\$0	\$0	\$0
CE-32-0043	2012 Rosenbauer Fire Engine	\$0	\$1,020,000	\$0	\$0	\$0	\$0	\$0
CE-26-3048	2013 Bobcat S630 Skidsteer	\$0	\$0	\$51,000	\$0	\$0	\$0	\$0
CE-24-5027	2013 Bobcat Skid Steer A770 2013	\$0	\$67,000	\$0	\$0	\$0	\$0	\$0
CE-28-2019	2013 Case Wheel Loader 721F with Equipment/ Attachments	\$0	\$0	\$0	\$0	\$320,000	\$0	\$0
CE-28-5023	2013 Cat Loader 908H2	\$0	\$0	\$0	\$0	\$149,000	\$0	\$0
CE-33-0046	2013 Ford F350 Reg Cab Truck (Fire)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-26-3060	2014 Case CX318 Mini Excavator	\$0	\$0	\$56,000	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-24-3059 2014 Cat Tracked Skid Steer	\$0	\$0	\$94,400	\$0	\$0	\$0	\$0
CE-24-5028 2014 Chevy Silverado Reg Cab Truck	\$0	\$44,200	\$0	\$0	\$0	\$0	\$0
CE-25-2014 2014 Ford F350 Reg Cab Truck	\$0	\$48,500	\$0	\$0	\$0	\$0	\$0
CE-24-5025 2014 Ford SUV Escape	\$0	\$0	\$38,700	\$0	\$0	\$0	\$0
CE-26-0292 2014 International 7500 SFA with Swap Loader	\$0	\$0	\$305,000	\$0	\$0	\$0	\$0
CE-26-0290 2014 Mack Tandem Axle Truck	\$0	\$0	\$365,000	\$0	\$0	\$0	\$0
CE-29-3061 2014 Ziegler Cat XQ 30KW Portable Generator	\$0	\$0	\$0	\$0	\$0	\$36,000	\$0
CE-27-3067 2015 Towmaster T-100DTG Trailer	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0
CE-25-4006 2015 Chevy Colorado Truck	\$0	\$36,000	\$0	\$0	\$0	\$0	\$0
CE-25-2028 2015 Chevy Silverado 3500 Ext Cab Truck	\$0	\$48,000	\$0	\$0	\$0	\$0	\$0
CE-25-5031 2015 Chevy Silverado Crew Cab Truck	\$0	\$44,700	\$0	\$0	\$0	\$0	\$0
CE-27-0379 2015 Chevy Silverado Double Cab Truck with Utility Body	\$0	\$0	\$0	\$63,000	\$0	\$0	\$0
CE-25-0052 2015 Ford F-150 Super Cab Truck -U31	\$0	\$55,000	\$0	\$0	\$0	\$0	\$0
CE-30-2030 2015 Ford F750 Chassis with Asphalt Tack Oil Distributor	\$0	\$0	\$0	\$0	\$0	\$0	\$250,000
CE-25-5032 2015 Ford Focus Hatchback Car	\$0	\$26,000	\$0	\$0	\$0	\$0	\$0
CE-26-0374 2015 International 440 Single Axle (Drainage Truck)	\$0	\$0	\$185,000	\$0	\$0	\$0	\$0
CE-34-0375 2015 Kenworth Service Truck w/ Crane	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30-0048 2015 Rosenbauer Fire Engine	\$0	\$0	\$0	\$0	\$0	\$0	\$1,200,000
CE-26-0051 2015 Rosenbauer Fire Engine (E-21)	\$0	\$0	\$1,300,000	\$0	\$0	\$0	\$0

Project No. / Category		Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-29-0049	2015 Rosenbauer Fire Mini-Pumper	\$0	\$0	\$0	\$0	\$0	\$525,000	\$0
CE-25-5038	2015 Toro 08750 Groomer with Broom	\$0	\$37,000	\$0	\$0	\$0	\$0	\$0
CE-27-5045	2016 Toro GM 7210 D Zero turn	\$0	\$0	\$0	\$71,500	\$0	\$0	\$0
CE-24-6085	2016 Vermeer BC 1800XL015 Wood Chipper	\$0	\$88,000	\$0	\$0	\$0	\$0	\$0
CE-31-2038	2016 Carlson CP100 Asphalt Paver	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0791	2016 Drive On Lift 14,000 lbs. Capacity	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-3075	2016 EH Trailer	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-26-0054	2016 Ford Expedition (Fire Response (2)	\$0	\$0	\$72,000	\$0	\$0	\$0	\$0
CE-26-0053	2016 Ford Expedition (Fire Response)	\$0	\$0	\$72,000	\$0	\$0	\$0	\$0
CE-26-5039	2016 Ford F-350 Ford Super Cab Truck	\$0	\$0	\$50,000	\$0	\$0	\$0	\$0
CE-26-5040	2016 Ford F-350 Super Cab Truck	\$0	\$0	\$49,500	\$0	\$0	\$0	\$0
CE-28-2037	2016 Ford F-750 Chassis with Asphalt Box (2023)	\$0	\$0	\$0	\$0	\$282,000	\$0	\$0
CE-28-0382	2016 GMC Sierra 3500 Double Cab with Utility Body	\$0	\$0	\$0	\$0	\$64,000	\$0	\$0
CE-26-5042	2016 JD Gator Groomer and Rake	\$0	\$0	\$27,000	\$0	\$0	\$0	\$0
CE-31-5041	2016 John Deere 4066R Utility Tractor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-25-0377	2016 Lift Station Truck with F-550 chassis	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
CE-26-2046	2016 M1 Pavement Melter	\$0	\$59,000	\$0	\$0	\$0	\$0	\$0
CE-27-0293	2016 Mack GU713 Tandem Axle Truck	\$0	\$0	\$0	\$360,000	\$0	\$0	\$0
CE-30-0378	2016 T880 Kenworth Semi Truck with Side Dump Trailer	\$0	\$0	\$0	\$0	\$0	\$0	\$256,000

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-28-4009 2017 Chevy Colorado(1)	\$0	\$0	\$0	\$0	\$36,000	\$0	\$0
CE-28-4010 2017 Chevy Colorado(2)	\$0	\$0	\$0	\$0	\$36,000	\$0	\$0
CE-27-5044 2017 Ford F-350 Super Cab Truck	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
CE-27-5048 2017 Ford F-350 Super Cab Truck (3)	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
CE-29-2039 2017 Ford F-450 Reg Cab Truck with Utility Body (1)	\$0	\$0	\$0	\$0	\$0	\$76,000	\$0
CE-30-5051 2017 Ford F-450 Reg Cab with Utility Body	\$0	\$0	\$0	\$0	\$0	\$0	\$77,000
CE-29-5050 2017 Ford F-550 Truck with Utility Body	\$0	\$0	\$0	\$0	\$0	\$175,000	\$0
CE-28-0386 2017 GMC 1500 Sierra Double Cab Truck	\$0	\$0	\$0	\$0	\$37,000	\$0	\$0
CE-27-0384 2017 GMC 2500 Sierra Double Cab Truck	\$0	\$0	\$0	\$41,000	\$0	\$0	\$0
CE-27-0385 2017 GMC 2500 Sierra Double Cab Truck (2)	\$0	\$0	\$0	\$46,000	\$0	\$0	\$0
CE-27-5055 2017 Isuzu Garbage Truck	\$0	\$0	\$0	\$139,000	\$0	\$0	\$0
CE-30-0380 2017 Kenworth with B-10 Aquatech Jetter/Vac truck	\$0	\$0	\$0	\$0	\$0	\$0	\$535,000
CE-29-5053 2017 Kubota UTV Tractor	\$0	\$0	\$0	\$0	\$0	\$26,000	\$0
CE-28-0295 2017 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$355,000	\$0	\$0
CE-30-2051 2017 Msaba Conveyor	\$0	\$0	\$0	\$0	\$0	\$68,000	\$0
CE-29-5046 2017 Trackless MT7 - Sidewalk Machine	\$0	\$0	\$0	\$0	\$0	\$215,000	\$0
CE-32-6095 2017 Turfco TRF 338 Spreader	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-3078 2017 Wacker Dump Cart	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-28-4011 2018 Chevy Colorado(3)	\$0	\$0	\$0	\$0	\$36,000	\$0	\$0
CE-28-2056 2018 Elgin Street Sweeper	\$0	\$0	\$0	\$0	\$290,000	\$0	\$0
CE-28-2065 2018 Elgin Street Sweeper(2)	\$0	\$0	\$0	\$0	\$290,000	\$0	\$0

Project No. / Category		Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-29-4012	2018 Ford F-150 Reg Cab Truck	\$0	\$0	\$0	\$0	\$0	\$41,000	\$0
CE-30-5057	2018 Ford F-550 Reg Cab with Utility body (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$94,900
CE-29-5058	2018 Ford F150 Super Cab Truck	\$0	\$0	\$0	\$0	\$0	\$37,000	\$0
CE-29-5060	2018 Ford F150 Super Cab with Utility body	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0
CE-30-0389	2018 Ford F550 Double Cab Truck with Utility Body	\$0	\$0	\$0	\$0	\$0	\$0	\$88,000
CE-30-5054	2018 International Single Axle Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$207,000
CE-34-0393	2018 John Deere 135G Excavator	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-5059	2018 Kubota M5 111 Tractor	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-29-0296	2018 Mack GU713 Single Axle	\$0	\$0	\$0	\$0	\$0	\$330,000	\$0
CE-29-0297	2018 Mack GU713 Tandem Axle	\$0	\$0	\$0	\$0	\$0	\$350,000	\$0
CE-29-1725	2018 Polaris Crew Cab Utility Vehicle	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0
CE-28-6104	2018 Vermeer Wood chipper	\$0	\$0	\$0	\$0	\$98,000	\$0	\$0
CE-31-0388	2018 Western Star Tandem Axle	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-29-4013	2019 Chevy Colorado	\$0	\$0	\$0	\$0	\$0	\$38,000	\$0
CE-29-2076	2019 Caterpillar Asphalt roller	\$0	\$0	\$0	\$0	\$0	\$68,000	\$0
CE-32-5065	2019 F-550 Ford Reg. Cab with utility box	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-5063	2019 Ford F-550 Super Cab with utility body	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30-5062	2019 Ford F250 Super Cab Truck (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
CE-31-0390	2019 Ford F550 Reg Cab Truck with Utility Body	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30-5072	2019 Ford Cargo Van	\$0	\$0	\$0	\$0	\$0	\$0	\$41,000
CE-31-5067	2019 Ford F-250 Super Cab	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-30-2072 2019 Ford F-550 Crew Cab Truck with Utility body	\$0	\$0	\$0	\$0	\$0	\$0	\$80,000
CE-29-0392 2019 Ford F250 Super Cab Truck	\$0	\$0	\$0	\$0	\$0	\$52,000	\$0
CE-30-5061 2019 Ford F250 Super Cab Truck (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$65,000
CE-30-4014 2019 Ford Fusion(1)	\$0	\$0	\$0	\$0	\$0	\$0	\$26,000
CE-29-0391 2019 Freightliner M2 - Jetter	\$0	\$0	\$0	\$0	\$0	\$277,000	\$0
CE-34-0797 2019 Komatsu Forklift	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0387 2019 Mack AF Tandem Axle Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0298 2019 Mack GR64F Tandem Axle (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0299 2019 Mack GR64F Tandem Axle (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-29-0394 2019 MacQueen TV Van For Utilities	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-3082 2020 Towmaster T-50 Trailer	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30-2085 2020 Arrow Sign Board	\$0	\$0	\$0	\$0	\$0	\$0	\$26,000
CE-31-4018 2020 Chevrolet Bolt EV (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-30-4016 2020 Chevy Colorado Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
CE-31-5075 2020 Chevy Silverado Crew Cab Truck (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-5074 2020 Chevy Silverado Crew Cab Truck (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-4017 2020 Ford Ranger	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-28-6134 2020 Forestry Mower (Loftness Battle AX Mulcher 61" SS)	\$0	\$0	\$0	\$0	\$27,000	\$0	\$0
CE-25-6136 2020 GPS Robot Sprayer	\$0	\$44,000	\$0	\$0	\$0	\$0	\$0
CE-30-5069 2020 Toro Zero Turn Mower (1)	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
CE-30-5070 2020 Toro Zero Turn Mower (2)	\$0	\$0	\$0	\$0	\$0	\$0	\$45,000
CE-32-2071 2020 Western Star 4700 SF Single Axle Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-31-4 2021 Chevrolet Bolt EV(2) 019	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-7 2021 Ford Transit Connect Cargo Van 002	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-31-0 2021 John Deere 710L Backhoe 396	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-2 2022 Asphalt Planer 090	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33- 2022 Chevy Colorado Crew Cab 4024	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-3 2022 Ford F250 Regular Cab Truck (2) 089	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-3 2022 Ford F250 Regular Cab Truck (3) 090	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-3 2022 Ford F250 Regular Cab Truck(1) 088	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-5 2022 Ford F350 Super Cab Truck 078	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-3 2022 Ford F350 Super Cab Truck 087	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-5 2022 Kubota M6 141 Tractor 080	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-2 2022 Mack Single Axle Dump Truck 081	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-2 2022 Mack Tandem Axle Dump Truck (1) 083	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-2 2022 Mack Tandem Axle Dump Truck (2) 082	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-33-5 2022 Toro GM 5910 Mower 082	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34- 2023 Ford Ranger Crew Cab Truck 4026	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-5 2023 Toolcat 5610 UW56 with Snowblower 084	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34- 2023 Toro 6000 Z Master Mower 5029	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34- 2023 Toro Field Pro 6040 5030	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34- 2023 Toro GM 4000-D Mower 5085	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34- 2024 Ford F150 Super Cab Truck 4004	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34- 2024 Ford F250 Crew Cab Truck 5017	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
CE-34-5010 2024 Ford F350 Crew Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34-5018 2024 Ford F350 Crew Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34-2020 2024 Ford F350 Regular Cab Truck	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-34-5086 2024 T76 Tracked Bobcat	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-32-5087 2024 Toolcat 5610 UW53	\$0	\$0	\$0	\$0	\$0	\$0	\$0
CE-24-50X1 New Pickup Truck with Utility Body	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
CE-25-50XX New RC Mower - Tracked 52" Rotary Mower	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0
CE-25-17X1 New Armored Protector Van	\$0	\$0	\$175,000	\$0	\$0	\$0	\$0
CE-24-00X4 New Ford Maverick (Inspector Truck)	\$0	\$27,000	\$0	\$0	\$0	\$0	\$0
CE-25-17XX New Public Safety Vehicle for Special Investigation Unit	\$0	\$52,000	\$0	\$0	\$0	\$0	\$0
CE-24-50XX New Toro Reelmaster 3100D (Parks)	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
CE-24-00X3 New Truck with Utility body - 2 (Fire Response)	\$0	\$145,000	\$0	\$0	\$0	\$0	\$0
CE-24-00X2 New Truck with Utility body 1 (Fire Response)	\$0	\$145,000	\$0	\$0	\$0	\$0	\$0
CE-25-50X1 New Truck with Utility Body/Snow Equip (Parks)	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
CE-23-500X New/Additional Kubota Tractor	\$0	\$135,000	\$0	\$0	\$0	\$0	\$0
CE-XX-1000 Public Safety Up-fitting of Vehicles	\$0	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000
Total Central Equipment	\$100,000	\$3,854,900	\$2,990,600	\$1,421,000	\$2,680,000	\$2,807,000	\$4,896,200

Project No. / Category (continued from above) ↑	FY2031	FY2032	FY2033	FY2034	Total
CE-30-3066 2008 Ziegler XQ 30KV Generator	\$0	\$0	\$0	\$0	\$37,000
CE-30-3025 2009 Atlas Copco Generator	\$0	\$0	\$0	\$0	\$30,000
CE-25-0047 2014 Ford Explorer	\$0	\$0	\$0	\$0	\$45,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-25-4005	2015 Chevy Colorado Truck	\$0	\$0	\$0	\$0	\$36,000
CE-25-2027	2015 Chevy Silverado 3500 Ext Cab Truck	\$0	\$0	\$0	\$0	\$88,000
CE-25-0376	2015 Chevy Silverado Crew Cab Truck	\$0	\$0	\$0	\$0	\$53,500
CE-27-0291	2015 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$365,000
CE-25-5037	2015 Toro GM 7210 Mower with Polar Tracks	\$0	\$0	\$0	\$0	\$70,000
CE-27-0381	2016 GMC Sierra Double Cab Truck	\$0	\$0	\$0	\$0	\$35,500
CE-29-2053	2017 Bobcat S770 Skid Steer	\$0	\$0	\$0	\$0	\$61,000
CE-28-2054	2017 Bobcat S770 Skid Steer(2)	\$0	\$0	\$0	\$0	\$57,000
CE-27-5049	2017 Ford F-350 Super Cab Truck(2)	\$0	\$0	\$0	\$0	\$50,000
CE-29-5043	2017 Ford F-450 Reg Cab Truck with Utility Body (3)	\$0	\$0	\$0	\$0	\$87,000
CE-30-5047	2017 Ford F550 Truck with Utility Body	\$0	\$0	\$0	\$0	\$93,000
CE-28-0383	2017 GMC Sierra Reg Cab Truck	\$0	\$0	\$0	\$0	\$46,000
CE-25-5052	2017 Groundmaster 5910 Mower	\$0	\$0	\$0	\$0	\$130,000
CE-28-0294	2017 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$355,000
CE-32-3079	2018 PV350-D1W Pacific Pump	\$0	\$62,800	\$0	\$0	\$62,800
CE-30-5066	2019 Ford F-550 Reg. Cab with Utility body (2)	\$0	\$0	\$0	\$0	\$82,300
CE-30-4015	2019 Ford Fusion (2)	\$0	\$0	\$0	\$0	\$26,000
CE-31-2057	2019 Mack GR42F Single Axle Truck	\$380,000	\$0	\$0	\$0	\$380,000
CE-32-4021	2019 Nissan Leaf EV(1)	\$0	\$33,800	\$0	\$0	\$33,800
CE-32-4022	2019 Nissan Leaf EV(2)	\$0	\$33,600	\$0	\$0	\$33,600
CE-31-2080	2020 Chevy Silverado Crew Cab	\$55,000	\$0	\$0	\$0	\$55,000
CE-31-0395	2020 Chevy Silverado Double Cab Truck	\$50,000	\$0	\$0	\$0	\$50,000
CE-30-5071	2020 Ford F-150 Truck	\$0	\$0	\$0	\$0	\$42,000
CE-32-5064	2020 Ford F-550 Reg. Cab with utility body	\$0	\$86,000	\$0	\$0	\$86,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-32-50 68	2020 John Deere 4066R Compact Utility Tractor	\$0	\$91,100	\$0	\$0	\$91,100
CE-32-40 23	2020 Nissan Leaf EV(3)	\$0	\$33,600	\$0	\$0	\$33,600
CE-28-613 3	2020 Trimax Pull Behind Mower	\$0	\$0	\$0	\$0	\$52,000
CE-32-20 84	2020 Tymco 500X Street Sweeper	\$0	\$425,000	\$0	\$0	\$425,000
CE-32-207 4	2020 Western Star 4700 SF Tandem Axle Truck	\$0	\$360,000	\$0	\$0	\$360,000
CE-31-507 6	2021 John Deere Utility Tractor 4066R	\$95,400	\$0	\$0	\$0	\$95,400
CE-25-00 35	2005 International Chassis Fire Rescue Truck (R-31)	\$0	\$0	\$0	\$0	\$360,000
CE-25-03 03	2006 Hydro Seeder	\$0	\$0	\$0	\$0	\$65,000
CE-33-30 47	2008 Cat 400KW Generator	\$0	\$0	\$215,000	\$0	\$215,000
CE-30-00 41	2010 Pierce Fire Aerial 75' Ladder	\$0	\$0	\$0	\$0	\$1,300,000
CE-31-200 8	2011 Felling Trailer for Carlson Paver	\$40,000	\$0	\$0	\$0	\$40,000
CE-31-004 2	2011 Ford F-350 4x4 Grass Rig	\$82,000	\$0	\$0	\$0	\$82,000
CE-25-171 6	2011 Oshkosh Sandcat (Armored Vehicle)	\$0	\$0	\$0	\$0	\$70,000
CE-24-50 21	2012 MacLean MV2 Sidewalk Machine	\$0	\$0	\$0	\$0	\$211,000
CE-32-00 43	2012 Rosenbauer Fire Engine	\$0	\$0	\$0	\$0	\$1,020,000
CE-26-30 48	2013 Bobcat S630 Skidsteer	\$0	\$0	\$0	\$0	\$51,000
CE-24-50 27	2013 Bobcat Skid Steer A770 2013	\$0	\$0	\$0	\$0	\$67,000
CE-28-201 9	2013 Case Wheel Loader 721F with Equipment/ Attachments	\$0	\$0	\$0	\$0	\$320,000
CE-28-50 23	2013 Cat Loader 908H2	\$0	\$0	\$0	\$0	\$149,000
CE-33-00 46	2013 Ford F350 Reg Cab Truck (Fire)	\$0	\$0	\$65,000	\$0	\$65,000
CE-26-30 60	2014 Case CX318 Mini Excavator	\$0	\$0	\$0	\$0	\$56,000
CE-24-30 59	2014 Cat Tracked Skid Steer	\$0	\$0	\$0	\$0	\$94,400
CE-24-50 28	2014 Chevy Silverado Reg Cab Truck	\$0	\$0	\$0	\$0	\$44,200
CE-25-201 4	2014 Ford F350 Reg Cab Truck	\$0	\$0	\$0	\$0	\$48,500

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-24-50 25	2014 Ford SUV Escape	\$0	\$0	\$0	\$0	\$38,700
CE-26-02 92	2014 International 7500 SFA with Swap Loader	\$0	\$0	\$0	\$0	\$305,000
CE-26-02 90	2014 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$365,000
CE-29-30 61	2014 Ziegler Cat XQ 30KW Portable Generator	\$0	\$0	\$0	\$0	\$36,000
CE-27-30 67	2015 Towmaster T- 100DTG Trailer	\$0	\$0	\$0	\$0	\$120,000
CE-25-40 06	2015 Chevy Colorado Truck	\$0	\$0	\$0	\$0	\$36,000
CE-25-20 28	2015 Chevy Silverado 3500 Ext Cab Truck	\$0	\$0	\$0	\$0	\$48,000
CE-25-503 1	2015 Chevy Silverado Crew Cab Truck	\$0	\$0	\$0	\$0	\$44,700
CE-27-037 9	2015 Chevy Silverado Double Cab Truck with Utility Body	\$0	\$0	\$0	\$0	\$63,000
CE-25-00 52	2015 Ford F-150 Super Cab Truck -U31	\$0	\$0	\$0	\$0	\$55,000
CE-30-20 30	2015 Ford F750 Chassis with Asphalt Tack Oil Distributor	\$0	\$0	\$0	\$0	\$250,000
CE-25-503 2	2015 Ford Focus Hatchback Car	\$0	\$0	\$0	\$0	\$26,000
CE-26-037 4	2015 International 440 Single Axle (Drainage Truck)	\$0	\$0	\$0	\$0	\$185,000
CE-34-03 75	2015 Kenworth Service Truck w/ Crane	\$0	\$0	\$0	\$320,000	\$320,000
CE-30-00 48	2015 Rosenbauer Fire Engine	\$0	\$0	\$0	\$0	\$1,200,000
CE-26-00 51	2015 Rosenbauer Fire Engine (E-21)	\$0	\$0	\$0	\$0	\$1,300,000
CE-29-00 49	2015 Rosenbauer Fire Mini-Pumper	\$0	\$0	\$0	\$0	\$525,000
CE-25-503 8	2015 Toro 08750 Groomer with Broom	\$0	\$0	\$0	\$0	\$37,000
CE-27-50 45	2016 Toro GM 7210 D Zero turn	\$0	\$0	\$0	\$0	\$71,500
CE-24-60 85	2016 Vermeer BC 1800XL015 Wood Chipper	\$0	\$0	\$0	\$0	\$88,000
CE-31-203 8	2016 Carlson CP100 Asphalt Paver	\$305,000	\$0	\$0	\$0	\$305,000
CE-31-079 1	2016 Drive On Lift 14,000 lbs. Capacity	\$27,000	\$0	\$0	\$0	\$27,000
CE-31-307 5	2016 EH Trailer	\$104,000	\$0	\$0	\$0	\$104,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-26-00 54	2016 Ford Expedition (Fire Response (2)	\$0	\$0	\$0	\$0	\$72,000
CE-26-00 53	2016 Ford Expedition (Fire Response)	\$0	\$0	\$0	\$0	\$72,000
CE-26-50 39	2016 Ford F-350 Ford Super Cab Truck	\$0	\$0	\$0	\$0	\$50,000
CE-26-50 40	2016 Ford F-350 Super Cab Truck	\$0	\$0	\$0	\$0	\$49,500
CE-28-20 37	2016 Ford F-750 Chassis with Asphalt Box (2023)	\$0	\$0	\$0	\$0	\$282,000
CE-28-03 82	2016 GMC Sierra 3500 Double Cab with Utility Body	\$0	\$0	\$0	\$0	\$64,000
CE-26-50 42	2016 JD Gator Groomer and Rake	\$0	\$0	\$0	\$0	\$27,000
CE-31-504 1	2016 John Deere 4066R Utility Tractor	\$110,000	\$0	\$0	\$0	\$110,000
CE-25-03 77	2016 Lift Station Truck with F-550 chassis	\$0	\$0	\$0	\$0	\$200,000
CE-26-20 46	2016 M1 Pavement Melter	\$0	\$0	\$0	\$0	\$59,000
CE-27-02 93	2016 Mack GU713 Tandem Axle Truck	\$0	\$0	\$0	\$0	\$360,000
CE-30-03 78	2016 T880 Kenworth Semi Truck with Side Dump Trailer	\$0	\$0	\$0	\$0	\$256,000
CE-28-40 09	2017 Chevy Colorado(1)	\$0	\$0	\$0	\$0	\$36,000
CE-28-401 0	2017 Chevy Colorado(2)	\$0	\$0	\$0	\$0	\$36,000
CE-27-50 44	2017 Ford F-350 Super Cab Truck	\$0	\$0	\$0	\$0	\$50,000
CE-27-50 48	2017 Ford F-350 Super Cab Truck (3)	\$0	\$0	\$0	\$0	\$50,000
CE-29-20 39	2017 Ford F-450 Reg Cab Truck with Utility Body (1)	\$0	\$0	\$0	\$0	\$76,000
CE-30-50 51	2017 Ford F-450 Reg Cab with Utility Body	\$0	\$0	\$0	\$0	\$77,000
CE-29-50 50	2017 Ford F-550 Truck with Utility Body	\$0	\$0	\$0	\$0	\$175,000
CE-28-03 86	2017 GMC 1500 Sierra Double Cab Truck	\$0	\$0	\$0	\$0	\$37,000
CE-27-03 84	2017 GMC 2500 Sierra Double Cab Truck	\$0	\$0	\$0	\$0	\$41,000
CE-27-03 85	2017 GMC 2500 Sierra Double Cab Truck (2)	\$0	\$0	\$0	\$0	\$46,000
CE-27-505 5	2017 Isuzu Garbage Truck	\$0	\$0	\$0	\$0	\$139,000
CE-30-03 80	2017 Kenworth with B-10 Aquatech Jetter/Vac truck	\$0	\$0	\$0	\$0	\$535,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-29-50 53	2017 Kubota UTV Tractor	\$0	\$0	\$0	\$0	\$26,000
CE-28-02 95	2017 Mack Tandem Axle Truck	\$0	\$0	\$0	\$0	\$355,000
CE-30-20 51	2017 Msaba Conveyor	\$0	\$0	\$0	\$0	\$68,000
CE-29-50 46	2017 Trackless MT7 - Sidewalk Machine	\$0	\$0	\$0	\$0	\$215,000
CE-32-60 95	2017 Turfco TRF 338 Spreader	\$0	\$42,500	\$0	\$0	\$42,500
CE-32-307 8	2017 Wacker Dump Cart	\$0	\$88,400	\$0	\$0	\$88,400
CE-28-401 1	2018 Chevy Colorado(3)	\$0	\$0	\$0	\$0	\$36,000
CE-28-20 56	2018 Elgin Street Sweeper	\$0	\$0	\$0	\$0	\$290,000
CE-28-20 65	2018 Elgin Street Sweeper(2)	\$0	\$0	\$0	\$0	\$290,000
CE-29-401 2	2018 Ford F-150 Reg Cab Truck	\$0	\$0	\$0	\$0	\$41,000
CE-30-50 57	2018 Ford F-550 Reg Cab with Utility body (1)	\$0	\$0	\$0	\$0	\$94,900
CE-29-50 58	2018 Ford F150 Super Cab Truck	\$0	\$0	\$0	\$0	\$37,000
CE-29-50 60	2018 Ford F150 Super Cab with Utility body	\$0	\$0	\$0	\$0	\$40,000
CE-30-03 89	2018 Ford F550 Double Cab Truck with Utility Body	\$0	\$0	\$0	\$0	\$88,000
CE-30-50 54	2018 International Single Axle Truck	\$0	\$0	\$0	\$0	\$207,000
CE-34-03 93	2018 John Deere 135G Excavator	\$0	\$0	\$0	\$445,300	\$445,300
CE-33-50 59	2018 Kubota M5 111 Tractor	\$0	\$0	\$115,400	\$0	\$115,400
CE-29-02 96	2018 Mack GU713 Single Axle	\$0	\$0	\$0	\$0	\$330,000
CE-29-02 97	2018 Mack GU713 Tandem Axle	\$0	\$0	\$0	\$0	\$350,000
CE-29-172 5	2018 Polaris Crew Cab Utility Vehicle	\$0	\$0	\$0	\$0	\$35,000
CE-28-610 4	2018 Vermeer Wood chipper	\$0	\$0	\$0	\$0	\$98,000
CE-31-038 8	2018 Western Star Tandem Axle	\$261,000	\$0	\$0	\$0	\$261,000
CE-29-401 3	2019 Chevy Colorado	\$0	\$0	\$0	\$0	\$38,000
CE-29-20 76	2019 Caterpillar Asphalt roller	\$0	\$0	\$0	\$0	\$68,000
CE-32-50 65	2019 F-550 Ford Reg. Cab with utility box	\$0	\$77,600	\$0	\$0	\$77,600

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-32-5063	2019 Ford F-550 Super Cab with utility body	\$0	\$86,100	\$0	\$0	\$86,100
CE-30-5062	2019 Ford F250 Super Cab Truck (2)	\$0	\$0	\$0	\$0	\$65,000
CE-31-0390	2019 Ford F550 Reg Cab Truck with Utility Body	\$94,000	\$0	\$0	\$0	\$94,000
CE-30-5072	2019 Ford Cargo Van	\$0	\$0	\$0	\$0	\$41,000
CE-31-5067	2019 Ford F-250 Super Cab	\$60,300	\$0	\$0	\$0	\$60,300
CE-30-2072	2019 Ford F-550 Crew Cab Truck with Utility body	\$0	\$0	\$0	\$0	\$80,000
CE-29-0392	2019 Ford F250 Super Cab Truck	\$0	\$0	\$0	\$0	\$52,000
CE-30-5061	2019 Ford F250 Super Cab Truck (1)	\$0	\$0	\$0	\$0	\$65,000
CE-30-4014	2019 Ford Fusion(1)	\$0	\$0	\$0	\$0	\$26,000
CE-29-0391	2019 Freightliner M2 - Jetter	\$0	\$0	\$0	\$0	\$277,000
CE-34-0797	2019 Komatsu Forklift	\$0	\$0	\$0	\$55,300	\$55,300
CE-31-0387	2019 Mack AF Tandem Axle Truck	\$335,000	\$0	\$0	\$0	\$335,000
CE-31-0298	2019 Mack GR64F Tandem Axle (1)	\$350,000	\$0	\$0	\$0	\$350,000
CE-31-0299	2019 Mack GR64F Tandem Axle (2)	\$350,000	\$0	\$0	\$0	\$350,000
CE-29-0394	2019 MacQueen TV Van For Utilities	\$0	\$0	\$0	\$320,000	\$320,000
CE-32-3082	2020 Towmaster T-50 Trailer	\$0	\$55,500	\$0	\$0	\$55,500
CE-30-2085	2020 Arrow Sign Board	\$0	\$0	\$0	\$0	\$26,000
CE-31-4018	2020 Chevrolet Bolt EV (1)	\$36,800	\$0	\$0	\$0	\$36,800
CE-30-4016	2020 Chevy Colorado Truck	\$0	\$0	\$0	\$0	\$35,000
CE-31-5075	2020 Chevy Silverado Crew Cab Truck (1)	\$57,000	\$0	\$0	\$0	\$57,000
CE-31-5074	2020 Chevy Silverado Crew Cab Truck (2)	\$57,000	\$0	\$0	\$0	\$57,000
CE-31-4017	2020 Ford Ranger	\$42,000	\$0	\$0	\$0	\$42,000
CE-28-6134	2020 Forestry Mower (Loftness Battle AX Mulcher 61" SS)	\$0	\$0	\$0	\$0	\$27,000
CE-25-6136	2020 GPS Robot Sprayer	\$0	\$0	\$0	\$0	\$44,000
CE-30-5069	2020 Toro Zero Turn Mower (1)	\$0	\$0	\$0	\$0	\$45,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-30-5070	2020 Toro Zero Turn Mower (2)	\$0	\$0	\$0	\$0	\$45,000
CE-32-2071	2020 Western Star 4700 SF Single Axle Truck	\$0	\$312,000	\$0	\$0	\$312,000
CE-31-4019	2021 Chevrolet Bolt EV(2)	\$34,600	\$0	\$0	\$0	\$34,600
CE-31-7002	2021 Ford Transit Connect Cargo Van	\$35,900	\$0	\$0	\$0	\$35,900
CE-31-0396	2021 John Deere 710L Backhoe	\$230,000	\$0	\$0	\$0	\$230,000
CE-32-2090	2022 Asphalt Planer	\$0	\$36,000	\$0	\$0	\$36,000
CE-33-4024	2022 Chevy Colorado Crew Cab	\$0	\$0	\$48,750	\$0	\$48,750
CE-33-3089	2022 Ford F250 Regular Cab Truck (2)	\$0	\$0	\$56,500	\$0	\$56,500
CE-33-3090	2022 Ford F250 Regular Cab Truck (3)	\$0	\$0	\$80,450	\$0	\$80,450
CE-33-3088	2022 Ford F250 Regular Cab Truck(1)	\$0	\$0	\$56,800	\$0	\$56,800
CE-33-5078	2022 Ford F350 Super Cab Truck	\$0	\$0	\$62,800	\$0	\$62,800
CE-33-3087	2022 Ford F350 Super Cab Truck	\$0	\$0	\$52,900	\$0	\$52,900
CE-33-5080	2022 Kubota M6 141 Tractor	\$0	\$0	\$155,000	\$0	\$155,000
CE-33-2081	2022 Mack Single Axle Dump Truck	\$0	\$0	\$0	\$353,000	\$353,000
CE-33-2083	2022 Mack Tandem Axle Dump Truck (1)	\$0	\$0	\$0	\$403,800	\$403,800
CE-33-2082	2022 Mack Tandem Axle Dump Truck (2)	\$0	\$0	\$0	\$403,800	\$403,800
CE-33-5082	2022 Toro GM 5910 Mower	\$0	\$0	\$180,900	\$0	\$180,900
CE-34-4026	2023 Ford Ranger Crew Cab Truck	\$0	\$0	\$0	\$60,200	\$60,200
CE-32-5084	2023 Toolcat 5610 UW56 with Snowblower	\$0	\$97,150	\$0	\$0	\$97,150
CE-34-5029	2023 Toro 6000 Z Master Mower	\$0	\$0	\$0	\$26,800	\$26,800
CE-34-5030	2023 Toro Field Pro 6040	\$0	\$0	\$0	\$51,500	\$51,500
CE-34-5085	2023 Toro GM 4000-D Mower	\$0	\$0	\$0	\$107,200	\$107,200
CE-34-4004	2024 Ford F150 Super Cab Truck	\$0	\$0	\$0	\$60,350	\$60,350
CE-34-5017	2024 Ford F250 Crew Cab Truck	\$0	\$0	\$0	\$74,800	\$74,800
CE-34-5010	2024 Ford F350 Crew Cab Truck	\$0	\$0	\$0	\$74,375	\$74,375

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
CE-34-5018	2024 Ford F350 Crew Cab Truck	\$0	\$0	\$0	\$89,600	\$89,600
CE-34-2020	2024 Ford F350 Regular Cab Truck	\$0	\$0	\$0	\$85,350	\$85,350
CE-34-5086	2024 T76 Tracked Bobcat	\$0	\$0	\$0	\$114,000	\$114,000
CE-32-5087	2024 Toolcat 5610 UW53	\$0	\$101,200	\$0	\$0	\$101,200
CE-24-50X1	New Pickup Truck with Utility Body	\$0	\$0	\$0	\$0	\$80,000
CE-25-50XX	New RC Mower - Tracked 52" Rotary Mower	\$0	\$0	\$0	\$0	\$75,000
CE-25-17X1	New Armored Protector Van	\$0	\$0	\$0	\$0	\$175,000
CE-24-00X4	New Ford Maverick (Inspector Truck)	\$0	\$0	\$0	\$0	\$27,000
CE-25-17XX	New Public Safety Vehicle for Special Investigation Unit	\$0	\$0	\$0	\$0	\$52,000
CE-24-50XX	New Toro Reelmaster 3100D (Parks)	\$0	\$0	\$0	\$0	\$100,000
CE-24-00X3	New Truck with Utility body - 2 (Fire Response)	\$0	\$0	\$0	\$0	\$145,000
CE-24-00X2	New Truck with Utility body1 (Fire Response)	\$0	\$0	\$0	\$0	\$145,000
CE-25-50X1	New Truck with Utility Body/Snow Equip (Parks)	\$0	\$0	\$0	\$0	\$100,000
CE-23-500X	New/Additional Kubota Tractor	\$0	\$0	\$0	\$0	\$135,000
CE-XX-1000	Public Safety Up-fitting of Vehicles	\$150,000	\$150,000	\$150,000	\$150,000	\$1,500,000
Total Central Equipment		\$3,342,000	\$2,172,350	\$1,239,500	\$3,195,375	\$28,698,925

Facilities

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
FM-27-0004	Central WTP - Mechanical Replacements	\$0	\$0	\$0	\$950,000	\$0	\$0	\$0
FM-20-0023	Central WTP - Water to Water Pump	\$0	\$60,000	\$60,000	\$60,000	\$0	\$0	\$0
FM-32-0008	Central WTP - Roof Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-34-0003	City Hall - Heated Concrete Sidewalk	\$0	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
FM-25-0007 City Hall - 40kW Solar Array	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0011 City Hall - Medicine Lake Improvements	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0001 City Hall - Replace 2 K-10 Boiler and Plant Components	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0003 City Hall - Roof Replacement (Section A)	\$0	\$275,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-26-0003 City Hall - Roof Replacement (Section B)	\$0	\$0	\$109,000	\$0	\$0	\$0	\$0	\$0
FM-29-0002 City Hall - Roof Replacement (Section C)	\$0	\$0	\$0	\$0	\$0	\$109,000	\$0	\$0
FM-26-0002 City Hall - Roof Top Unit #5	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0
FM-26-0006 City Hall - Update Generator and Switchgear	\$0	\$0	\$750,000	\$0	\$0	\$0	\$0	\$0
FM-27-0001 City Hall - Update to Security/Access Control	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
FM-31-0004 City Hall - Water Softener and Filtration System	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$25,000
FM-30-0001 City Hall -Roof Top Unit #4 (Trane)	\$0	\$0	\$0	\$0	\$0	\$0	\$90,000	\$0
FM-25-0004 City Hall Lower Level Restroom Remodel	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-XX-9005 Door and Window repair/replacement - City Facilities	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
FM-XX-9007 Exterior Maintenance to City Facilities	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
FM-31-0005 Fire Station 1 - Replace Makeup Air Unit	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000
FM-34-0004 Fire Station 1 - Roof Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0008 Fire Station 2 - 40kW Solar Array	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
FM-33-0001 Fire Station 2 - Exterior Repair and Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-33-0002 Fire Station 2 - Interior Repair/Maintenance to Finishes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-33-0003 Fire Station 2 - Mech/Elec/Plumbing updates	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0009 Fire Station 3 - 40kW Solar Array	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0002 Fire Station 3 - Exterior Repair and Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0003 Fire Station 3 - Interior Repair/Maintenance to Finishes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0004 Fire Station 3 - Mech/Elec/Plumbing updates	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-XX-9006 Interior Flooring Repair/Replacement	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
FM-30-0006 Maintenance Facility - Bi-fold Door Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$135,000	\$0
FM-27-0005 Maintenance Facility - HVAC Automation Controls	\$0	\$0	\$0	\$0	\$0	\$100,000	\$0	\$0
FM-31-0003 Maintenance Facility - Interior Furnishes replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$75,000
FM-31-0002 Maintenance Facility - Mechanic/Electrical/Plumbing Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$60,000
FM-25-0002 Maintenance Facility - Overhead Door Replacement	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-26-0001 Maintenance Facility - Replace Roof (Section A)	\$0	\$0	\$900,000	\$0	\$0	\$0	\$0	\$0
FM-27-0003 Maintenance Facility - Replace Vehicle Storage Area Skylights	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
FM-27-0006 Maintenance Facility - Roof Replacement (Section B)	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0
FM-30-0004 Maintenance Facility - Roof Top Unit #2	\$0	\$0	\$0	\$0	\$0	\$0	\$120,000	\$0
FM-28-0001 Maintenance Facility - Roof Top Unit Replacement (RTU#1)	\$0	\$0	\$0	\$0	\$110,000	\$0	\$0	\$0
FM-XX-9004 Mechanical, Electrical, Plumbing	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
FM-XX-9002 Misc. Concrete Replacement	\$0	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000	\$40,000
FM-32-0006 PCC - Exterior Repairs and Maintenance	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0007 PCC - Interior Repair/Maintenance to Finishes	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-32-0005 PCC - Mech/Elec/Plumbing Updates	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-34-0002 PCC - Replacement of KUBE Flooring	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IC-25-0001 PIC General Building Improvements	\$0	\$150,000	\$0	\$0	\$0	\$0	\$75,000	\$0
IC-26-0002 PIC Ice Resurfacing	\$0	\$0	\$170,000	\$170,000	\$0	\$0	\$0	\$0
IC-26-0003 PIC Rubber Flooring	\$0	\$0	\$150,000	\$0	\$0	\$60,000	\$0	\$0
IC-28-0001 PIC Water Heaters	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0	\$0
FM-29-0001 Public Facilities Building Automation System	\$0	\$0	\$0	\$0	\$0	\$50,000	\$0	\$0
FM-26-0007 Public Safety - Bi-Fold Door Mechanical Update	\$0	\$0	\$65,000	\$0	\$0	\$0	\$0	\$0
FM-31-0001 Public Safety - Boiler Plant Update	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$300,000
FM-33-0004 Public Safety - Elevator Modernization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-30-0005 Public Safety - Exhaust Fans	\$0	\$0	\$0	\$0	\$0	\$0	\$34,000	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
FM-33-0005 Public Safety - Generator Replacement with Required Switchgear	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0005 Public Safety - Kitchen Update	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-25-0010 Public Safety - Library Remodel	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-29-0003 Public Safety - Locker Room Update	\$0	\$0	\$0	\$0	\$0	\$180,000	\$0	\$0
FM-26-0008 Public Safety - Make-up Air Unit	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0
FM-27-0002 Public Safety - Replace Ceiling Tiles	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0
FM-27-0007 Public Safety - Roof Replacement (Section E)	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0
FM-28-0002 Public Safety - Roof Replacement (Section F)	\$0	\$0	\$0	\$0	\$80,000	\$0	\$0	\$0
FM-26-0004 Public Safety - Roof Top #8	\$0	\$0	\$195,000	\$0	\$0	\$0	\$0	\$0
FM-30-0003 Public Safety - Roof Top Unit 6&7 (Trane)	\$0	\$0	\$0	\$0	\$0	\$0	\$180,000	\$0
FM-25-0006 Public Safety - Stairwell Renovation	\$0	\$175,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-26-0005 Public Safety - Underground Parking Garage Repairs	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0
FM-30-0002 Public Safety - Water Softener and Filtration System	\$0	\$0	\$0	\$0	\$0	\$0	\$35,000	\$0
FM-24-0005 Public Safety VAV controller replacement	\$0	\$25,000	\$25,000	\$0	\$0	\$0	\$0	\$0
IC-27-0001 Replace Ice Center Dasher Boards	\$0	\$0	\$0	\$225,000	\$0	\$0	\$0	\$0
IC-27-0002 Replace Ice Center Roof Top Air Handler	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
FM-XX-9003 Roof Inspections and Roof System Repairs	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
FM-XX-9001 Seal Coating/Crack Sealing/Asphalt Repair	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
FM-25-0001 Zachary WTP - 40 kW Solar Array	\$0	\$150,000	\$0	\$0	\$0	\$0	\$0	\$0
FM-34-0001 Zachary WTP - Generator and Switch Gear Components	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-33-0006 Zachary WTP - Roof Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FM-28-0003 Zachary WTP -- Parking Lot Replacement	\$0	\$0	\$0	\$0	\$56,000	\$0	\$0	\$0
Total Facilities	\$0	\$1,910,000	\$3,169,000	\$2,120,000	\$511,000	\$714,000	\$884,000	\$710,000

Project No. / Category (continued from above) ↑	FY2032	FY2033	FY2034	Total
FM-27-0004 Central WTP - Mechanical Replacements	\$0	\$0	\$0	\$950,000
FM-20-0023 Central WTP - Water to Water Pump	\$0	\$0	\$0	\$180,000
FM-32-0008 Central WTP -Roof Replacement	\$308,000	\$0	\$0	\$308,000
FM-34-0003 City Hall - Heated Concrete Sidewalk	\$0	\$0	\$200,000	\$200,000
FM-25-0007 City Hall - 40kW Solar Array	\$0	\$0	\$0	\$150,000
FM-25-0011 City Hall - Medicine Lake Improvements	\$0	\$0	\$0	\$25,000
FM-32-0001 City Hall - Replace 2 K-10 Boiler and Plant Components	\$400,000	\$0	\$0	\$400,000
FM-25-0003 City Hall - Roof Replacement (Section A)	\$0	\$0	\$0	\$275,000
FM-26-0003 City Hall - Roof Replacement (Section B)	\$0	\$0	\$0	\$109,000
FM-29-0002 City Hall - Roof Replacement (Section C)	\$0	\$0	\$0	\$109,000
FM-26-0002 City Hall - Roof Top Unit #5	\$0	\$0	\$0	\$125,000
FM-26-0006 City Hall - Update Generator and Switchgear	\$0	\$0	\$0	\$750,000
FM-27-0001 City Hall - Update to Security/Access Control	\$0	\$0	\$0	\$100,000
FM-31-0004 City Hall - Water Softener and Filtration System	\$0	\$0	\$0	\$25,000
FM-30-0001 City Hall -Roof Top Unit #4 (Trane)	\$0	\$0	\$0	\$90,000

Project No. / Category <i>(continued from above)</i> ↑		FY2032	FY2033	FY2034	Total
FM-25-0004	City Hall Lower Level Restroom Remodel	\$0	\$0	\$0	\$250,000
FM-XX-9005	Door and Window repair/replacement - City Facilities	\$25,000	\$25,000	\$25,000	\$250,000
FM-XX-9007	Exterior Maintenance to City Facilities	\$25,000	\$25,000	\$25,000	\$250,000
FM-31-0005	Fire Station 1 - Replace Makeup Air Unit	\$0	\$0	\$0	\$35,000
FM-34-0004	Fire Station 1 - Roof Replacement	\$0	\$0	\$120,000	\$120,000
FM-25-0008	Fire Station 2 - 40kW Solar Array	\$0	\$0	\$0	\$150,000
FM-33-0001	Fire Station 2 - Exterior Repair and Maintenance	\$75,000	\$0	\$0	\$75,000
FM-33-0002	Fire Station 2 - Interior Repair/Maintenance to Finishes	\$0	\$40,000	\$0	\$40,000
FM-33-0003	Fire Station 2 - Mech/Elec/Plumbing updates	\$0	\$40,000	\$0	\$40,000
FM-25-0009	Fire Station 3 - 40kW Solar Array	\$0	\$0	\$0	\$150,000
FM-32-0002	Fire Station 3 - Exterior Repair and Maintenance	\$60,000	\$0	\$0	\$60,000
FM-32-0003	Fire Station 3 - Interior Repair/Maintenance to Finishes	\$50,000	\$0	\$0	\$50,000
FM-32-0004	Fire Station 3 - Mech/Elec/Plumbing updates	\$40,000	\$0	\$0	\$40,000
FM-XX-9006	Interior Flooring Repair/Replacement	\$25,000	\$25,000	\$25,000	\$250,000
FM-30-0006	Maintenance Facility - Bi-fold Door Replacement	\$0	\$0	\$0	\$135,000
FM-27-0005	Maintenance Facility - HVAC Automation Controls	\$0	\$0	\$0	\$100,000
FM-31-0003	Maintenance Facility - Interior Furnishes replacement	\$0	\$0	\$0	\$75,000
FM-31-0002	Maintenance Facility - Mechanic/Electrical/Plumbing Equipment	\$0	\$0	\$0	\$60,000
FM-25-0002	Maintenance Facility - Overhead Door Replacement	\$0	\$0	\$0	\$45,000
FM-26-0001	Maintenance Facility - Replace Roof (Section A)	\$0	\$0	\$0	\$900,000
FM-27-0003	Maintenance Facility - Replace Vehicle Storage Area Skylights	\$0	\$0	\$0	\$100,000

Project No. / Category <i>(continued from above)</i> ↑		FY2032	FY2033	FY2034	Total
FM-27-0006	Maintenance Facility - Roof Replacement (Section B)	\$0	\$0	\$0	\$125,000
FM-30-0004	Maintenance Facility - Roof Top Unit #2	\$0	\$0	\$0	\$120,000
FM-28-0001	Maintenance Facility - Roof Top Unit Replacement (RTU#1)	\$0	\$0	\$0	\$110,000
FM-XX-9004	Mechanical, Electrical, Plumbing	\$25,000	\$25,000	\$25,000	\$250,000
FM-XX-9002	Misc. Concrete Replacement	\$40,000	\$40,000	\$40,000	\$400,000
FM-32-0006	PCC - Exterior Repairs and Maintenance	\$100,000	\$0	\$0	\$100,000
FM-32-0007	PCC - Interior Repair/Maintenance to Finishes	\$75,000	\$0	\$0	\$75,000
FM-32-0005	PCC - Mech/Elec/Plumbing Updates	\$50,000	\$0	\$0	\$50,000
FM-34-0002	PCC - Replacement of KUBE Flooring	\$0	\$0	\$1,000,000	\$1,000,000
IC-25-0001	PIC General Building Improvements	\$0	\$0	\$0	\$225,000
IC-26-0002	PIC Ice Resurfacers	\$0	\$0	\$0	\$340,000
IC-26-0003	PIC Rubber Flooring	\$0	\$0	\$0	\$210,000
IC-28-0001	PIC Water Heaters	\$0	\$0	\$0	\$50,000
FM-29-0001	Public Facilities Building Automation System	\$0	\$0	\$0	\$50,000
FM-26-0007	Public Safety - Bi-Fold Door Mechanical Update	\$0	\$0	\$0	\$65,000
FM-31-0001	Public Safety - Boiler Plant Update	\$0	\$0	\$0	\$300,000
FM-33-0004	Public Safety - Elevator Modernization	\$0	\$320,000	\$0	\$320,000
FM-30-0005	Public Safety - Exhaust Fans	\$0	\$0	\$0	\$34,000
FM-33-0005	Public Safety - Generator Replacement with Required Switchgear	\$0	\$320,000	\$0	\$320,000
FM-25-0005	Public Safety - Kitchen Update	\$0	\$0	\$0	\$45,000
FM-25-0010	Public Safety - Library Remodel	\$0	\$0	\$0	\$45,000
FM-29-0003	Public Safety - Locker Room Update	\$0	\$0	\$0	\$180,000
FM-26-0008	Public Safety - Make-up Air Unit	\$0	\$0	\$0	\$75,000
FM-27-0002	Public Safety - Replace Ceiling Tiles	\$0	\$0	\$0	\$100,000
FM-27-0007	Public Safety - Roof Replacement (Section E)	\$0	\$0	\$0	\$75,000

Project No. / Category <i>(continued from above)</i> ↑		FY2032	FY2033	FY2034	Total
FM-28-000 2	Public Safety - Roof Replacement (Section F)	\$0	\$0	\$0	\$80,000
FM-26-000 4	Public Safety - Roof Top #8	\$0	\$0	\$0	\$195,000
FM-30-000 3	Public Safety - Roof Top Unit 6&7 (Trane)	\$0	\$0	\$0	\$180,000
FM-25-000 6	Public Safety - Stairwell Renovation	\$0	\$0	\$0	\$175,000
FM-26-000 5	Public Safety - Underground Parking Garage Repairs	\$0	\$0	\$0	\$250,000
FM-30-000 2	Public Safety - Water Softener and Filtration System	\$0	\$0	\$0	\$35,000
FM-24-000 5	Public Safety VAV controller replacement	\$0	\$0	\$0	\$50,000
IC-27-0001	Replace Ice Center Dasher Boards	\$0	\$0	\$0	\$225,000
IC-27-0002	Replace Ice Center Roof Top Air Handler	\$0	\$0	\$0	\$80,000
FM-XX-900 3	Roof Inspections and Roof System Repairs	\$25,000	\$25,000	\$25,000	\$250,000
FM-XX-9001	Seal Coating/Crack Sealing/Asphalt Repair	\$50,000	\$0	\$0	\$400,000
FM-25-0001	Zachary WTP - 40 kW Solar Array	\$0	\$0	\$0	\$150,000
FM-34-0001	Zachary WTP - Generator and Switch Gear Components	\$0	\$0	\$450,000	\$450,000
FM-33-000 6	Zachary WTP - Roof Replacement	\$0	\$360,000	\$0	\$360,000
FM-28-000 3	Zachary WTP -- Parking Lot Replacement	\$0	\$0	\$0	\$56,000
Total Facilities		\$1,373,000	\$1,245,000	\$1,935,000	\$14,571,000

Housing & Redevelopment Authority

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
HRA-X X-000 3	Air Handler - PTS	\$0	\$13,332	\$14,280	\$0	\$0	\$0	\$0	\$0	\$0
HRA-X X-000 4	Air Handler - VC	\$0	\$25,149	\$0	\$0	\$0	\$14,280	\$0	\$0	\$0
HRA-X X-0011	Asphalt - VC	\$0	\$0	\$9,629	\$0	\$63,960	\$9,912	\$0	\$0	\$10,195
HRA-X X-000 6	Asphalt - PTS	\$0	\$0	\$21,797	\$9,723	\$0	\$0	\$10,006	\$0	\$12,312
									\$10,290	

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
HRA-2 Boiler - PTS 6-000 5	\$0	\$0	\$146,880	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-2 Caulking - VC 9-0001	\$0	\$0	\$0	\$0	\$0	\$72,891	\$0	\$0	\$0	\$0
HRA-X Cooling - PTS X-000 2	\$0	\$0	\$0	\$0	\$9,880	\$0	\$0	\$13,910	\$0	\$0
HRA-2 Cooling - VC 5-000 2	\$0	\$25,250	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-2 Elevator - PTS 5-000 3	\$0	\$165,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-2 Fire Panel 5-000 5	\$0	\$35,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-X Flooring - PTS X-0012	\$0	\$0	\$2,397	\$0	\$113,013	\$0	\$0	\$0	\$0	\$3,479
HRA-X Flooring - VC X-0010	\$0	\$0	\$77,120	\$7,262	\$5,023	\$3,350	\$0	\$0	\$0	\$0
HRA-X Furniture - PTS X-000 9	\$0	\$7,676	\$0	\$0	\$65,832	\$0	\$0	\$9,416	\$0	\$0
HRA-X Furniture - VC X-000 5	\$0	\$0	\$43,656	\$0	\$0	\$6,405	\$0	\$0	\$0	\$0
HRA-2 Heater - PTS 6-000 2	\$0	\$0	\$63,648	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-3 Heating - PTS 3-000 2	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$26,160
HRA-X Laundry - PTS X-0001	\$0	\$1,212	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$8,720
HRA-3 Lighting - PTS 0-0001	\$0	\$0	\$0	\$0	\$0	\$0	\$15,900	\$0	\$0	\$0
HRA-3 Lighting - VC 3-0001	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$24,460
HRA-2 Make-up 6-000 3	\$0	\$0	\$71,400	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-X Make-up X-000 7	\$0	\$10,100	\$56,100	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-2 Paintng 6-0001	\$0	\$0	\$51,408	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Common area - VC										
HRA-2 Painting - PTS 8-0001	\$0	\$0	\$0	\$0	\$90,657	\$0	\$0	\$0	\$0	\$0
HRA-2 Replace roof 5-000 4	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Towne Square										

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033
HRA-3 1-0001 Roof - VC	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$325,500	\$0	\$0
HRA-2 5-0001 Water Heater - PTS	\$0	\$17,500	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
HRA-X X-000 8 Water heater - VC	\$0	\$0	\$0	\$0	\$33,582	\$0	\$0	\$12,840	\$0	\$13,080
Total Housing & Redevelopment Authority	\$0	\$750,219	\$558,315	\$16,985	\$381,947	\$106,838	\$25,906	\$361,666	\$22,507	\$86,188

Project No. / Category	(continued from above) ↑	FY2034	Total
HRA-XX-0003	Air Handler - PTS	\$0	\$27,612
HRA-XX-0004	Air Handler - VC	\$0	\$39,429
HRA-XX-0011	Asphalt - VC	\$0	\$93,696
HRA-XX-0006	Asphalt - PTS	\$0	\$64,128
HRA-26-0005	Boiler - PTS	\$0	\$146,880
HRA-29-0001	Caulking - VC	\$0	\$72,891
HRA-XX-0002	Cooling - PTS	\$0	\$23,790
HRA-25-0002	Cooling - VC	\$0	\$25,250
HRA-25-0003	Elevator - PTS	\$0	\$165,000
HRA-25-0005	Fire Panel Update - PTS	\$0	\$35,000
HRA-XX-0012	Flooring - PTS	\$0	\$118,889
HRA-XX-0010	Flooring - VC	\$0	\$92,754
HRA-XX-0009	Furniture - PTS	\$0	\$82,924
HRA-XX-0005	Furniture - VC	\$7,700	\$57,761
HRA-26-0002	Heater - PTS	\$0	\$63,648
HRA-33-0002	Heating - PTS	\$0	\$26,160
HRA-XX-0001	Laundry - PTS	\$11,660	\$21,592
HRA-30-0001	Lighting - PTS	\$0	\$15,900
HRA-33-0001	Lighting - VC	\$0	\$24,460
HRA-26-0003	Make-up air/exhaust - PTS	\$0	\$71,400
HRA-XX-0007	Make-up Air/Exhaust - VC	\$0	\$66,200
HRA-26-0001	Painting Common area - VC	\$0	\$51,408
HRA-28-0001	Painting - PTS	\$0	\$90,657
HRA-25-0004	Replace roof for Plymouth Towne Square	\$0	\$450,000
HRA-31-0001	Roof - VC	\$0	\$325,500
HRA-25-0001	Water Heater - PTS	\$0	\$17,500
HRA-XX-0008	Water heater - VC	\$13,200	\$72,702
Total Housing & Redevelopment Authority		\$32,560	\$2,343,131

Information Technology (IT)

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
IT-27-0 001 AMAG Software Replacement	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
IT-XX-9001 Annual Hardware Replacement	\$0	\$312,500	\$571,500	\$457,700	\$869,000	\$773,500	\$265,000	\$602,500
IT-33-0001 BS&A Software Replacement	\$0	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0
IT-34-0002 Cartegraph/See ClickFix Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IT-XX-9004 Desktop/Laptop/Ipad replacement schedule	\$0	\$115,000	\$247,200	\$195,700	\$253,380	\$118,450	\$254,616	\$201,571
IT-25-0006 Finance/HR ERP Software Replacement	\$0	\$1,000,000	\$1,000,000	\$0	\$0	\$0	\$0	\$0
IT-34-0003 First Due - Fire RMS Software Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
IT-25-0003 IT-25-0003 - Medicine Lake Conference Room Refresh	\$0	\$135,000	\$0	\$0	\$0	\$0	\$0	\$0
IT-25-0007 LETG Software Replacement	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0
IT-30-0001 Office 365 Software Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000	\$0
IT-XX-9003 Other software replacement	\$0	\$40,000	\$0	\$28,000	\$81,000	\$140,000	\$39,700	\$42,300
IT-XX-9002 Police Squad Computers	\$0	\$0	\$0	\$0	\$0	\$195,000	\$0	\$0
IT-31-0001 RecTrac Software Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$200,000
IT-27-0002 Security Software Replacement	\$0	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0
IT-34-0001 Zoom Replacement	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total Information Technology (IT)	\$0	\$2,102,500	\$1,818,700	\$1,556,400	\$1,203,380	\$1,226,950	\$759,316	\$1,046,371

Project No. / Category (continued from above) ↑	FY2032	FY2033	FY2034	Total
IT-27-0001 AMAG Software Replacement	\$0	\$0	\$0	\$400,000
IT-XX-9001 Annual Hardware Replacement	\$115,500	\$74,000	\$593,500	\$4,634,700
IT-33-0001 BS&A Software Replacement	\$0	\$400,000	\$0	\$800,000
IT-34-0002 Cartegraph/SeeClickFix Replacement	\$0	\$0	\$180,000	\$180,000
IT-XX-9004 Desktop/Laptop/Ipad replacement schedule	\$260,981	\$122,004	\$262,254	\$2,031,156

Project No. / Category <i>(continued from above)</i> ↑		FY2032	FY2033	FY2034	Total
IT-25-0006	Finance/HR ERP Software Replacement	\$0	\$0	\$0	\$2,000,000
IT-34-0003	First Due - Fire RMS Software Replacement	\$0	\$0	\$74,500	\$74,500
IT-25-0003	IT-25-0003 - Medicine Lake Conference Room Refresh	\$0	\$0	\$0	\$135,000
IT-25-0007	LETG Software Replacement	\$0	\$0	\$0	\$500,000
IT-30-0001	Office 365 Software Replacement	\$0	\$0	\$0	\$200,000
IT-XX-9003	Other software replacement	\$53,000	\$124,000	\$109,100	\$657,100
IT-XX-9002	Police Squad Computers	\$0	\$0	\$205,000	\$400,000
IT-31-0001	RecTrac Software Replacement	\$0	\$0	\$0	\$200,000
IT-27-0002	Security Software Replacement	\$75,000	\$0	\$0	\$150,000
IT-34-0001	Zoom Replacement	\$0	\$0	\$125,000	\$125,000
Total Information Technology (IT)		\$504,481	\$720,004	\$1,549,354	\$12,487,456

Other

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031	FY2032	FY2033	FY2034
FD-26-0001 New Fire Radios	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FD-32-0001 New gas monitors	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$40,000	\$0	\$0
FD-25-0001 New Jaws of Life	\$0	\$90,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FD-27-0001 New rescue boat and motor	\$0	\$0	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
FD-32-0002 New Self Contained Breathing Apparatus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$700,000	\$0	\$0
FD-29-0001 New Thermal Camera	\$0	\$0	\$0	\$0	\$0	\$25,000	\$0	\$0	\$0	\$0	\$0
FD-28-0001 New Turn-Out-Gear washers	\$0	\$0	\$0	\$0	\$60,000	\$0	\$0	\$0	\$0	\$0	\$0
Total Other	\$0	\$90,000	\$500,000	\$30,000	\$60,000	\$25,000	\$0	\$0	\$740,000	\$0	\$0

Project No. / Category <i>(continued from above)</i> ↑	Total
FD-26-0001 New Fire Radios	\$500,000
FD-32-0001 New gas monitors	\$40,000
FD-25-0001 New Jaws of Life	\$90,000
FD-27-0001 New rescue boat and motor	\$30,000
FD-32-0002 New Self Contained Breathing Apparatus	\$700,000
FD-29-0001 New Thermal Camera	\$25,000

Project No. / Category *(continued from above)* ↑**Total**

FD-28-0001	New Turn-Out-Gear washers	\$60,000
Total Other		\$1,445,000

Parks & Recreation

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
PR-25-0002 Accessible Park Amenity	\$0	\$125,000	\$0	\$0	\$0	\$0	\$0	\$0
IC-25-0003 Bleacher Replacement	\$0	\$165,000	\$0	\$0	\$0	\$0	\$0	\$0
FH-XX-9001 Dome & Turf Repair & Replacement	\$0	\$0	\$0	\$1,400,000	\$0	\$0	\$0	\$0
PR-25-0003 Eagle Brook Church Trail Connection	\$0	\$40,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-25-0004 East Medicine Lake Playground	\$0	\$235,000	\$0	\$0	\$0	\$0	\$0	\$0
IC-25-0002 Exterior Building Joint Caulking	\$0	\$45,000	\$0	\$0	\$0	\$0	\$0	\$0
FH-XX-9002 Fieldhouse Electrical & Mechanical	\$0	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0
FH-XX-9003 Fieldhouse Equipment	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-25-0007 Hilde Performance Center Renovation	\$0	\$450,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-26-0001 Lake Camelot Park Renovation	\$0	\$0	\$2,300,000	\$0	\$0	\$0	\$0	\$0
PR-25-0008 Land Acquisition	\$0	\$850,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-25-0001 Northwest Greenway Segment 6	\$0	\$2,000,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-XX-9001 Park Improvements	\$0	\$0	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
PR-25-0006 Park Improvements 2025	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-26-0005 Park Improvements 2026	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0
PR-XX-9002 Park Renovations	\$0	\$0	\$500,000	\$3,500,000	\$1,410,000	\$1,250,000	\$500,000	\$500,000
PR-26-0004 Peony Lane Medians	\$0	\$0	\$75,000	\$0	\$0	\$0	\$0	\$0
IC-25-0004 PIC Rink B & C Sound System	\$0	\$160,000	\$0	\$0	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030	FY2031
SRP-2 02201 Plymouth Ice Center Back Parking Lot & Trails	\$0	\$2,365,000	\$0	\$0	\$0	\$0	\$0	\$0
PR-26-0002 Prudential Park Development	\$0	\$0	\$5,000,000	\$0	\$0	\$0	\$0	\$0
IC-26-0001 Rink A/B Water Softner	\$0	\$0	\$80,000	\$0	\$0	\$0	\$0	\$0
PR-26-0003 South Shore Park Renovation	\$0	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
PR-25-0005 Trail Replacement	\$0	\$200,000	\$0	\$0	\$0	\$0	\$0	\$0
Total Parks & Recreation	\$0	\$6,765,000	\$8,655,000	\$5,600,000	\$1,610,000	\$1,450,000	\$700,000	\$700,000

Project No. / Category (continued from above) ↑	FY2032	FY2033	FY2034	Total
PR-25-0002 Accessible Park Amenity	\$0	\$0	\$0	\$125,000
IC-25-0003 Bleacher Replacement	\$0	\$0	\$0	\$165,000
FH-XX-9001 Dome & Turf Repair & Replacement	\$0	\$0	\$0	\$1,400,000
PR-25-0003 Eagle Brook Church Trail Connection	\$0	\$0	\$0	\$40,000
PR-25-0004 East Medicine Lake Playground	\$0	\$0	\$0	\$235,000
IC-25-0002 Exterior Building Joint Caulking	\$0	\$0	\$0	\$45,000
FH-XX-900 2 Fieldhouse Electrical & Mechanical	\$0	\$0	\$0	\$500,000
FH-XX-900 3 Fieldhouse Equipment	\$0	\$0	\$0	\$30,000
PR-25-0007 Hilde Performance Center Renovation	\$0	\$0	\$500,000	\$950,000
PR-26-0001 Lake Camelot Park Renovation	\$0	\$0	\$0	\$2,300,000
PR-25-0008 Land Acquisition	\$0	\$0	\$0	\$850,000
PR-25-0001 Northwest Greenway Segment 6	\$0	\$0	\$0	\$2,000,000
PR-XX-9001 Park Improvements	\$0	\$0	\$0	\$1,000,000
PR-25-0006 Park Improvements 2025	\$0	\$0	\$0	\$100,000
PR-26-0005 Park Improvements 2026	\$0	\$0	\$0	\$200,000
PR-XX-900 2 Park Renovations	\$1,200,000	\$2,500,000	\$500,000	\$11,860,000
PR-26-000 4 Peony Lane Medians	\$0	\$0	\$0	\$75,000
IC-25-0004 PIC Rink B & C Sound System	\$0	\$0	\$0	\$160,000
SRP-202201 Plymouth Ice Center Back Parking Lot & Trails	\$0	\$0	\$0	\$2,365,000
PR-26-0002 Prudential Park Development	\$0	\$0	\$0	\$5,000,000

Project No. / Category <i>(continued from above)</i> ↑		FY2032	FY2033	FY2034	Total
IC-26-0001	Rink A/B Water Softner	\$0	\$0	\$0	\$80,000
PR-26-0003	South Shore Park Renovation	\$0	\$0	\$0	\$500,000
PR-25-0005	Trail Replacement	\$0	\$0	\$0	\$200,000
Total Parks & Recreation		\$1,200,000	\$2,500,000	\$1,000,000	\$30,180,000

Streets

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
ST-25-0002 36th Avenue Rehabilitation	\$1,500,000	\$8,700,000	\$0	\$0	\$0	\$0	\$0
ST-17-0003 54th Avenue from Peony Lane to CSAH 101	\$0	\$0	\$250,000	\$3,000,000	\$0	\$0	\$0
ST-24-0002 Chankahda Trail Reconstruction - Phase 3	\$500,000	\$8,000,000	\$7,500,000	\$0	\$0	\$0	\$0
ST-XX-9007 Concrete Sidewalk Replacement	\$0	\$0	\$0	\$0	\$0	\$75,000	\$75,000
ST-XX-9005 Full Depth Reclamation (FDR)	\$0	\$3,895,000	\$5,480,000	\$2,960,000	\$2,130,000	\$5,630,000	\$4,265,000
ST-17-0002 Hamel Road Frontage Road Connection	\$120,000	\$1,630,000	\$0	\$0	\$0	\$0	\$0
ST-20-0001 Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$0	\$500,000	\$2,400,000
ST-XX-9002 Mill & Overlay	\$0	\$2,800,000	\$3,220,000	\$3,660,000	\$4,765,000	\$2,555,000	\$2,575,000
ST-XX-9008 Other Agency Cost Participation	\$0	\$250,000	\$0	\$0	\$0	\$750,000	\$500,000
ST-26-0003 Peony Lane Bridge over CP Rail Improvements	\$0	\$200,000	\$750,000	\$0	\$0	\$0	\$0
ST-24-0003 Plymouth Boulevard Improvement	\$13,617,000	\$1,500,000	\$0	\$0	\$0	\$0	\$0
ST-XX-9003 Retaining Wall Replacement	\$0	\$250,000	\$250,000	\$250,000	\$300,000	\$300,000	\$300,000
ST-XX-9004 Roadside Trail Maintenance	\$0	\$0	\$500,000	\$500,000	\$500,000	\$500,000	\$500,000
ST-28-0001 State Highway 169 Noise Barrier Installation	\$0	\$0	\$0	\$0	\$8,000,000	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
ST-23-0003 Station 73 Transit Regional Improvement Project (TRIP)	\$4,350,000	\$20,000,000	\$3,155,000	\$0	\$0	\$0	\$0
ST-XX-9001 Street Reconstruction	\$0	\$6,370,000	\$6,810,000	\$5,010,000	\$9,780,000	\$9,040,000	\$10,200,000
ST-XX-9006 Traffic Signal Improvements	\$0	\$0	\$50,000	\$550,000	\$300,000	\$300,000	\$300,000
ST-27-0001 Troy Lane from 54th Avenue to 56th Court	\$0	\$0	\$0	\$1,000,000	\$0	\$0	\$0
Total Streets	\$20,087,000	\$53,595,000	\$27,965,000	\$16,930,000	\$25,775,000	\$19,650,000	\$21,115,000

Project No. / Category (continued from above) ↑	FY2031	FY2032	FY2033	FY2034	Total
ST-25-0002 36th Avenue Rehabilitation	\$0	\$0	\$0	\$0	\$10,200,000
ST-17-0003 54th Avenue from Peony Lane to CSAH 101	\$0	\$0	\$0	\$0	\$3,250,000
ST-24-0002 Chankahda Trail Reconstruction - Phase 3	\$0	\$0	\$0	\$0	\$16,000,000
ST-XX-9007 Concrete Sidewalk Replacement	\$75,000	\$75,000	\$75,000	\$75,000	\$450,000
ST-XX-9005 Full Depth Reclamation (FDR)	\$5,380,000	\$4,500,000	\$4,500,000	\$4,500,000	\$43,240,000
ST-17-0002 Hamel Road Frontage Road Connection	\$0	\$0	\$0	\$0	\$1,750,000
ST-20-0001 Juneau Lane from Hampton Hills to 59th Avenue	\$0	\$0	\$0	\$0	\$2,900,000
ST-XX-9002 Mill & Overlay	\$3,070,000	\$5,740,000	\$4,065,000	\$2,125,000	\$34,575,000
ST-XX-9008 Other Agency Cost Participation	\$500,000	\$500,000	\$500,000	\$0	\$3,000,000
ST-26-0003 Peony Lane Bridge over CP Rail Improvements	\$0	\$0	\$0	\$0	\$950,000
ST-24-0003 Plymouth Boulevard Improvement	\$0	\$0	\$0	\$0	\$15,117,000
ST-XX-9003 Retaining Wall Replacement	\$350,000	\$350,000	\$350,000	\$350,000	\$3,050,000
ST-XX-9004 Roadside Trail Maintenance	\$500,000	\$500,000	\$500,000	\$500,000	\$4,500,000
ST-28-0001 State Highway 169 Noise Barrier Installation	\$0	\$0	\$0	\$0	\$8,000,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
ST-23-00 03	Station 73 Transit Regional Improvement Project (TRIP)	\$0	\$0	\$0	\$0	\$27,505,000
ST-XX-90 01	Street Reconstruction	\$8,350,000	\$6,200,000	\$6,200,000	\$10,000,000	\$77,960,000
ST-XX-90 06	Traffic Signal Improvements	\$300,000	\$300,000	\$300,000	\$300,000	\$2,700,000
ST-27-00 01	Troy Lane from 54th Avenue to 56th Court	\$0	\$0	\$0	\$0	\$1,000,000
Total Streets		\$18,525,000	\$18,165,000	\$16,490,000	\$17,850,000	\$256,147,000

Utilities

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
SS-27-0 001	28th Avenue Lift Station Generator	\$0	\$0	\$10,000	\$70,000	\$0	\$0
SS-26- 0001	Bass Lake Lift Station Rehabilitation	\$0	\$100,000	\$800,000	\$0	\$0	\$0
WR-XX -9003	BCWMC Water Quality, Channel, and Basin Improvements	\$0	\$0	\$75,000	\$500,000	\$75,000	\$500,000
WA-XX -9006	Central Water Treatment Plant Refurbishing Copy	\$0	\$40,000	\$0	\$2,000,000	\$0	\$275,000
SS-27-0 002	County Road 73 Lift Station Equipment Replacement	\$0	\$0	\$20,000	\$300,000	\$0	\$0
WR-26 -0001	Fernbrook Regional Stormwater Improvement	\$0	\$500,000	\$1,000,000	\$1,500,000	\$0	\$0
SS-XX- 9003	Future Lift Station Improvements	\$0	\$0	\$0	\$0	\$600,000	\$750,000
WR-XX -9005	Future Lift Station Improvements - WR	\$0	\$0	\$0	\$0	\$0	\$280,000
WR-XX -9004	Future Water Quality Improvements	\$0	\$0	\$0	\$1,250,000	\$1,250,000	\$1,250,000
WR-25- 0003	Greentree Stormwater Study	\$0	\$150,000	\$0	\$0	\$0	\$0

Project No. / Category	Historical	FY2025	FY2026	FY2027	FY2028	FY2029	FY2030
SS-25-0001 Lancaster Lift Station Rehabilitation and Electrical Renovation	\$100,000	\$1,900,000	\$0	\$0	\$0	\$0	\$0
WR-XX-9001 Maintain Water Quality Ponds	\$0	\$150,000	\$200,000	\$200,000	\$200,000	\$250,000	\$250,000
WR-21-0006 Parkers Lake Chloride Reduction Project	\$0	\$300,000	\$0	\$0	\$0	\$0	\$0
SS-28-0001 Pike Lake Lift Station Equipment Replacement	\$0	\$0	\$0	\$20,000	\$280,000	\$0	\$0
WR-25-0001 Plymouth Creek Stream Restoration - Dunkirk to PIC	\$0	\$250,000	\$1,000,000	\$1,500,000	\$0	\$0	\$0
SS-26-0002 Prudential Downstream Sewer Upgrades	\$0	\$0	\$100,000	\$1,000,000	\$0	\$0	\$0
SS-XX-9001 Sanitary Sewer Lining	\$0	\$1,000,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,100,000	\$1,200,000
WR-22-0003 Storm Sewer Outfall Repairs	\$0	\$820,000	\$0	\$0	\$0	\$0	\$0
SS-XX-9002 Trunk Sewer Oversizing	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
WA-XX-9002 Trunk Watermain Oversizing	\$0	\$0	\$0	\$0	\$0	\$0	\$100,000
WR-XX-9002 Unspecified Drainage Improvement	\$0	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000	\$300,000
WA-XX-9004 Water Storage Facility Improvements	\$0	\$0	\$85,000	\$130,000	\$90,000	\$0	\$260,000
WA-XX-9005 Watermain Lining	\$0	\$0	\$75,000	\$2,250,000	\$75,000	\$2,250,000	\$0
WA-XX-9001 Well Refurbishing	\$0	\$145,000	\$400,000	\$440,000	\$590,000	\$280,000	\$620,000
WR-25-0002 West Medicine Lake Pond Maintenance	\$0	\$500,000	\$0	\$0	\$0	\$0	\$0
WR-26-0002 Wood Creek Restoration	\$0	\$150,000	\$850,000	\$0	\$0	\$0	\$0
WA-XX-9003 Zachary Water Treatment Plant Refurbishing	\$0	\$185,000	\$420,000	\$0	\$2,000,000	\$0	\$200,000
WA-23-0001 Zachary WTP Enhancements	\$0	\$5,300,000	\$0	\$0	\$0	\$0	\$0
Total Utilities	\$100,000	\$11,690,000	\$6,335,000	\$12,460,000	\$5,860,000	\$6,430,000	\$5,660,000

Project No. / Category
(continued from above) ↑

FY2031

FY2032

FY2033

FY2034

Total



Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
SS-27-00 01	28th Avenue Lift Station Generator	\$0	\$0	\$0	\$0	\$80,000
SS-26-00 01	Bass Lake Lift Station Rehabilitation	\$0	\$0	\$0	\$0	\$900,000
WR-XX-9 003	BCWMC Water Quality, Channel, and Basin Improvements	\$500,000	\$100,000	\$500,000	\$100,000	\$2,425,000
WA-XX-9 006	Central Water Treatment Plant Refurbishing Copy	\$235,000	\$210,000	\$0	\$0	\$2,760,000
SS-27-00 02	County Road 73 Lift Station Equipment Replacement	\$0	\$0	\$0	\$0	\$320,000
WR-26-0 001	Fernbrook Regional Stormwater Improvement	\$0	\$0	\$0	\$0	\$3,000,000
SS-XX-90 03	Future Lift Station Improvements	\$550,000	\$150,000	\$400,000	\$700,000	\$3,150,000
WR-XX-9 005	Future Lift Station Improvements - WR	\$180,000	\$320,000	\$0	\$0	\$780,000
WR-XX-9 004	Future Water Quality Improvements	\$1,250,000	\$1,500,000	\$1,500,000	\$1,500,000	\$10,750,000
WR-25-0 003	Greentree Stormwater Study	\$0	\$0	\$0	\$0	\$150,000
SS-25-00 01	Lancaster Lift Station Rehabilitation and Electrical Renovation	\$0	\$0	\$0	\$0	\$2,000,000
WR-XX-9 001	Maintain Water Quality Ponds	\$250,000	\$300,000	\$300,000	\$300,000	\$2,400,000
WR-21-00 06	Parkers Lake Chloride Reduction Project	\$0	\$0	\$0	\$0	\$300,000
SS-28-00 01	Pike Lake Lift Station Equipment Replacement	\$0	\$0	\$0	\$0	\$300,000
WR-25-0 001	Plymouth Creek Stream Restoration - Dunkirk to PIC	\$0	\$0	\$0	\$0	\$2,750,000
SS-26-00 02	Prudential Downstream Sewer Upgrades	\$0	\$0	\$0	\$0	\$1,100,000
SS-XX-90 01	Sanitary Sewer Lining	\$1,200,000	\$1,200,000	\$1,200,000	\$1,300,000	\$11,500,000
WR-22-0 003	Storm Sewer Outfall Repairs	\$0	\$0	\$0	\$0	\$820,000
SS-XX-90 02	Trunk Sewer Oversizing	\$0	\$0	\$0	\$0	\$100,000
WA-XX-9 002	Trunk Watermain Oversizing	\$0	\$0	\$0	\$0	\$100,000
WR-XX-9 002	Unspecified Drainage Improvement	\$300,000	\$300,000	\$300,000	\$300,000	\$2,500,000
WA-XX-9 004	Water Storage Facility Improvements	\$600,000	\$100,000	\$100,000	\$0	\$1,365,000

Project No. / Category (continued from above) ↑		FY2031	FY2032	FY2033	FY2034	Total
WA-XX-9 005	Watermain Lining	\$75,000	\$2,250,000	\$0	\$75,000	\$7,050,000
WA-XX-9 001	Well Refurbishing	\$180,000	\$180,000	\$500,000	\$540,000	\$3,875,000
WR-25-0 002	West Medicine Lake Pond Maintenance	\$0	\$0	\$0	\$0	\$500,000
WR-26-0 002	Wood Creek Restoration	\$0	\$0	\$0	\$0	\$1,000,000
WA-XX-9 003	Zachary Water Treatment Plant Refurbishing	\$0	\$180,000	\$360,000	\$0	\$3,345,000
WA-23-0 001	Zachary WTP Enhancements	\$0	\$0	\$0	\$0	\$5,300,000
Total Utilities		\$5,320,000	\$6,790,000	\$5,160,000	\$4,815,000	\$70,620,000

To: Dave Callister, City Manager

Prepared by: Jodi Gallup, City Clerk

Reviewed by:

Item: **Set future study sessions**

1. Action Requested:

Schedule study sessions and/or add topics as desired. The calendar for the remainder of the year is attached to assist with scheduling.

2. Background:

Pending study session topics (at least three council members have approved the following study items on the list):

- Review policy on Request for Proposals

Staff requests for meeting topics and/or changes:

- Receive Comprehensive Plan update at the September 23 study session

3. Budget Impact:

Not applicable.

4. Attachments:

1. Calendar



City of
Plymouth

September 2025

SUN	MON	TUES	WED	THUR	FRI	SAT
	1  LABOR DAY CITY OFFICES CLOSED	2	3	4	5	6
7	8	9 5:00 PM SPECIAL COUNCIL MEETING Budget Meeting #2/ Energy Action Plan update Medicine Lake Room 7:00 PM REGULAR COUNCIL MEETING Council Chambers	10 7:00 PM ENVIRONMENTAL QUALITY COMMITTEE MEETING Medicine Lake Room	11 6:00 PM PARK & REC ADVISORY COMMISSION MEETING Council Chambers	12	13
14	15	16	17 7:00 PM PLANNING COMMISSION MEETING Council Chambers	18	19	20
21	22	23 5:00 PM SPECIAL COUNCIL MEETING MnDOT update on Highway 169 Corridor Study Medicine Lake Room 7:00 PM REGULAR COUNCIL MEETING Council Chambers	24	25 7:00 PM HOUSING AND REDEVELOPMENT AUTHORITY MEETING Council Chambers	26	27
28	29	30				

3400 Plymouth Boulevard
Plymouth, MN 55447

OFFICIAL CITY CALENDAR

763-509-5080
plymouthmn.gov

*Per MN Statute 13D.02, members may be attending remotely.

SUN	MON	TUES	WED	THUR	FRI	SAT
			1	2	3	4
5	6	7	8 7:00 PM ENVIRONMENTAL QUALITY COMMITTEE MEETING Council Chambers	9	10	11
12	13	14 5:00 PM SPECIAL COUNCIL MEETING Review tobacco licensing ordinance/ Operational models for sales tax projects Medicine Lake Room 7:00 PM REGULAR COUNCIL MEETING Council Chambers	15 7:00 PM PLANNING COMMISSION MEETING Council Chambers	16	17	18
19	20	21	22 10:00 AM DESTINATION MARKETING ORGANIZATION ADVISORY BOARD FAMILIARIZATION TOUR City Wide	23 7:00 PM HOUSING AND REDEVELOPMENT AUTHORITY MEETING Council Chambers	24	25
26	27	28 5:00 PM SPECIAL COUNCIL MEETING Budget Meeting #3 Medicine Lake Room 7:00 PM REGULAR COUNCIL MEETING Council Chambers	29	30	31	



City of
Plymouth

November 2025

SUN	MON	TUES	WED	THUR	FRI	SAT
						1
2	3	4	5 7:00 PM PLANNING COMMISSION MEETING Council Chambers	6	7	8
9	10 5:00 PM SPECIAL COUNCIL MEETING Budget Meeting #4 (if needed) Medicine Lake Room 7:00 PM REGULAR COUNCIL MEETING Council Chambers	11  VETERANS DAY CITY OFFICES CLOSED	12 7:00 PM ENVIRONMENTAL QUALITY COMMITTEE MEETING Medicine Lake Room	13 7:00 PM PARK & REC ADVISORY COMMISSION MEETING Council Chambers	14	15
16	17	18	19 7:00 PM PLANNING COMMISSION MEETING Council Chambers	20	21	22
23 30	24	25 5:00 PM CLOSED COUNCIL MEETING Conduct city manager performance review City Hall 7:00 PM REGULAR COUNCIL MEETING Council Chambers	26	27 THANKSGIVING HOLIDAY CITY OFFICES CLOSED	28 THANKSGIVING HOLIDAY CITY OFFICES CLOSED	29

3400 Plymouth Boulevard
Plymouth, MN 55447

OFFICIAL CITY CALENDAR

763-509-5080
plymouthmn.gov

*Per MN Statute 13D.02, members may be attending remotely.



City of
Plymouth

December 2025

SUN	MON	TUES	WED	THUR	FRI	SAT
	1	2	3 7:00 PM PLANNING COMMISSION MEETING Council Chambers	4 7:00 PM HOUSING AND REDEVELOPMENT AUTHORITY MEETING Council Chambers	5	6
7	8	9 7:00 PM REGULAR COUNCIL MEETING Council Chambers	10 7:00 PM ENVIRONMENTAL QUALITY COMMITTEE MEETING Council Chambers 7:00 PM CHARTER COMMISSION ANNUAL MEETING Medicine Lake Room	11	12	13
14	15	16	17 7:00 PM PLANNING COMMISSION MEETING Council Chambers	18	19	20
21	22	23	24 CHRISTMAS HOLIDAY CITY OFFICES CLOSED	25 CHRISTMAS HOLIDAY CITY OFFICES CLOSED	26	27
28	29	30	31			

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